

# Douglas County School District Financial Plan & Budget

Adopted Budget | 2022-2023



# Table of Contents

Members of Board of Education and Cabinet .....	1
DCSD Budget Commitments for 2022-2023.....	2
Compensation Increases for 2022-2023 .....	3
Priority Based Budgeting for Departments .....	4
Budgeted Use of 2018 Mill Levy Override in 2022-2023 Adopted Budget.....	5
Summary of Combined General Funds 2022-2023 Adopted Budget .....	6
Summary of Special Revenue Funds 2022-2023 Adopted Budget.....	7
Summary of Other District Funds 2022-2023 Adopted Budget.....	8
2021-2022 Budgeted Revenues - Final Revised .....	9
2022-2023 Budgeted Revenues - Adopted .....	10
2021-2022 Budgeted Expenditures - Final Revised .....	11
2022-2023 Budgeted Expenditures - Adopted .....	12
Staff Position Budgets.....	13
<b>Combined General Fund Budgets</b>	
General Fund Revenues .....	15
General Fund Expenditures .....	17
General Fund 3-Year Forecast Assumptions.. .....	19
General Fund 3-Year Forecast .....	21
Outdoor Education Fund 13.....	23
Capital Projects Fund 14 .....	25
Full Day Kindergarten Fund 15 .....	27
Transportation Fund 25 .....	29
School vs School Support vs Central .....	31
<b>Special Revenue Fund Budgets</b>	
Nutrition Services NSLP Fund 21 .....	33
Nutrition Services Non-NSLP Fund 28.....	35
Governmental Designated Purpose Grants Fund 22 .....	37
Pupil Activity Fund 23 .....	39
Athletics and Activities Fund 26 .....	41
Child Care Fund 29.....	43
<b>Debt Service &amp; Lease Payment Fund Budgets</b>	
Bond Redemption Fund 31 .....	47
Certificate of Participation (COP) Lease Payment Fund 39.....	49



# Table of Contents

## **Building Fund Budgets**

Bond Building Fund 41 .....	53
Certificate of Participation (COP) Building Fund 45 .....	55

## **Internal Service Fund Budgets**

Medical and Dental Fund 65 .....	59
Short Term Disability Insurance Fund 66 .....	61

## **Trust and Agency Fund Budgets**

Private Purpose Trust Fund 75 .....	65
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## **School Summaries**

Site-Based Budget Changes and Additional Dollars .....	69
Elementary School Summary .....	71
Secondary and Alternative School Summary .....	73
Elementary School Pages .....	80
Secondary and Alternative School Pages .....	131

## **Charter School Budgets**

Charter Schools Summary of Revenues and Expenditures .....	158
Charter School Pages .....	159

## **Adopted Department Summary**

Department Summary .....	177
Department Pages .....	182

## **Resolutions**

2022-2023 Adopted Appropriation Resolution .....	219
2022-2023 Adopted Use of Fund Balance Resolution .....	220





# **ADOPTED BUDGET**

# DOUGLAS COUNTY SCHOOL DISTRICT, Re. 1

## Colorado

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# DOUGLAS COUNTY SCHOOL DISTRICT BUDGET COMMITMENTS FOR 2022-2023

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Douglas County School District will continue to drive as much funding as reasonably possible to school budgets and employee compensation while still maintaining critical supports.

The largest budget priority for 2022-2023 was to invest in DCSD employees with the goal to be able to recruit, retain, develop and reward the best employees for students. More information on the new licensed salary schedule framework, non-licensed compensation changes and associated costs are outlined on p. 3.

Staff continually refine the Site-Based Budget (SBB) weighted student funding methodology for neighborhood schools and prioritize the ability for schools to maintain school purchasing power to offset compensation increases.

DCSD transitioned away from zero-based budgeting to priorities based budgeting for 2022-2023. The priorities of the budget are aligned with the themes of the DCSD Strategic Plan. The 2022-2023 Adopted Budget reflects the cost of necessary support and services for schools and students. The details of this extensive process were presented to the Board of Education first on April 26, 2022 and again on May 24, 2022. More information is outlined on p. 4.

The School Finance Act passed in the Colorado legislature prior to the proposal of the upcoming year budget for the first time since prior to the COVID-19 pandemic. The Per Pupil Revenue for DCSD will be \$9,192 which represents a \$585 per student increase from the 2021-2022 Adopted Budget. Funded Pupil Count projections are higher for 2022-2023 than 2021-2022 as well with 186 additional funded pupils including charter school funded pupils. Overall, this increase to Per Pupil Revenue and Funded Pupil Count equates to an overall increase in Total Program for DCSD of \$38.8 million year-over-year. However, district-run school enrollment is declining year-over-year and the amount of new revenue projected to be retained by DCSD and not passed onto charter schools is \$20.3 million.

DCSD commits to a 100% equal per pupil share of mill levy override funds with District charter schools based on charter schools' projected funded pupil count in the 2022-2023 Adopted Budget. Please see the [LINK](#) to the Board of Education resolution from June 5, 2018 for more information.

Information contained within the Adopted Budget includes changes to school and department budgets since April 2022 with the exception of the compensation increase adjustment changes since May 2022. Overall, changes from the budget proposed to the Board of Education on May 24, 2022 to the budget recommended for adoption by the Board of Education on June 21, 2022 are minimal.



# COMPENSATION INCREASES FOR 2022-2023

The compensation increases for all staff in 2022-2023 are grounded in the DCSD Strategic Plan. The compensation investments are associated with the strategic themes of Positive and Support Culture as well as Recruitment, Retention and Development of High Quality Employees.

For licensed employees, staff developed (and the Board of Education approved) three salary schedules. They are all structurally the same, but have different starting salaries and labeled “General”, “Hard to Hire” and “Specialist/Extremely Hard to Hire”. Each of the schedules has 9 lanes (BA, BA+15, BA+30, MA, MA+15, MA+30, MA+45, MA+60, PHD/EDS). The maximum number of steps on the schedules is 25 with varying lower amounts per lane. The overall salary range of the three schedules is \$43,680 to \$114,999. Most steps in each lane represent a 2% increase, however there are higher percentage steps for employees in years 5-10. Staff with non-DCSD licensed experience will receive up to 7 years of service credit for placement on the schedule.

Using the new schedules, individual salaries of licensed staff will be adjusted for 2022-2023 as follows based on education and years of experience. Staff whose current salary is below their designated placement (cell) will receive an increase to place them on the schedule. Staff whose current salary is above their cell will receive a one-time 2% stipend. The average salary for licensed staff will increase 8% from 2021-2022 to 2022-2023 and the implementation of this investment is projected to cost \$26.1M in 2022-2023. While licensed employees may receive anywhere from a \$0 ongoing pay increase to almost \$37,000 ongoing pay increase, 58% of General, 48% of Hard to Hire and 39% of Specialist/Extremely Hard to Hire will see an ongoing pay increase between \$1 and \$9,000.

Multi-year cost estimates assume annual schedule increases of 2% and employees receive steps annually as shown in the chart below.

Full Implementation in Year 1	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Total Licensed Compensation	\$ 311,356,700	\$ 313,304,741	\$ 323,212,063	\$ 332,509,891	\$ 343,756,701
Cumulative Compensation Increase	\$ 26,096,274	\$ 31,162,703	\$ 39,853,857	\$ 48,788,952	\$ 58,014,294
Percent of Licensed Staff on Schedule	73%	77%	82%	86%	89%
Annual Schedule Increases	N/A	2%	2%	2%	2%

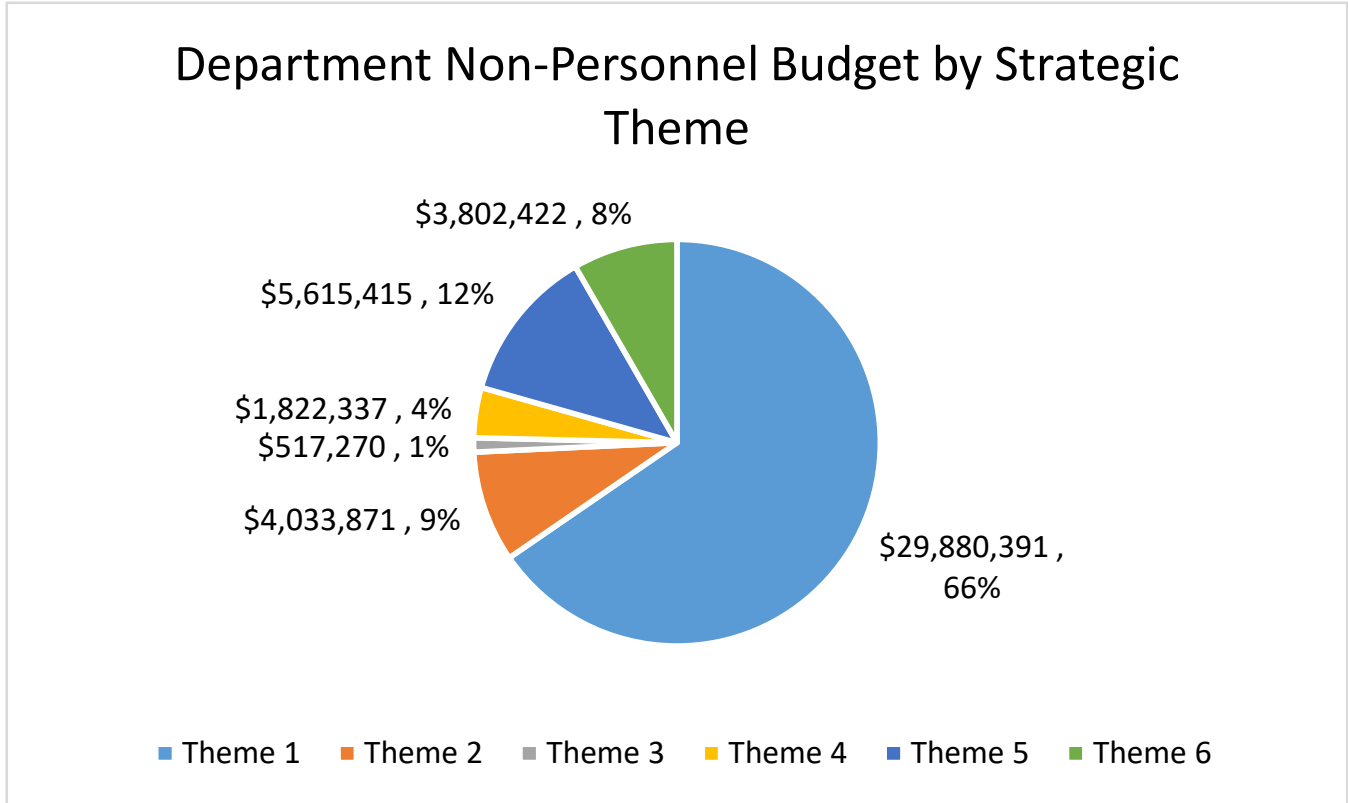
For non-licensed employees (administrators, professional/technical and classified), staff reviewed and revised individual job descriptions and evaluated relevant markets. Positions identified to be below the current market by greater than 5% received range adjustments and employees’ salaries were adjusted within the ranges up to a maximum of 8% increase. Staff established minimum pay increases for all non-licensed staff as either ongoing or one-time depending on placement within the salary range of their position. If the employee is currently below the new minimum, they will be brought to slightly above the minimum. For employees within the new range, administrators will receive a minimum of a 3.5% increase to base pay, professional/technical will receive a minimum of a 3.5% increase to base pay, and classified will receive a minimum of a 4.0% increase to base pay. If employees are above the range, they will receive a one-time 2% stipend. The average salary for non-licensed staff will increase 7% from 2021-2022 to 2022-2023 and the implementation of this investment is projected to cost \$10.0M in 2022-2023.

Licensed and non-licensed compensation will continue to be evaluated for future enhancements based on employee feedback and available resources to include additional recruitment incentives where necessary.



# PRIORITY BASED BUDGETING FOR DEPARTMENTS

Total department budgeted expenses funded by the General Fund will increase \$14.7 million for 2022-2023. This includes 40.13 additional FTE (full time equivalents) budgeted within departments in support of schools. The total operational (non-personnel) budget for departments is \$45.7M in 2022-2023. This includes contracted services. Department budgets comprise only 24% of total General Fund expenses including staff, but the operational budget for departments is 8% of total General Fund expenses. Out of this total, 66% of budget requests are for the health, safety and social-emotional supports as self-reported by department directors. The full distribution of non-personnel budget by strategic theme is identified in the pie chart below:



*Key: Theme 1—Health, safety and social-emotional supports for students; Theme 2—Post-graduation guidance and preparation; Theme 3—Positive and supportive culture; Theme 4—Aligned curriculum with flexible instructional delivery; Theme 5—Equitable distribution of resources; Theme 6—Recruitment, retention and development of high-quality employees*

When building department budget requests, departments built their initial requests to exceed \$17.0M. Through a comprehensive review of requests with the Budget Office, recommendations brought forward to the Superintendent’s Cabinet for review totaled \$15.0M. When deducting offsetting revenue specific to departments and use of 2018 Mill Levy Override reserve specific for Career Tech programming (see p. 5), the net increase to the General Fund is \$11.1M. This means there is \$3.6M of offsetting revenue and reserve use in 2022-2023.

## BUDGETED USE OF 2018 MILL LEVY OVERRIDE IN 2022-2023 ADOPTED BUDGET

With the passage of 5A ballot measure in November 2018, Douglas County School District has \$40 million of annual override property tax revenue for the following areas originally communicated to the voters:

- \$17 million toward addressing pay gaps for employees
- \$3.5 million toward allocating school counselors for all elementary schools
- \$2.5 million toward changing the middle and high school counselor-to-student ratio
- \$2 million toward increasing career and trade focused programming
- \$7 million toward school-level funding depending on the needs
- \$8 million toward District charter schools

For 2022-2023, the MLO amount allocated to salaries and benefits will remain the same as it became part of the base salary in the compensation structure. In addition, elementary and secondary school counselor allocations were adjusted based on the average salaries for counselor positions and staffing needs. The SBB Allocations for the equitable distribution of resources will remain flat as discretionary dollars added into the SBB formula moving forward. Career Tech budget will exceed its annual commitment to voters due to the opening of the (former) Wildlife Experience building in 2022-2023 and staffing costs associated with running that facility. Staff planned for the cost of Career Tech to exceed \$2M and strategically built up a reserve for the 2018 Mill Levy Override to cover these implementation costs. Finally, the Charter School pass through was adjusted to reflect the 2022-2023 projected enrollment for charter and neighborhood schools.

Budget Item	2021-2022 Final Revised Budget (\$M)	2022-2023 Adopted Budget (\$M)
Salaries and Benefits for Existing Employees	\$16.9	\$16.9
Elementary School Counselors	\$3.4	\$4.1
Middle and High School Counselors	\$2.1	\$2.4
Additional SBB Allocations and/or Redesigned SBB for Equitable Distribution of Resources <i>*includes Gifted and Talented</i>	\$7.1	\$7.1
Additional Special Education Support	\$1.3	\$1.3
Career Tech Programming	\$2.0	\$2.7
Charter School Pass Through	\$9.3	\$9.7
<b>Total</b>	<b>\$42.1</b>	<b>\$44.0</b>



# SUMMARY OF COMBINED GENERAL FUNDS 2022-2023 ADOPTED BUDGET

	General Fund (10)	Outdoor Education Fund (13)	Capital Projects Fund (14)	Full Day Kindergarten Fund (15)	Transportation Fund (25)
Beginning Fund Balance	\$ 143,550,156	\$ 160,512	\$ 15,371,685	\$ -	\$ 5,763,873
Revenues					
Property Taxes	\$ 293,229,894	\$ -	\$ -	\$ -	\$ -
Specific Ownership Taxes	32,258,980	-	-	-	-
Other Local Income	27,996,843	1,584,600	2,414,302	-	1,578,554
Intergovernmental	389,207,004	-	-	-	5,451,354
Other	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 742,692,721</b>	<b>\$ 1,584,600</b>	<b>\$ 2,414,302</b>	<b>\$ -</b>	<b>\$ 7,029,908</b>
Expenditures					
Salaries	345,128,581	778,746	-	-	12,663,695
Benefits	127,829,415	279,033	-	-	6,056,724
Purchased Services	36,443,303	143,047	-	-	5,205,260
Contracts w/ Charter Schools	171,958,065	-	-	-	-
Supplies	36,481,513	244,742	-	-	3,171,000
Equipment	-	5,500	5,403,702	-	1,100,000
Other	2,701,770	69,871	-	-	(439,200)
<b>Total Expenditures</b>	<b>\$ 720,542,647</b>	<b>\$ 1,520,939</b>	<b>\$ 5,403,702</b>	<b>\$ -</b>	<b>\$ 27,757,479</b>
BOE Contingency	\$ 6,042,300	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ 16,107,774</b>	<b>\$ 63,661</b>	<b>\$ (2,989,400)</b>	<b>\$ -</b>	<b>\$ (20,727,571)</b>
Transfers In/(Out)	(23,834,504)	23,084	792,834	-	15,620,238
<b>Net Change in Fund Balance</b>	<b>\$ (7,726,730)</b>	<b>\$ 86,745</b>	<b>\$ (2,196,566)</b>	<b>\$ -</b>	<b>\$ (5,107,333)</b>
<b>Ending Fund Balance</b>	<b>\$ 135,823,426</b>	<b>\$ 247,257</b>	<b>\$ 13,175,119</b>	<b>\$ -</b>	<b>\$ 656,540</b>
TABOR Reserve	18,310,000	-	-	-	-
BOE Reserve	18,310,000	-	-	-	-
School Carry Over Reserve	22,458,498	-	1,125,088	-	-
Medicaid Carry Over Reserve	1,968,380	-	-	-	-
Assignment of 2018 Mill Levy Override	8,462,901	-	-	-	-
Mental Health and Security Grant	627,410	-	-	-	-
Enrollment Reserve	2,432,000	-	-	-	-
Multi-Year Lease Reserve	3,782,903	-	-	-	-
SPED/Mental Health Reserve	1,718,645	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 57,752,689</b>	<b>\$ 247,257</b>	<b>\$ 12,050,031</b>	<b>\$ -</b>	<b>\$ 656,540</b>

- General Fund 10 - accounts for 74% of all the financial activity in the District inclusive of teacher salary and benefits as well as supplies and services
- Outdoor Education Fund 13 - accounts for the financial activity associated with Stone Canyon Outdoor Edventures, a District program providing outdoor educational experiences to 5th and 6th grade students
- Capital Projects Fund 14 - accounts for the financial activity associated with building remodels, equipment purchases and technology devices with a value of \$5,000 or more
- Full Day Kindergarten Fund (FDK) 15 - accounted for the financial activity associated with the FDK tuition based program at many of the District elementary schools. This fund was discontinued with implementation of state-funded FDK.
- Transportation Fund 25 - accounts for the financial activity associated with transporting students to and from school as well as field trips and athletic events

# SUMMARY OF SPECIAL REVENUE FUNDS

## 2022-2023 ADOPTED BUDGET

	Nutrition Services NSLP Fund (21)	Nutrition Services Non- NSLP Fund (28)	Governmental Designated Purpose Grants Fund (22)	Pupil Activity Fund (23)	Athletics and Activities Fund (26)	Child Care Fund (29)
Beginning Fund Balance	\$ 8,863,646	\$ 16,801	\$ -	\$ 1,236,527	\$ 3,241,854	\$ 2,948,667
Revenues						
Property Taxes	-	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-	-
Other Local Income	13,080,507	6,981,150	215,817	1,411,784	11,003,817	10,536,499
Intergovernmental	3,205,000	-	17,939,773	-	-	3,227,097
Other	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 16,285,507</b>	<b>\$ 6,981,150</b>	<b>\$ 18,155,590</b>	<b>\$ 1,411,784</b>	<b>\$ 11,003,817</b>	<b>\$ 13,763,596</b>
Expenditures						
Salaries	6,242,656	2,542,797	9,665,344	118,764	6,111,531	7,006,361
Benefits	2,588,170	1,061,630	4,775,949	27,138	1,287,226	2,913,712
Purchased Services	484,190	192,210	2,668,869	584,279	3,134,923	1,609,826
Contracts w/ Charter Schools	-	-	-	-	-	-
Supplies	6,729,495	2,982,430	729,002	630,358	4,180,686	367,831
Equipment	4,605,000	45,000	44,000	13,007	211,154	-
Other	1,566,550	250,800	272,426	38,238	1,962,928	2,872,284
<b>Total Expenditures</b>	<b>\$ 22,216,061</b>	<b>\$ 7,074,867</b>	<b>\$ 18,155,590</b>	<b>\$ 1,411,784</b>	<b>\$ 16,888,448</b>	<b>\$ 14,770,014</b>
BOE Contingency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Net Income/(Loss)</b>	<b>\$ (5,930,554)</b>	<b>\$ (93,717)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (5,884,631)</b>	<b>\$ (1,006,418)</b>
Transfers In/(Out)	351,634	93,718	-	-	5,342,625	491,486
<b>Net Change in Fund Balance</b>	<b>\$ (5,578,920)</b>	<b>\$ 1</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (542,006)</b>	<b>\$ (514,932)</b>
<b>Ending Fund Balance</b>	<b>\$ 3,284,726</b>	<b>\$ 16,802</b>	<b>\$ -</b>	<b>\$ 1,236,527</b>	<b>\$ 2,699,848</b>	<b>\$ 2,433,735</b>
TABOR Reserve	-	-	-	-	-	-
BOE Reserve	-	-	-	-	-	-
School Carry Over Reserve	-	-	-	1,236,527	2,699,848	-
Medicaid Carry Over Reserve	-	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-	-
Mental Health and Security Grant	-	-	-	-	-	-
Enrollment Reserve	-	-	-	-	-	-
Multi-Year Lease Reserve	-	-	-	-	-	-
SPED/Mental Health Reserve	-	-	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 3,284,726</b>	<b>\$ 16,802</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,433,735</b>

- *Nutrition Services NSLP Fund 21 – accounts for the financial activity associated with breakfast and lunch meal services provided to schools on the National School Lunch Program*
- *Nutrition Services Non - NSLP Fund 28 – accounts for the financial activity associated with catering, a la carte and lunch meal services provided to schools not on the National School Lunch Program*
- *Governmental Designated Purpose Grants Fund 22 – accounts for the financial activity associated with our federal and state grants inclusive of Title I and IDEA (Individual Disabilities Education Act)*
- *Pupil Activity Fund 23 – accounts for the financial activity associated with student led and controlled clubs and activities that may include fundraisers and donation projects to other non-profit organizations*
- *Athletics and Activities Fund 26 – accounts for the financial activity associated with all the sports and activities offered at the District's secondary schools*
- *Child Care Fund 29 – accounts for the financial activity associated with the Before and After School Care program at 46 District schools*

# SUMMARY OF OTHER DISTRICT FUNDS

## 2022-2023 ADOPTED BUDGET

	Bond Redemption Fund (31)	Certificate of Participation Lease Payment Fund (39)	Building Funds (41 and 45)	Medical and Dental Fund (65)	Short Term Disability Insurance Fund (66)	Private Purpose Trust Fund (75)
Beginning Fund Balance	\$ 63,183,671	\$ 2,904	\$ 38,107,754	\$ 3,701	\$ 479,713	\$ 32,879
Revenues						
Property Taxes	65,382,570	-	-	-	-	-
Specific Ownership Taxes	-	-	-	-	-	-
Other Local Income	326,411	200	627,484	61,674,906	540,273	48,000
Intergovernmental	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 65,708,981</b>	<b>\$ 200</b>	<b>\$ 627,484</b>	<b>\$ 61,674,906</b>	<b>\$ 540,273</b>	<b>\$ 48,000</b>
Expenditures						
Salaries	-	-	175,022	37,800	-	-
Benefits	-	-	62,277	8,637	-	-
Purchased Services	4,253	4,064	502,238	60,363,372	652,195	-
Contracts w/ Charter Schools	-	-	-	-	-	-
Supplies	-	-	-	37,000	-	-
Equipment	-	-	31,127,321	-	-	-
Other	42,532,388	1,117,925	-	-	-	58,000
<b>Total Expenditures</b>	<b>\$ 42,536,641</b>	<b>\$ 1,121,989</b>	<b>\$ 31,866,858</b>	<b>\$ 60,446,809</b>	<b>\$ 652,195</b>	<b>\$ 58,000</b>
BOE Contingency	\$ -	\$ -	\$ -	\$ -		\$ -
<b>Net Income/(Loss)</b>	<b>\$ 23,172,340</b>	<b>\$ (1,121,789)</b>	<b>\$ (31,239,374)</b>	<b>\$ 1,228,097</b>	<b>\$ (111,922)</b>	<b>\$ (10,000)</b>
Transfers In/(Out)	-	1,118,885	-	-	-	-
<b>Net Change in Fund Balance</b>	<b>\$ 23,172,340</b>	<b>\$ (2,904)</b>	<b>\$ (31,239,374)</b>	<b>\$ 1,228,097</b>	<b>\$ (111,922)</b>	<b>\$ (10,000)</b>
<b>Ending Fund Balance</b>	<b>\$ 86,356,011</b>	<b>\$ -</b>	<b>\$ 6,868,380</b>	<b>\$ 1,231,798</b>	<b>\$ 367,791</b>	<b>\$ 22,879</b>
TABOR Reserve	-	-	-	-	-	-
BOE Reserve	-	-	-	-	-	-
School Carry Over Reserve	-	-	-	-	-	-
Medicaid Carry Over Reserve	-	-	-	-	-	-
Reserve for 2018 Mill Levy Override	-	-	-	-	-	-
Mental Health and Security Grant	-	-	-	-	-	-
Enrollment Reserve	-	-	-	-	-	-
Multi-Year Lease Reserve	-	-	-	-	-	-
SPED/Mental Health Reserve	-	-	-	-	-	-
<b>Ending Fund Balance - after reserves</b>	<b>\$ 86,356,011</b>	<b>\$ -</b>	<b>\$ 6,868,380</b>	<b>\$ 1,231,798</b>	<b>\$ 367,791</b>	<b>\$ 22,879</b>

- *Bond Redemption Fund 31 – accounts for the financial activity associated with the collection of property taxes and the payment of principal and interest on general obligation bond debt approved by the taxpayer through an election*
- *COP Lease Payment Fund 39 – accounts for the financial activity associated with the payment of principal and interest on certificates of participation authorized by the Board of Education and funded through a transfer from General Fund*
- *Building Funds 41 and 45 – accounts for the financial activity associated with capital projects and equipment funded from the proceeds of General Obligation Bonds as well as Certificates of Participation*
- *Self-Insured Health Funds 65 and 66 – accounts for the financial activity associated with the payment of premiums and claims associated with the Medical and Short Term Disability Insurance programs*
- *Private Purpose Trust Fund 75 – accounts for the financial activity associated with the Philip S Miller Trust providing scholarships to Castle Rock area high school students at Castle View, Douglas County, Renaissance Secondary and Ponderosa High Schools*

# 2021-2022 BUDGETED REVENUES

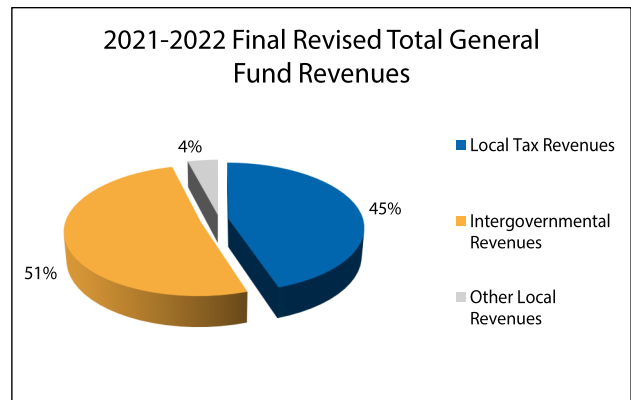
## FINAL REVISED AS OF JUNE 21, 2022

The actual funded pupil count (FPC) in 2021-2022 is 64,035 of which 1,999 are multi-district online students. When calculating FPC, half day kindergarten students count as 0.58 funded pupils, full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2021-2022 is 63,876. Total enrollment increased 897 students from 2020-2021. FPC is higher than enrollment due to the multi-year averaging of FPC in 2021-2022.

TOTAL SOURCES BY FUND	2021-2022 Final Revised Budgeted Revenues			
	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below)	\$ 130,969,479	\$ 712,783,052	\$ -	\$ 843,752,531
Outdoor Education	-	1,508,748	23,084	1,531,832
Capital Projects	17,887,726	10,503,393	605,660	28,996,779
Full Day Kindergarten	-	-	-	-
Transportation	6,021,484	6,833,827	15,620,238	28,475,549
<b>Total Combined General Fund</b>	<b>\$ 154,878,689</b>	<b>\$ 731,629,020</b>	<b>\$ 16,248,982</b>	<b>\$ 902,756,691</b>
Nutrition Services NSLP	4,324,657	31,770,952	445,352	36,540,961
Nutrition Services Non-NSLP	16,800	-	-	16,800
Governmental Designated Purpose Grants	-	29,341,964	-	29,341,964
Pupil Activity	1,082,553	1,210,510	-	2,293,063
Athletics and Activities	1,788,114	10,999,826	4,395,546	17,183,486
Child Care	182,824	11,136,461	2,262,045	13,581,330
<b>Total Special Revenue Fund</b>	<b>\$ 7,394,948</b>	<b>\$ 84,459,713</b>	<b>\$ 7,102,943</b>	<b>\$ 98,957,604</b>
Bond Redemption	71,813,488	65,417,651	-	137,231,139
Certificates of Participation (COP) Lease Payments	12,114,460	-	2,746,228	14,860,688
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 83,927,948</b>	<b>\$ 65,417,651</b>	<b>\$ 2,746,228</b>	<b>\$ 152,091,827</b>
Bond Building	109,950,863	1,659,548	-	111,610,411
Certificates of Participation (COP) Building	-	-	-	-
<b>Total Building Fund</b>	<b>\$ 109,950,863</b>	<b>\$ 1,659,548</b>	<b>\$ -</b>	<b>\$ 111,610,411</b>
Medical and Dental	3,969,420	54,299,137	-	58,268,557
Short Term Disability Insurance	599,634	512,275	-	1,111,909
<b>Total Internal Service Fund</b>	<b>\$ 4,569,054</b>	<b>\$ 54,811,412</b>	<b>\$ -</b>	<b>\$ 59,380,466</b>
Private Purpose Trust	41,629	48,000	-	89,629
<b>Total Trust and Agency Fund</b>	<b>\$ 41,629</b>	<b>\$ 48,000</b>	<b>\$ -</b>	<b>\$ 89,629</b>

2021-2022 General Fund Revenues by Type on a Per Pupil Basis

<b>Per Pupil Revenue from State</b>	<b>\$ 8,666</b>
Mill Levy Override	1,151
Other Intergovernmental Revenue	656
School-Based Revenue	153
SOT out of Formula	200
Charter Purchased Service Revenue	131
Other Local Revenue	174
<b>Total Per Pupil Revenue</b>	<b>\$ 11,131</b>





# 2022-2023 BUDGETED REVENUES

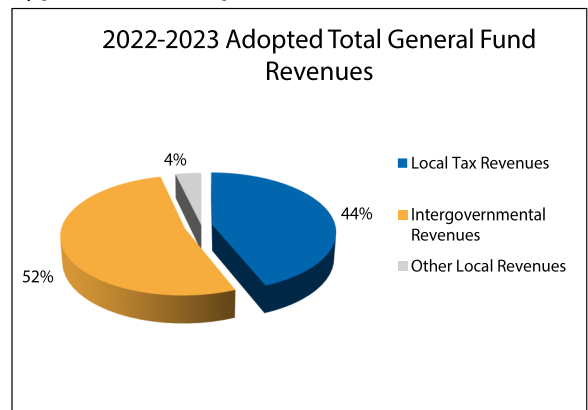
## ADOPTED AS OF JUNE 21, 2022

The funded pupil count (FPC) in 2022-2023 is projected to be 63,652, of which 2,250 are multi-district online students. When calculating FPC, half day kindergarten students count as 0.58 funded pupils and full day kindergarten students count as 1.00 funded pupils and students in ECE with Special Education needs are counted as 0.50 funded pupils. Typical ECE students are excluded from FPC. DCSD is funded based on FPC and not enrollment which is defined as total students educated. Enrollment in 2022-2023 is projected to be 64,034. Total enrollment is projected to increase 158 students.

TOTAL SOURCES BY FUND	2022-2023 Adopted Budgeted Revenues			
	Beginning Fund Balance	Revenues	Transfers In	Total Sources
General (see chart below)	\$ 143,550,156	\$ 742,692,721	\$ -	\$ 886,242,877
Outdoor Education	160,512	1,584,600	23,084	1,768,196
Capital Projects	15,371,685	2,414,302	792,834	18,578,821
Full Day Kindergarten	-	-	-	-
Transportation	5,763,873	7,029,908	15,620,238	28,414,019
<b>Total Combined General Fund</b>	<b>\$ 164,846,226</b>	<b>\$ 753,721,531</b>	<b>\$ 16,436,156</b>	<b>\$ 935,003,913</b>
Nutrition Services NSLP	8,863,646	16,285,507	351,634	25,500,787
Nutrition Services Non-NSLP	16,801	6,981,150	93,718	7,091,669
Governmental Designated Purpose Grants	-	18,155,590	-	18,155,590
Pupil Activity	1,236,527	1,411,784	-	2,648,311
Athletics and Activities	3,241,854	11,003,817	5,342,625	19,588,296
Child Care	2,948,667	13,763,596	491,486	17,203,749
<b>Total Special Revenue Fund</b>	<b>\$ 16,307,495</b>	<b>\$ 67,601,444</b>	<b>\$ 6,279,463</b>	<b>\$ 90,188,402</b>
Bond Redemption	63,183,671	65,708,981	-	128,892,652
Certificates of Participation (COP) Lease Payments	2,904	200	1,118,885	1,121,989
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 63,186,575</b>	<b>\$ 65,709,181</b>	<b>\$ 1,118,885</b>	<b>\$ 130,014,641</b>
Bond Building	38,107,754	627,484	-	38,735,238
Certificates of Participation (COP) Building	-	-	-	-
<b>Total Building Fund</b>	<b>\$ 38,107,754</b>	<b>\$ 627,484</b>	<b>\$ -</b>	<b>\$ 38,735,238</b>
Medical and Dental	3,701	61,674,906	-	61,678,607
Short Term Disability Insurance	479,713	540,273	-	1,019,986
<b>Total Internal Service Fund</b>	<b>\$ 483,414</b>	<b>\$ 62,215,179</b>	<b>\$ -</b>	<b>\$ 62,698,593</b>
Private Purpose Trust	32,879	48,000	-	80,879
<b>Total Trust and Agency Fund</b>	<b>\$ 32,879</b>	<b>\$ 48,000</b>	<b>\$ -</b>	<b>\$ 80,879</b>

### 2022-2023 General Fund Revenues by Type on a Per Pupil Basis

<b>Per Pupil Revenue from State</b>	<b>\$ 9,192</b>
Mill Levy Override	1,158
Other Intergovernmental Revenue	672
School-Based Revenue	157
SOT out of Formula	207
Charter Purchased Service Revenue	155
Other Local Revenue	128
<b>Total Per Pupil Revenue</b>	<b>\$ 11,669</b>

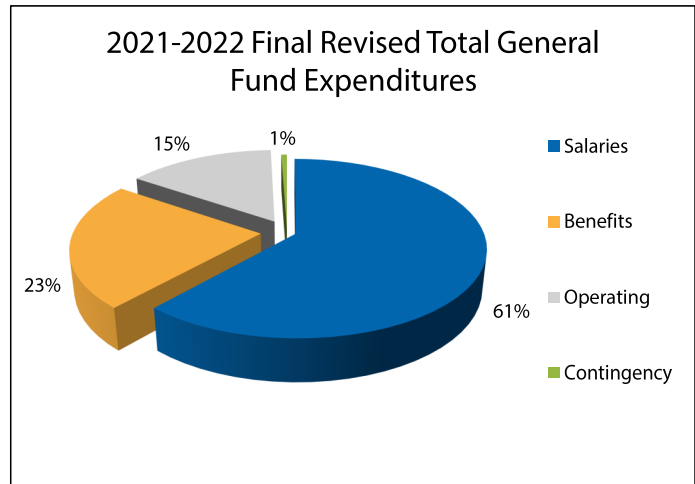


# 2021-2022 BUDGETED EXPENDITURES FINAL REVISED AS OF JUNE 21, 2022

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 84% of the total. The Final Revised Budget includes contingency in the total amount of \$3.0 million.

TRANSFERS AND EXPENDITURES BY FUND	2021-2022 Final Revised Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
<b>Fund</b>			
General (see chart below)	\$ 700,609,935	\$ 26,098,153	\$ 726,708,088
Outdoor Education	1,508,748	-	1,508,748
Capital Projects	11,087,715	-	11,087,715
Full Day Kindergarten	-	-	-
Transportation	25,855,772	-	25,855,772
<b>Total Combined General Fund</b>	<b>\$ 739,062,170</b>	<b>\$ 26,098,153</b>	<b>\$ 765,160,323</b>
Nutrition Services NSLP	31,302,583	-	31,302,583
Nutrition Services Non-NSLP	-	-	-
Governmental Designated Purpose Grants	29,341,964	-	29,341,964
Pupil Activity	1,228,440	-	1,228,440
Athletics and Activities	15,426,553	-	15,426,553
Child Care	11,369,016	-	11,369,016
<b>Total Special Revenue Fund</b>	<b>\$ 88,668,556</b>	<b>\$ -</b>	<b>\$ 88,668,556</b>
Bond Redemption	74,058,207	-	74,058,207
Certificates of Participation (COP) Lease Payments	14,860,688	-	14,860,688
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 88,918,895</b>	<b>\$ -</b>	<b>\$ 88,918,895</b>
Bond Building	81,317,205	-	81,317,205
Certificates of Participation (COP) Building	-	-	-
<b>Total Building Fund</b>	<b>\$ 81,317,205</b>	<b>\$ -</b>	<b>\$ 81,317,205</b>
Medical and Dental	56,268,557	-	56,268,557
Short Term Disability Insurance	682,366	-	682,366
<b>Total Internal Service Fund</b>	<b>\$ 56,950,923</b>	<b>\$ -</b>	<b>\$ 56,950,923</b>
Private Purpose Trust	56,750	-	56,750
<b>Total Trust and Agency Fund</b>	<b>\$ 56,750</b>	<b>\$ -</b>	<b>\$ 56,750</b>

Please note that the table above includes budgeted transfers of \$26.1 million. The General Fund pass through to charters is \$159.9 million. Both of these figures are excluded from the graph to the right.

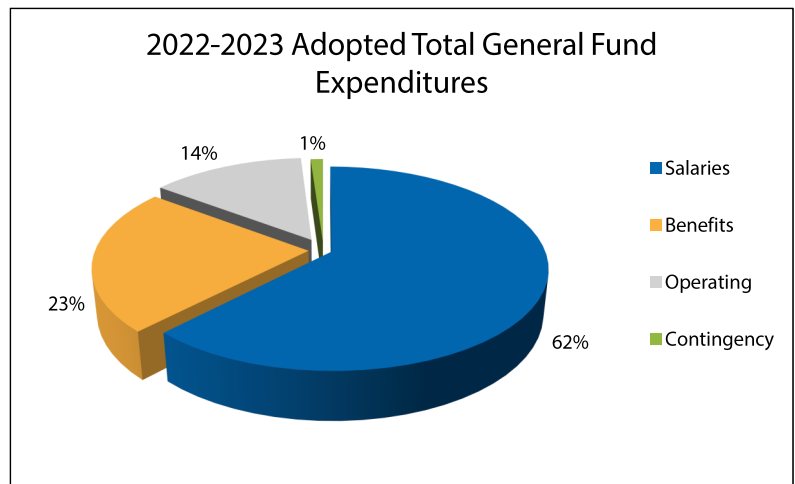


# 2022-2023 BUDGETED EXPENDITURES ADOPTED AS OF JUNE 21, 2022

**Salaries** and **Benefits** account for the largest component of General Fund expenditures at 85% of the total. The adopted budget includes contingency in the total amount of \$6.0 million.

TRANSFERS AND EXPENDITURES BY FUND	2022-2023 Adopted Budgeted Expenditures & Transfers		
	Budgeted Expenditures	Budgeted Transfers Out	Total Budgeted Activity
<b>Fund</b>			
General (see chart below)	\$ 726,584,947	\$ 23,834,504	\$ 750,419,451
Outdoor Education	1,520,939	-	1,520,939
Capital Projects	5,403,702	-	5,403,702
Full Day Kindergarten	-	-	-
Transportation	27,757,479	-	27,757,479
<b>Total Combined General Fund</b>	<b>\$ 761,267,067</b>	<b>\$ 23,834,504</b>	<b>\$ 785,101,571</b>
Nutrition Services NSLP	22,216,061	-	22,216,061
Nutrition Services Non-NSLP	7,074,867	-	7,074,867
Governmental Designated Purpose Grants	18,155,590	-	18,155,590
Pupil Activity	1,411,784	-	1,411,784
Athletics and Activities	16,888,448	-	16,888,448
Child Care	14,770,014	-	14,770,014
<b>Total Special Revenue Fund</b>	<b>\$ 80,516,764</b>	<b>\$ -</b>	<b>\$ 80,516,764</b>
Bond Redemption	42,536,641	-	42,536,641
Certificates of Participation (COP) Lease Payments	1,121,989	-	1,121,989
<b>Total Debt Service and Lease Payment Fund</b>	<b>\$ 43,658,630</b>	<b>\$ -</b>	<b>\$ 43,658,630</b>
Bond Building	31,866,858	-	31,866,858
Certificates of Participation (COP) Building	-	-	-
<b>Total Building Fund</b>	<b>\$ 31,866,858</b>	<b>\$ -</b>	<b>\$ 31,866,858</b>
Medical and Dental	60,446,809	-	60,446,809
Short Term Disability Insurance	652,195	-	652,195
<b>Total Internal Service Fund</b>	<b>\$ 61,099,004</b>	<b>\$ -</b>	<b>\$ 61,099,004</b>
Private Purpose Trust	58,000	-	58,000
<b>Total Trust and Agency Fund</b>	<b>\$ 58,000</b>	<b>\$ -</b>	<b>\$ 58,000</b>

Please note that the table above includes budgeted transfers of \$23.8 million. The General Fund pass through to charters is \$172.0 million. Both of these figures are excluded from the graph to the right.



# STAFF POSITION BUDGETS

Position Type	FTE
<b>100 Administrators</b>	<b>194</b>
Instruction	1
Support - Students	1
Support - Instructional Staff	9
Support Services - General Administration	2
Support Services - School Administration	175
Support Services - Business	1
Support Services - Central and Other	5
<b>200 Licensed - Instructional</b>	<b>3625</b>
Facilities Acquisition and Construction Services	1
Instruction	3232
Support - Students	315
Support - Instructional Staff	56
Support Services - School Administration	20
Operations and Maintenance Services	1
<b>300 Professional</b>	<b>307</b>
Support - Students	23
Support - Instructional Staff	49
Support Services - General Administration	4
Support Services - Business	30
Operations and Maintenance Services	14
Student Transportation Services	15
Support Services - Central and Other	68
Food Services Operations	15
Enterprise Operations	59
Facilities Acquisition and Construction Services	4
Instruction	27
<b>400 Paraprofessionals</b>	<b>1256</b>
Instruction	1002
Support - Students	52
Support - Instructional Staff	10
Student Transportation Services	74
Support Services - Central and Other	21
Enterprise Operations	95
Support Services - General Administration	2
<b>500 Office/Administrative Support</b>	<b>366</b>
Support - Students	25
Support - Instructional Staff	23
Support Services - General Administration	5
Support Services - School Administration	238
Support Services - Business	7
Operations and Maintenance Services	13
Student Transportation Services	26
Support Services - Central and Other	18
Food Services Operations	6
Enterprise Operations	1
Instruction	5
<b>600 Crafts, Trades, and Services</b>	<b>810</b>
Support Services - Business	4
Support - Instructional Staff	0
Operations and Maintenance Services	303
Student Transportation Services	231
Food Services Operations	270
Enterprise Operations	2
<b>Grand Total</b>	<b>6557</b>

\*FTE Count and Employee Count are counted differently. Employee Count is counted strictly by Employee, while FTE Counts the scheduled work hours per week for each employee.

DCSD is budgeting for 6,557 full time equivalent positions in 2022-2023. The positions are organized below by job classification for the type of position and further by program for the type of service provided. This does not include charter school employees, but does include all District funds.

**Administrators** - An administrator is an individual who performs managerial activities, and is responsible for developing or interpreting policies or regulations and executing those policies or regulations through the direction of individuals at all levels, and may supervise other employees.

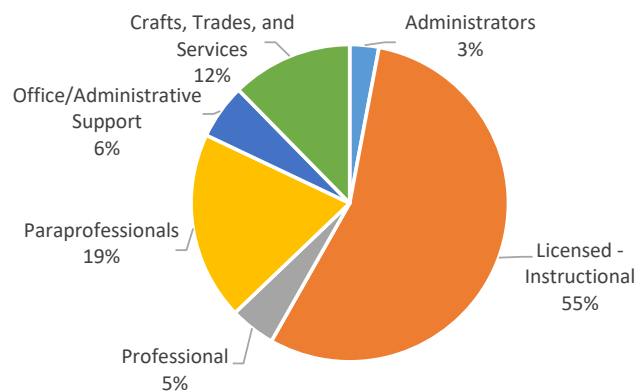
**Licensed - Instructional** - Licensed staff perform duties requiring a high degree of knowledge and skills acquired through at least a baccalaureate degree including skills in the field of education or educational psychology.

**Professional** - Professional staff perform assignments requiring a high degree of knowledge and skills usually acquired through at least a baccalaureate degree but not requiring skills in the field of education.

**Paraprofessional** - Paraprofessionals perform activities supporting professional individuals/functions within the organization.

**Office/Administrative Support** - Office support perform the activities of preparing, transcribing, systematizing or preserving communications, records, and transactions.

**Crafts, Trades, and Services** - Trades staff perform tasks that require skill levels which can be acquired through on-the-job training and experience or through apprenticeship or other formal training programs.



# **GENERAL FUND BUDGETS**

# GENERAL FUND REVENUES

	Audited Actuals 2016-2017	Audited Actuals 2017-2018	Audited Actuals 2018-2019	Audited Actuals 2019-2020	Audited Actuals 2020-2021
<b>Balance on Hand July 1</b>	<b>83,015,111</b>	<b>77,891,226</b>	<b>67,639,636</b>	<b>87,381,177</b>	<b>103,298,507</b>
<b>Revenues</b>					
Local Taxes					
Property Tax (In SFA)	146,214,069	163,560,395	163,490,322	185,762,542	190,457,216
Budget Override	33,713,000	33,713,000	73,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	13,494,709	14,889,161	16,603,766	13,643,865	13,643,865
Specific Ownership Taxes (Out of SFA)	10,375,382	11,520,055	11,472,492	11,951,937	17,903,407
Subtotal Local Taxes	\$ 203,797,160	\$ 223,682,611	\$ 265,279,580	\$ 285,071,344	\$ 295,717,488
Intergovernmental Revenue					
Equalization Entitlements	296,915,245	295,985,011	319,264,968	335,299,568	293,973,850
Special Education	11,592,397	11,741,708	12,365,317	14,583,294	14,864,032
Vocational Education	639,835	660,443	816,227	875,382	770,460
Gifted & Talented	616,398	626,506	634,787	639,010	643,893
Charter School Capital Construction	3,076,245	3,233,042	3,994,972	3,944,891	4,157,355
Federal - Medicaid Reimbursement	2,271,766	2,830,796	3,879,761	3,845,804	4,583,098
Other	3,013,312	3,589,072	12,033,443	12,577,000	3,803,030
Subtotal Intergovernmental Revenue	\$ 318,125,198	\$ 318,666,579	\$ 352,989,475	\$ 371,764,949	\$ 322,795,719
Other Local Revenue					
General Fund Interest	431,923	781,416	1,378,942	1,205,565	114,766
Charter School Purchased Services	5,448,101	6,930,198	8,853,018	11,216,357	8,845,259
Preschool	2,039,242	1,949,599	1,860,899	1,400,160	967,427
School Based	10,156,113	8,725,540	8,981,139	7,179,548	6,098,759
Other	7,284,441	7,533,876	8,808,587	14,442,340	6,799,282
Subtotal Other Local Revenue	\$ 25,359,820	\$ 25,920,630	\$ 29,882,586	\$ 35,443,971	\$ 22,825,493
<b>Total Revenue</b>	<b>\$ 547,282,178</b>	<b>\$ 568,269,820</b>	<b>\$ 648,151,641</b>	<b>\$ 692,280,264</b>	<b>\$ 641,338,700</b>
<b>Total Program Funding*</b>	<b>\$ 456,624,023</b>	<b>\$ 474,434,567</b>	<b>\$ 499,359,057</b>	<b>\$ 534,705,975</b>	<b>\$ 498,074,932</b>

\*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.



# GENERAL FUND REVENUES

	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	<b>109,508,552</b>	<b>130,969,479</b>	<b>130,969,479</b>	<b>143,550,156</b>	<b>143,550,156</b>
<b>Revenues</b>					
Local Taxes					
Property Tax (In SFA)	203,226,007	214,640,571	214,382,478	219,516,894	219,516,894
Budget Override	73,713,000	73,713,000	73,713,000	73,713,000	73,713,000
Specific Ownership Taxes (In SFA)	15,457,978	18,537,938	18,537,938	19,094,102	19,094,102
Specific Ownership Taxes (Out of SFA)	11,506,688	12,831,147	13,721,042	13,164,878	13,164,878
Subtotal Local Taxes	\$ 303,903,673	\$ 319,722,656	\$ 320,354,459	\$ 325,488,874	\$ 325,488,874
Intergovernmental Revenue					
Equalization Entitlements	327,565,817	321,754,777	321,754,777	346,447,304	346,447,304
Special Education	14,756,865	16,377,665	15,638,430	21,511,709	21,511,709
Vocational Education	783,558	723,514	723,514	723,514	723,514
Gifted & Talented	651,620	639,646	639,646	662,034	662,034
Charter School Capital Construction	4,157,356	4,090,949	4,090,951	4,090,949	4,090,949
Federal - Medicaid Reimbursement	2,759,480	4,535,934	3,745,904	3,566,706	4,397,608
Other	3,608,649	15,617,731	15,541,679	11,373,886	11,373,886
Subtotal Intergovernmental Revenue	\$ 354,283,345	\$ 363,740,216	\$ 362,134,901	\$ 388,376,102	\$ 389,207,004
Other Local Revenue					
General Fund Interest	504,000	115,000	78,319	218,000	218,000
Charter School Purchased Services	9,527,355	8,411,413	8,391,384	9,858,830	9,858,830
Preschool	1,849,791	1,849,791	1,674,207	1,584,010	1,477,850
School Based	7,751,000	7,936,000	7,873,531	8,492,000	8,492,000
Other	9,718,488	11,007,976	12,358,485	7,702,492	7,950,163
Subtotal Other Local Revenue	\$ 29,350,634	\$ 29,320,180	\$ 30,375,926	\$ 27,855,332	\$ 27,996,843
<b>Total Revenue</b>	<b>\$ 687,537,652</b>	<b>\$ 712,783,052</b>	<b>\$ 712,865,286</b>	<b>\$ 741,720,308</b>	<b>\$ 742,692,721</b>
<b>Total Program Funding*</b>	<b>\$ 546,249,802</b>	<b>\$ 554,933,286</b>	<b>\$ 554,675,194</b>	<b>\$ 585,058,300</b>	<b>\$ 585,058,300</b>

\*Equalization Entitlements plus Property Tax (In School Finance Act) plus Specific Ownership Taxes (In School Finance Act)

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# GENERAL FUND EXPENDITURES

	Audited Actuals 2016-2017	Audited Actuals 2017-2018	Audited Actuals 2018-2019	Audited Actuals 2019-2020	Audited Actuals 2020-2021
<b>Expenditures</b>					
Salaries	266,043,608	273,998,955	292,123,113	310,929,080	290,547,459
Administrators	18,735,359	19,856,068	21,500,099	19,679,530	18,725,920
Certified	182,847,400	186,600,712	199,620,910	213,895,944	199,134,432
ProTech	9,875,815	10,472,149	10,741,522	14,088,143	13,087,766
Classified	43,005,585	44,253,884	49,378,222	53,705,196	48,782,949
Substitutes	3,834,152	5,138,742	5,571,055	4,733,744	5,154,522
Overtime	704,600	417,883	482,535	435,480	318,695
Additional Pay	7,040,697	7,259,519	4,828,771	4,391,043	5,343,175
Benefits	87,602,027	92,635,236	106,698,531	113,695,145	99,549,140
Subtotal - Salaries & Benefits	\$ 353,645,635	\$ 366,634,192	\$ 398,821,644	\$ 424,624,225	\$ 390,096,600
Purchased Professional Services	7,196,359	7,022,316	7,308,615	7,952,355	6,166,727
Purchased Property Services	8,786,329	9,217,988	10,238,867	9,948,623	9,991,735
Other Purchased Services	9,654,332	13,499,544	14,353,226	14,954,615	14,661,259
Supplies	32,228,244	27,727,751	28,500,091	28,600,253	22,470,931
Equipment	-	-	-	8,470	-
Other	653,514	1,719,692	(634,935)	3,774,444	1,126,819
<b>Total Expenditures</b>	<b>\$ 412,164,414</b>	<b>\$ 425,821,482</b>	<b>\$ 458,587,507</b>	<b>\$ 489,862,984</b>	<b>\$ 444,514,071</b>
<b>Charter School Pass Through</b>	<b>105,366,489</b>	<b>116,696,634</b>	<b>140,793,998</b>	<b>153,937,969</b>	<b>137,809,602</b>
<b>Transfers</b>					
Outdoor Education Fund	100,000	55,200	123,084	173,084	248,084
Full Day Kindergarten Fund	380,557	484,725	389,255	-	-
Risk Insurance Fund	3,862,288	-	-	-	-
Transportation Fund	15,426,620	16,679,232	18,409,157	19,496,934	15,017,215
Capital Projects Fund	7,221,958	10,208,113	1,493,791	3,179,042	8,537,456
Nutrition Services NSLP Fund	-	-	351,634	351,634	351,634
Nutrition Services Non-NSLP Fund	300,000	-	93,718	643,718	93,718
Child Care Fund	-	-	487,045	487,045	487,045
Athletics & Activities Fund	5,525,788	5,226,023	5,507,064	5,791,709	4,091,523
COP Lease Payments Fund	3,616,286	3,350,000	3,494,975	2,438,816	2,517,381
<b>Total Transfers</b>	<b>\$ 36,433,497</b>	<b>\$ 36,003,293</b>	<b>\$ 30,349,723</b>	<b>\$ 32,561,982</b>	<b>\$ 31,344,056</b>
<b>Total Expenditures and Transfers</b>	<b>\$ 553,964,400</b>	<b>\$ 578,521,409</b>	<b>\$ 629,731,228</b>	<b>\$ 676,362,935</b>	<b>\$ 613,667,729</b>
BOE Contingency - 1%	-	-	-	-	-
<b>Change in Fund Balance</b>	<b>(6,682,221)</b>	<b>(10,251,590)</b>	<b>18,420,413</b>	<b>15,917,329</b>	<b>27,670,972</b>
Ending Fund Balance	76,332,890	67,639,636	86,060,049	103,298,506	130,969,479
TABOR Reserve - 3%	15,995,000	15,038,500	16,600,000	17,311,000	15,865,400
BOE Reserve - 3%	15,995,000	15,038,500	16,600,000	17,311,000	15,865,400
School Carry Over Reserve	16,536,713	18,113,522	21,169,996	22,582,114	19,478,605
Medicaid Carry Over Reserve	-	2,168,188	2,843,817	2,906,904	2,974,795
Enterprise Reserve for COVID	-	-	-	-	1,775,000
Mental Health and Security Grant	-	-	-	6,715,383	823,182
Enrollment Reserve	-	-	-	-	-
Literacy Curricular Materials Reserve	-	-	-	-	-
Multi-Year Lease Reserve	-	-	-	-	-
SPED/Mental Health Reserve	-	-	-	-	-
Staff Compensation Reserve	-	-	-	-	-
Assignment of 2018 Mill Levy Override	-	-	10,669,034	9,700,720	9,262,081
<b>Ending Fund Balance - after reserves</b>	<b>\$ 27,806,177</b>	<b>\$ 17,280,926</b>	<b>\$ 18,177,202</b>	<b>\$ 26,771,385</b>	<b>\$ 64,925,016</b>

# GENERAL FUND EXPENDITURES

	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Expenditures</b>					
Salaries	316,136,369	332,343,583	326,853,275	345,732,001	345,128,581
Administrators	19,970,445	20,026,038	19,884,312	19,491,438	20,353,637
Certified	219,168,368	215,352,671	210,258,907	235,531,164	235,618,215
ProTech	14,687,658	14,636,487	13,782,053	15,517,665	15,541,329
Classified	53,945,130	53,364,381	53,401,746	64,713,064	63,105,353
Substitutes	3,830,207	4,705,758	5,786,236	4,469,493	4,605,275
Overtime	354,834	391,816	663,847	432,712	432,712
Additional Pay	4,179,727	23,866,432	23,076,173	5,576,465	5,472,060
Benefits	110,656,021	123,876,468	119,069,052	128,374,668	127,829,415
Subtotal - Salaries & Benefits	\$ 426,792,390	\$ 456,220,051	\$ 445,922,327	\$ 474,106,669	\$ 472,957,996
Purchased Professional Services	7,927,273	9,515,788	7,124,973	8,275,769	8,298,630
Purchased Property Services	10,747,184	12,638,429	11,789,276	11,854,877	11,804,877
Other Purchased Services	14,848,935	16,257,500	15,063,862	16,337,160	16,339,796
Supplies	38,378,807	40,198,065	31,457,492	36,567,300	36,481,513
Equipment	-	-	-	-	-
Other	2,287,190	2,892,018	2,414,697	2,651,317	2,701,770
<b>Total Expenditures</b>	<b>\$ 500,981,779</b>	<b>\$ 537,721,851</b>	<b>\$ 513,772,628</b>	<b>\$ 549,793,092</b>	<b>\$ 548,584,582</b>
<b>Charter School Pass Through</b>	<b>154,309,700</b>	<b>159,859,059</b>	<b>160,125,337</b>	<b>171,958,065</b>	<b>171,958,065</b>
<b>Transfers</b>					
Outdoor Education Fund	23,084	23,084	23,084	23,084	23,084
Full Day Kindergarten Fund	-	-	-	-	-
Risk Insurance Fund	-	-	-	-	-
Transportation Fund	15,620,238	15,620,238	15,620,238	15,620,238	15,620,238
Capital Projects Fund	(1,050,576)	605,660	476,693	792,834	792,834
Nutrition Services NSLP Fund	351,634	445,352	445,352	351,634	351,634
Nutrition Services Non-NSLP Fund	93,718	-	-	93,718	93,718
Child Care Fund	487,045	2,262,045	2,262,045	491,486	491,486
Athletics & Activities Fund	4,156,918	4,395,546	4,201,356	5,293,861	5,342,625
COP Lease Payments Fund	2,432,316	2,746,228	2,746,228	1,118,885	1,118,885
<b>Total Transfers</b>	<b>\$ 22,114,377</b>	<b>\$ 26,098,153</b>	<b>\$ 25,774,996</b>	<b>\$ 23,785,740</b>	<b>\$ 23,834,504</b>
<b>Total Expenditures and Transfers</b>	<b>\$ 677,405,856</b>	<b>\$ 723,679,063</b>	<b>\$ 699,672,961</b>	<b>\$ 745,536,897</b>	<b>\$ 744,377,151</b>
BOE Contingency - 1%	6,128,840	3,029,025	611,648	6,042,300	6,042,300
<b>Change in Fund Balance</b>	<b>4,002,956</b>	<b>(13,925,036)</b>	<b>12,580,677</b>	<b>(9,858,889)</b>	<b>(7,726,730)</b>
Ending Fund Balance	113,511,508	117,044,443	143,550,156	133,691,267	135,823,426
TABOR Reserve - 3%	18,386,521	17,320,000	17,320,000	18,310,000	18,310,000
BOE Reserve - 3%	18,386,521	17,320,000	17,320,000	18,310,000	18,310,000
School Carry Over Reserve	21,261,778	19,478,605	22,458,498	22,458,498	22,458,498
Medicaid Carry Over Reserve	3,018,271	2,827,097	2,078,724	2,078,724	1,968,380
Enterprise Reserve for COVID	-	-	-	-	-
Settlement Reserve	-	-	-	-	-
Mental Health and Security Grant	-	1,175,798	1,576,936	627,410	627,410
Enrollment Reserve	1,438,252	-	-	2,432,000	2,432,000
Literacy Curricular Materials Reserve	4,500,000	2,250,000	2,250,000	-	-
Multi-Year Lease Reserve	4,712,200	4,178,498	4,178,498	3,782,903	3,782,903
SPED/Mental Health Reserve	2,000,000	126,648	755,000	126,648	1,718,645
Staff Compensation Reserve	10,000,000	10,000,000	10,000,000	-	-
Assignment of 2018 Mill Levy Override	6,674,763	9,262,081	9,262,081	8,462,901	8,462,901
<b>Ending Fund Balance - after reserves</b>	<b>\$ 23,133,202</b>	<b>\$ 33,105,716</b>	<b>\$ 56,350,419</b>	<b>\$ 57,102,183</b>	<b>\$ 57,752,689</b>

# GENERAL FUND 3-YEAR FORECAST

The Combined General Fund forecast through 2025-2026 includes the following assumptions on revenue and expenditure increases. The 2022-2023 Adopted is used as a starting point for the model. The forecast uses fund balance from 2022-2023 to 2025-2026 and spends one-time savings. The forecast does not include new revenue sources from a potential mill levy override or bond election. The forecast does include the implementation of a new licensed compensation structure in 2022-2023 as well as significant investments in non-licensed compensation increases.

## Revenue

- Property Tax uses projected Assessed Value from Hilltop Securities with 2% growth in reassessment years and no growth in non-reassessment years with assessed value in 2023 and 2024 adjusted to account for changes in assessment rates due to SB21-219
- Specific Ownership Tax outside the School Finance Act held flat and Specific Ownership Tax within the School Finance Act increasing by inflation
- State Equalization reflects the increased Total Program formula for the School Finance Act based on increasing the base Per Pupil Revenue by inflation and drawing down the Budget Stabilization (Negative) Factor annually by \$100 million statewide with anticipation of no Budget Stabilization Factor beginning in 2026-2027
- Projected Funded Pupil Count reflects projected distribution of new students between neighborhood and charter schools according to the Planning department as of December 2021 with no new charters opening through 2026
- Per Pupil Revenue increased by 7.0% for 2023-2024, by 3.8% for 2024-2025 and by 2.4% for 2025-2026 to reflect projected Denver-Aurora-Lakewood Consumer Price Index (CPI) as of March 2022
- State Categorical (Special Education, Gifted and Talented, Vocational Education, etc.) all increased by CPI to coincide with Per Pupil Revenue inflation
- Charter School Capital Construction held flat per pupil and increased to reflect projected charter school funded pupil count
- Federal – Medicaid Reimbursement uses DCSD forecast for Medicaid program
- General Fund Interest reflects reinvestment of the TABOR cash at current interest rates
- Charter School Purchased Services increased annually to reflect increased charter school funded pupil count and estimated \$25 per student annual increase for Special Education purchased services (actual increased will be based on actual Special Education expenditures)
- Preschool, School Based and Other revenue uses 2022-2023 budget for all future years except for known minor changes to revenue contracts

## Enrollment and Funded Pupil Count Information

<b>Enrollment</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022*</b>	<b>2023**</b>	<b>2024**</b>	<b>2025**</b>
Neighborhood	52,364	51,384	50,851	47,894	47,765	46,928	46,204	45,777	45,346
Charter	15,233	16,207	16,454	15,085	16,111	17,106	16,275	16,275	16,275
<b>Total</b>	<b>67,597</b>	<b>67,591</b>	<b>67,305</b>	<b>62,979</b>	<b>63,876</b>	<b>64,034</b>	<b>62,479</b>	<b>62,052</b>	<b>61,621</b>

<b>Funded Pupil Count</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022*</b>	<b>2023**</b>	<b>2024**</b>	<b>2025**</b>
Neighborhood	49,607	48,616	49,313	48,699	48,190	47,255	47,033	45,915	45,266
Charter	14,371	15,309	16,092	14,840	15,845	16,397	15,710	15,710	15,710
<b>Total</b>	<b>63,978</b>	<b>63,926</b>	<b>65,405</b>	<b>63,539</b>	<b>64,035</b>	<b>63,652</b>	<b>62,743</b>	<b>61,626</b>	<b>60,976</b>

\* projection used to build 2022-2023 Proposed Budget

\*\* long range projection from Planning department as of December 2021

# GENERAL FUND 3-YEAR FORECAST (cont.)

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## Expenditures

- Salaries reflect continuation of current rate of substitute, overtime and additional pay plus the following assumptions:
  - ◊ Implementation of new licensed compensation schedules and range changes for non-licensed staff
  - ◊ Annual step increases for licensed staff, but does not include annual schedule increases or base increases such as annual cost of living adjustment (COLA)
  - ◊ Incrementally return grant and bond funded positions to General Fund beginning in 2022-2023
- Benefits reflect increase to employer paid PERA rate of 0.5% auto adjustment in 2022-2023 while some other benefits (medical, dental, short term disability) rates increasing by 5% annually
- Purchased Services increase for Special Education out of district tuition and School Resource Officer annual increases based on historical trends
- No increased costs assumed for supplies, utilities or other expenses
- Charter School Pass Through increased based on projected charter school funded pupil count, projected Per Pupil Revenue and projected Mill Levy Override per pupil share with charter schools as well as expense for Charter School Capital Construction

## Interfund Transfers

- Outdoor Education, Nutrition Services and Child Care continue to receive transfer for pay increases from 2018 Mill Levy Override
- Transportation increased in 2023-2024 to reflect budgeted draw down of fund balance in 2022-2023 in order to hold programming flat, increased again in 2024-2025 to reflected continued budgeted draw down of fund balance and align with 3-Year Forecast for Transportation Fund
- Capital Projects reflects transfer to General Fund for Cash in Lieu of Land funded projects within General Fund
- Athletics and Activities increased for contractual increases for services and PERA paid to coaching positions
- COP Lease Payment reflects minimum to cover principal and interest payments assuming no interfund transfer needed to cover banking fees

## Reserves

- TABOR Reserve and BOE Reserve set to 3% of budgeted revenue less charter school pass through as charter schools hold their own TABOR Reserve
- BOE Contingency set to one-third of TABOR Reserve amount
- School Carry Over Reserve projected to decrease proportionate to the decrease in neighborhood school projected funded pupil count
- Medicaid Reserve uses DCSD forecast for Medicaid program and fully spent down by end of 2023-2024
- Multi-Year Lease Reserve committed to 7 year lease signed in 2021
- Assignment of 2018 Mill Levy Override based on continuation of commitments made to voters of district spend of Mill Levy Override using savings from Year 1 underspend less the adjustment for increased pass through to charter schools for charter school share of Mill Levy Override

## Conclusion

The projected declining neighborhood school enrollment, despite projected increases to the School Finance Act, will contribute to a draw down (use of) General Fund reserves beginning in 2022-2023. As the forecast does not include enhancements to the new licensed compensation structure such as increases to the starting salary or increases to the size (percentage) of step increases for licensed staff, substantial increases or changes to compensation cannot be accomplished without additional revenue or budget reductions to other expenditures.

# GENERAL FUND 3-YEAR FORECAST

	<b>2022-2023 Adopted</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Beginning Fund Balance	143,550,156	135,823,426	124,341,016	100,016,863
<b>Revenues</b>				
Property Tax	293,229,894	294,918,795	298,939,173	303,443,710
Specific Ownership Tax	32,258,980	32,927,274	34,310,642	35,114,181
State Equalization	346,447,304	389,107,603	403,152,948	413,574,345
State Categoryals	34,271,143	35,470,633	37,953,577	39,395,813
Charter School Capital Construction	4,090,949	3,919,611	3,919,611	3,919,611
Federal - Medicaid Reimbursement	4,397,608	3,354,362	3,580,181	3,580,181
General Fund Interest	218,000	218,000	318,000	418,000
Charter School Purchased Services	9,858,830	9,838,677	10,231,433	10,624,190
Preschool	1,477,850	2,164,330	2,164,330	2,164,330
School Based	8,492,000	8,492,000	8,492,000	8,492,000
Other	7,950,163	7,915,163	7,915,163	7,815,163
<b>Total Revenue</b>	<b>742,692,721</b>	<b>788,326,448</b>	<b>810,977,058</b>	<b>828,541,524</b>
<b>Expenditures</b>				
Salaries	345,128,581	379,137,596	396,956,656	407,109,867
Benefits	127,829,415	131,549,017	139,871,961	144,573,295
Purchased Services	36,443,303	36,720,546	37,000,106	37,282,052
Supplies	36,481,513	36,481,513	36,481,513	36,481,513
Other	2,701,770	2,701,770	2,701,770	2,701,770
Charter School Pass Through	171,958,065	177,791,006	185,902,966	191,894,130
Total Interfund Transfers	23,834,504	29,013,849	29,788,401	30,577,366
BOE Contingency	6,042,300	6,413,561	6,597,839	6,740,737
<b>Total Expenditures and Transfers</b>	<b>750,419,451</b>	<b>799,808,858</b>	<b>835,301,211</b>	<b>857,360,731</b>
<b>Net Income/(Loss)</b>	<b>(7,726,730)</b>	<b>(11,482,410)</b>	<b>(24,324,153)</b>	<b>(28,819,207)</b>
<b>Ending Fund Balance</b>				
Ending Fund Balance	135,823,426	124,341,016	100,016,863	71,197,655
TABOR Reserve	18,310,000	19,435,033	19,993,450	20,426,476
BOE Reserve	18,310,000	19,435,033	19,993,450	20,426,476
School Carry Over Reserve	22,458,498	22,353,043	21,821,794	21,513,098
Medicaid Reserve	1,968,380	359,275	-	-
Enrollment Reserve	2,432,000	-	-	-
Mental Health and Security Grant	627,410	-	-	-
Multi-Year Lease Reserve	3,782,903	2,853,606	2,310,323	1,750,741
SPED/Mental Health Reserve	1,718,645	-	-	-
Assignment of 2018 Mill Levy Override	8,462,901	5,722,371	2,823,300	-
Unassigned Reserve	57,752,689	54,182,655	33,074,545	7,080,864





# OUTDOOR EDUCATION FUND 13

## 2022-2023 ADOPTED BUDGET

This tuition-based fund accounts for activity associated with an outdoor learning environment where students are engaged in experiential learning activities. In addition to developing knowledge of the ecological surroundings, students are also involved in problem solving, being creative and constructing meaningful solutions. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	912	-	-	-	160,512	160,512
<b>Revenues</b>						
Tuition	348,021	1,508,748	1,508,748	1,266,614	1,584,600	1,584,600
Grant	-	-	-	-	-	-
Other	5,404	-	-	1,014	-	-
<b>Total Revenue</b>	<b>\$ 353,424</b>	<b>\$ 1,508,748</b>	<b>\$ 1,508,748</b>	<b>\$ 1,267,628</b>	<b>\$ 1,584,600</b>	<b>\$ 1,584,600</b>
Transfer from General Fund	248,084	23,084	23,084	23,084	23,084	23,084
<b>Total Sources</b>	<b>\$ 602,420</b>	<b>\$ 1,531,832</b>	<b>\$ 1,531,832</b>	<b>\$ 1,290,712</b>	<b>\$ 1,768,196</b>	<b>\$ 1,768,196</b>
<b>Expenditures</b>						
Salaries	359,120	748,242	748,242	642,286	778,746	778,746
Benefits	119,130	273,307	273,307	215,233	279,033	279,033
Purchased Services	26,234	127,422	127,422	99,137	143,047	143,047
Supplies	50,300	266,053	266,053	129,347	244,742	244,742
Equipment	34,357	35,038	35,038	14,711	5,500	5,500
Field Trips & Other	13,279	58,686	58,686	29,486	69,871	69,871
<b>Total Expenditures</b>	<b>\$ 602,420</b>	<b>\$ 1,508,748</b>	<b>\$ 1,508,748</b>	<b>\$ 1,130,200</b>	<b>\$ 1,520,939</b>	<b>\$ 1,520,939</b>
Change in Fund Balance	\$ (912)	\$ 23,084	\$ 23,084	\$ 160,512	\$ 86,745	\$ 86,745
<b>Ending Fund Balance - after reserves</b>	<b>\$ -</b>	<b>\$ 23,084</b>	<b>\$ 23,084</b>	<b>\$ 160,512</b>	<b>\$ 247,257</b>	<b>\$ 247,257</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# OUTDOOR EDUCATION FUND 13

## 3-YEAR FORECAST

	2022-2023 Adopted Budget	2023-2024 Projection	2024-2025 Projection	2025-2026 Projection
<b>Beginning Fund Balance</b>	160,512	247,257	143,334	57,807
Revenues				
Outdoor Ed Tuition	1,068,690	1,180,977	1,241,481	1,304,835
Retreat Tuition	110,610	126,929	132,057	137,392
Summer/Day/Spring/Fall Camp Tuition	405,300	363,360	378,039	393,312
Grant	-	-	-	-
Other	-	-	-	-
<b>Total Revenue</b>	<b>1,584,600</b>	<b>1,671,265</b>	<b>1,751,577</b>	<b>1,835,539</b>
Transfer from General Fund	23,084	23,084	23,084	23,084
<b>Total Sources</b>	<b>1,768,196</b>	<b>1,941,606</b>	<b>1,917,995</b>	<b>1,916,430</b>
<b>Expenditures</b>				
Salaries	778,746	916,071	945,642	974,011
Benefits	279,033	386,619	400,133	412,137
Purchased Services	143,047	153,060	158,877	162,690
Supplies	244,742	261,874	271,825	278,349
Equipment	5,500	5,885	6,109	6,255
Field Trips & Other	69,871	74,762	77,603	79,465
<b>Total Expenditures</b>	<b>1,520,939</b>	<b>1,798,272</b>	<b>1,860,189</b>	<b>1,912,908</b>
Change in Fund Balance	<b>86,745</b>	<b>(103,923)</b>	<b>(85,528)</b>	<b>(54,284)</b>
<b>Balance on Hand June 30</b>	<b>247,257</b>	<b>143,334</b>	<b>57,807</b>	<b>3,522</b>

# CAPITAL PROJECTS FUND 14

## 2022-2023 ADOPTED BUDGET

This fund was created in 2010-2011 to account for the acquisition of capital assets that were formerly reported in the District's Special Revenue Fund, Capital Reserve Fund 21. This Capital Projects Fund accounts for activity associated with the acquisition of capital assets defined in BOE policy DID: Capital Asset Reporting and Inventories, as those items or groups of items that have a value of \$5,000 or more with a useful life greater than one year. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	<b>10,560,950</b>	<b>14,790,607</b>	<b>17,887,726</b>	<b>17,887,726</b>	<b>15,371,685</b>	<b>15,371,685</b>
<b>Revenues</b>						
Revenue in Lieu of Land	2,877,936	2,647,241	2,847,241	2,414,302	2,414,302	2,414,302
Investment Earnings	-	-	-	-	-	-
Other	96,434	-	7,656,152	148,962	-	-
<b>Total Revenue</b>	<b>\$ 2,974,370</b>	<b>\$ 2,647,241</b>	<b>\$ 10,503,393</b>	<b>\$ 2,563,264</b>	<b>\$ 2,414,302</b>	<b>\$ 2,414,302</b>
Transfer from General Fund	8,537,456	(1,050,576)	605,660	476,693	792,834	792,834
<b>Total Sources</b>	<b>\$ 22,072,776</b>	<b>\$ 16,387,272</b>	<b>\$ 28,996,779</b>	<b>\$ 20,927,683</b>	<b>\$ 18,578,821</b>	<b>\$ 18,578,821</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Purchased/Property Services	126,972	-	51,960	201,308	-	-
Equipment/Building	3,058,019	347,000	11,035,755	5,353,237	5,403,702	5,403,702
Other	1,000,060	-	-	1,453	-	-
<b>Total Expenditures</b>	<b>\$ 4,185,050</b>	<b>\$ 347,000</b>	<b>\$ 11,087,715</b>	<b>\$ 5,555,998</b>	<b>\$ 5,403,702</b>	<b>\$ 5,403,702</b>
Change in Fund Balance	\$ 7,326,776	\$ 1,249,665	\$ 21,338	\$ (2,516,041)	\$ (2,196,566)	\$ (2,196,566)
<b>Balance on Hand June 30 - Revenue in Lieu of Land</b>	<b>\$ 6,567,901</b>	<b>\$ 7,956,108</b>	<b>8,090,226</b>	<b>\$ 7,524,528</b>	<b>\$ 9,635,965</b>	<b>9,635,965</b>
<b>Assigned to School Carry Over</b>	<b>\$ 985,458</b>	<b>551,894</b>	<b>4,629,626</b>	<b>\$ 1,125,088</b>	<b>\$ 1,125,088</b>	<b>\$ 1,125,088</b>
<b>Ending Fund Balance - after reserves</b>	<b>\$ 10,334,367</b>	<b>\$ 7,532,270</b>	<b>\$ 5,189,212</b>	<b>\$ 6,722,069</b>	<b>\$ 2,414,066</b>	<b>\$ 2,414,066</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# CAPITAL PROJECTS FUND 14

## 3-YEAR FORECAST

	<b>2022-2023 Adopted Budget</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Balance on Hand July 1	15,371,685	13,175,119	8,019,646	8,822,863
Revenues				
Revenue in Lieu of Land	2,414,302	1,350,000	1,350,000	1,350,000
Investment Earnings	-	-	-	-
Other	-	-	-	-
Total Revenue	2,414,302	1,350,000	1,350,000	1,350,000
Transfer from General Fund	792,834	(546,783)	(546,783)	(546,783)
Total Sources	18,578,821	13,978,336	8,822,863	9,626,080
Expenditures				
Salaries	-	-	-	-
Benefits	-	-	-	-
Purchased/Property Services	-	-	-	-
Equipment/Building	5,403,702	5,958,690	-	-
Other	-	-	-	-
Total Expenditures	5,403,702	5,958,690	-	-
<b>Change in Fund Balance</b>	<b>(2,196,566)</b>	<b>(5,155,473)</b>	<b>803,217</b>	<b>803,217</b>
Balance on Hand June 30 - Revenue in Lieu of Land	9,635,965	5,570,558	6,373,775	7,176,992
Assigned to School Carry Over	1,125,088	1,125,088	1,125,088	1,125,088
Balance on Hand June 30 - Other	2,414,066	1,324,000	1,324,000	1,324,000

# FULL DAY KINDERGARTEN FUND 15

## 2022-2023 ADOPTED BUDGET

This fund's revenues came from tuition paid by families to access a full day kindergarten program at many of the District's elementary schools. Prior to HB19-1262, the School Finance Act only provided funding for half day Kindergarten at 0.58 FTE. Included in this fund were reserves designated for tuition scholarships meeting the needs of the District's at-risk kindergarten students. Effective with the 2019-2020 Adopted Budget, all expenditures for full day kindergarten have been recorded in the General Fund and tuition was not collected. This fund was also included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	Audited Actuals 2020-2021	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Balance on Hand July 1</b>	-	-	-	-	-	-
<b>Revenues</b>						
Tuition	-	-	-	-	-	-
Contributions/Donations	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Assigned to School Carry Over</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance - after reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.



## **FULL DAY KINDERGARTEN FUND 15 3-YEAR FORECAST**

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Under current state law, school districts do not charge tuition for full day kindergarten in Colorado. As this fund was exclusively for full day kindergarten tuition and associated expenses, there is no projected use of the fund in the foreseeable future.



# TRANSPORTATION FUND 25

## 2022-2023 ADOPTED BUDGET

This fund is used to account for expenditures and revenues associated with student transportation services inclusive of the specialized transportation associated with special education students. This fund is included in the Combined General Fund for purposes of financial reporting in the Comprehensive Annual Financial Report.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	<b>3,939,735</b>	<b>4,231,985</b>	<b>6,021,484</b>	<b>6,021,484</b>	<b>5,763,873</b>	<b>5,763,873</b>
<b>Revenues</b>						
Transportation Fees	295,523	800,000	1,050,000	1,068,990	850,000	850,000
State Categorical	5,421,079	5,083,827	5,083,827	4,955,777	5,451,354	5,451,354
Other	476,644	500,000	700,000	754,843	728,554	728,554
<b>Total Revenue</b>	<b>\$ 6,193,246</b>	<b>\$ 6,383,827</b>	<b>\$ 6,833,827</b>	<b>\$ 6,779,610</b>	<b>\$ 7,029,908</b>	<b>\$ 7,029,908</b>
Transfer from General Fund	15,017,215	15,620,238	15,620,238	15,620,238	15,620,238	15,620,238
<b>Total Sources</b>	<b>\$ 25,150,196</b>	<b>\$ 26,236,050</b>	<b>\$ 28,475,549</b>	<b>\$ 28,421,332</b>	<b>\$ 28,414,019</b>	<b>\$ 28,414,019</b>
<b>Expenditures</b>						
Salaries	10,609,631	13,201,043	12,497,452	10,869,776	12,663,695	12,663,695
Benefits	4,491,627	5,964,232	5,294,687	4,320,657	6,056,724	6,056,724
Purchased Services	2,534,502	3,759,079	5,246,333	5,050,251	5,205,260	5,205,260
Supplies	750,549	1,316,400	1,258,300	1,162,564	1,441,000	1,441,000
Fuel	1,126,603	1,650,000	1,850,000	1,769,599	1,730,000	1,730,000
Bus Purchases & Equipment	26,810	15,000	235,000	151,607	1,100,000	1,100,000
Other	(411,009)	(357,802)	(526,000)	(666,996)	(439,200)	(439,200)
<b>Total Expenditures</b>	<b>\$ 19,128,713</b>	<b>\$ 25,547,952</b>	<b>\$ 25,855,772</b>	<b>\$ 22,657,459</b>	<b>\$ 27,757,479</b>	<b>\$ 27,757,479</b>
Change in Fund Balance	\$ 2,081,748	\$ (3,543,887)	\$ (3,401,707)	\$ (257,611)	\$ (5,107,333)	\$ (5,107,333)
<b>Ending Fund Balance - after reserves</b>	<b>\$ 6,021,483</b>	<b>\$ 688,098</b>	<b>\$ 2,619,777</b>	<b>\$ 5,763,873</b>	<b>\$ 656,540</b>	<b>\$ 656,540</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# TRANSPORTATION FUND 25

## 3-YEAR FORECAST

	<b>2022-2023 Adopted Budget</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Balance on Hand July 1	5,763,873	656,540	656,540	656,540
Revenues				
Transportation Fees	850,000	1,085,296	1,075,266	1,065,143
State Categorical	5,451,354	5,451,354	5,451,354	5,451,354
Other	728,554	756,239	774,389	792,974
Total Revenues	7,029,908	7,292,889	7,301,009	7,309,471
Transfer from General Fund	15,620,238	21,838,507	22,564,791	23,311,190
Total Sources	28,414,019	29,787,936	30,522,340	31,277,200
Expenditures				
Salaries	12,663,695	12,916,969	13,175,308	13,438,814
Benefits	6,056,724	6,314,995	6,581,204	6,858,603
Purchased Services	5,205,260	5,403,060	5,532,733	5,665,519
Supplies	1,441,000	1,495,758	1,531,656	1,568,416
Fuel	1,730,000	3,397,684	3,447,828	3,498,114
Bus Purchases & Equipment	1,100,000	-	-	-
Other	(439,200)	(397,070)	(402,930)	(408,806)
Total Expenditures	27,757,479	29,131,396	29,865,800	30,620,660
<b>Change in Fund Balance</b>	<b>(5,107,333)</b>	-	-	-
Balance on Hand June 30	656,540	656,540	656,540	656,540

## 2022-2023 BUDGET COMBINED GENERAL FUND SCHOOL vs. SCHOOL SUPPORT vs. CENTRAL

The following illustrative example demonstrates that approximately 76% of Combined General Fund expenditures (excluding Charter School Pass Through) are spent directly in the schools.

Expenditures	2021-2022 Final Revised		2022-2023 Proposed		2022-2023 Adopted	
	Per Pupil Amount	Percent of Total Expense	Per Pupil Amount	Percent of Total Expense	Per Pupil Amount	Percent of Total Expense
<b>Direct School Expenditures</b>						
Site Based Budget Allocation	\$ 5,230	43.6%	\$ 5,583	43.7%	\$ 5,583	43.9%
Discretionary (SBB Allocation)	865	7.2%	828	6.5%	828	6.5%
Non-Discretionary (SBB Allocation)	2,406	20.1%	2,691	21.1%	2,651	20.8%
Alternative School Allocation	339	2.8%	314	2.5%	321	2.5%
Utilities	244	2.0%	259	2.0%	259	2.0%
Department Head Pay	8	0.1%	9	0.1%	9	0.1%
<b>Total Direct School Expenditures</b>	<b>\$ 9,092</b>	<b>75.8%</b>	<b>\$ 9,684</b>	<b>75.9%</b>	<b>\$ 9,651</b>	<b>75.8%</b>
<b>School Support Expenditures</b>						
SPED and ECE SPED - Non SBB Allocation	\$ 626	5.2%	\$ 694	5.4%	\$ 696	5.5%
Transportation Interfund Transfer	327	2.7%	345	2.7%	345	2.7%
Operations and Maintenance	362	3.0%	414	3.2%	414	3.3%
Student Support Services	369	3.1%	332	2.6%	330	2.6%
Athletics and Activities	93	0.8%	123	1.0%	124	1.0%
Security	206	1.7%	113	0.9%	113	0.9%
Post Secondary Education	110	0.9%	133	1.0%	133	1.0%
Curriculum, Instruction and Professional Growth	56	0.5%	58	0.5%	58	0.5%
Internet and Phones Service	32	0.3%	31	0.2%	31	0.2%
Assessment	46	0.4%	54	0.4%	54	0.4%
Planning and Construction and Chief Operating Officer	20	0.2%	28	0.2%	28	0.2%
Classroom Applications Licensing and Support	6	0.0%	6	0.1%	6	0.1%
<b>Total School Support Expenditures</b>	<b>\$ 2,254</b>	<b>18.8%</b>	<b>\$ 2,331</b>	<b>18.3%</b>	<b>\$ 2,331</b>	<b>18.3%</b>
<b>Central Expenditures</b>						
Information Technology	\$ 120	1.0%	\$ 134	1.1%	\$ 134	1.1%
Business Services	94	0.8%	115	0.9%	115	0.9%
Human Resources	71	0.6%	87	0.7%	87	0.7%
Workday, Infinite Campus and Other Systems Licensing and Support	53	0.4%	63	0.5%	63	0.5%
Worker's Compensation	48	0.4%	52	0.4%	52	0.4%
Risk Management	58	0.5%	60	0.5%	61	0.5%
Firewall, Servers, Other Operations Licensing and Support and Data Center	45	0.4%	61	0.5%	61	0.5%
School Leadership	38	0.3%	49	0.4%	53	0.4%
Choice Office and Home Education Partnership	28	0.2%	32	0.3%	32	0.3%
Legal	30	0.3%	31	0.2%	31	0.2%
Communications	17	0.1%	19	0.2%	23	0.2%
Superintendent	17	0.1%	21	0.2%	14	0.1%
Board of Education	14	0.1%	11	0.1%	11	0.1%
Sick Leave Severance	8	0.1%	10	0.1%	10	0.1%
Mobile Moves	10	0.1%	2	0.0%	2	0.0%
<b>Total Central Expenditures</b>	<b>\$ 651</b>	<b>5.4%</b>	<b>\$ 747</b>	<b>5.9%</b>	<b>\$ 748</b>	<b>5.9%</b>
<b>Total Per Pupil Expenditures</b>	<b>\$ 11,996</b>	<b>100.0%</b>	<b>\$ 12,762</b>	<b>100.0%</b>	<b>\$ 12,730</b>	<b>100.0%</b>

# **SPECIAL REVENUE FUND BUDGETS**

# NUTRITION SERVICES NSLP FUND 21

## 2022-2023 ADOPTED BUDGET

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in compliance with the National School Lunch Program (NSLP).

	Audited Actuals 2020-2021	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Balance on Hand July 1</b>	<b>1,092,534</b>	<b>2,765,997</b>	<b>4,324,657</b>	<b>4,324,657</b>	<b>8,863,646</b>	<b>8,863,646</b>
<b>Revenues</b>						
Food Sales	2,150,842	10,030,300	5,122,000	4,891,900	12,108,932	12,108,932
Federal Reimbursement	16,059,720	2,615,958	25,500,000	26,132,847	3,050,000	3,050,000
Commodity Contribution	790,413	895,670	978,018	978,018	910,075	910,075
Miscellaneous	111,670	114,000	66,500	66,730	61,500	61,500
Sale of Capital Assets	18,340	-	5,468	5,000	-	-
State Match Child Nutr. & CDE Revenue	99,403	155,000	98,966	98,966	155,000	155,000
<b>Total Revenues</b>	<b>\$ 19,230,388</b>	<b>\$ 13,810,928</b>	<b>\$ 31,770,952</b>	<b>\$ 32,173,461</b>	<b>\$ 16,285,507</b>	<b>\$ 16,285,507</b>
Transfer from General Fund	445,352	351,634	445,352	445,352	351,634	351,634
<b>Total Sources</b>	<b>\$ 20,768,274</b>	<b>\$ 16,928,559</b>	<b>\$ 36,540,961</b>	<b>\$ 36,943,470</b>	<b>\$ 25,500,787</b>	<b>\$ 25,500,787</b>
<b>Expenditures</b>						
Salaries	6,070,457	4,923,632	8,768,532	8,563,356	6,242,656	6,242,656
Benefits	2,498,060	2,048,904	3,462,610	3,342,289	2,588,170	2,588,170
Food & Commodities	6,789,929	5,062,196	11,526,118	11,738,291	5,822,575	5,822,575
Purchased Services & Repairs	86,951	405,900	304,500	250,047	484,190	484,190
Supplies	818,561	809,400	1,536,945	1,545,971	906,920	906,920
Equipment	105,609	102,000	3,520,000	464,184	4,605,000	4,605,000
Other	74,050	810,530	2,183,878	2,175,686	1,591,550	1,566,550
<b>Total Expenditures</b>	<b>\$ 16,443,617</b>	<b>\$ 14,162,562</b>	<b>\$ 31,302,583</b>	<b>\$ 28,079,824</b>	<b>\$ 22,241,061</b>	<b>\$ 22,216,061</b>
Change in Fund Balance	\$ 3,232,124	\$ -	\$ 913,721	\$ 4,538,989	\$ (5,603,920)	\$ (5,578,920)
<b>Ending Fund Balance - after reserves</b>	<b>\$ 4,324,658</b>	<b>\$ 2,765,997</b>	<b>\$ 5,238,378</b>	<b>\$ 8,863,646</b>	<b>\$ 3,259,726</b>	<b>\$ 3,284,726</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.



# NUTRITION SERVICES NSLP FUND 21

## 3-YEAR FORECAST

	2022-2023 Adopted Budget	2023-2024 Projection	2024-2025 Projection	2025-2026 Projection
<b>Beginning Fund Balance</b>	8,863,646	3,284,726	2,740,387	1,943,296
Local Revenue				
Student Lunch Sales	6,830,483	6,967,093	7,106,435	7,319,628
Student Breakfast Sales	145,000	147,900	150,858	155,384
Special Milk Sales	45,150	-	-	-
Adult Lunch Sales	63,000	64,260	65,545	67,512
Adult Breakfast Sales	2,300	2,346	2,393	2,465
Student, A La Carte Sales	4,937,999	5,036,759	5,162,678	5,317,558
Other Food Service Revenue	56,000	57,355	58,502	60,550
Food Rebates	29,000	29,702	30,296	31,356
Other	61,500	62,988	64,248	66,497
State Revenue				
State Revenue From CDE	155,000	155,000	155,000	155,000
Federal Revenue				
Federal revenue from CDE	3,960,075	4,055,909	4,137,027	4,281,823
Federal Government	-	-	-	-
<b>Total Revenue</b>	<b>16,285,507</b>	<b>16,579,312</b>	<b>16,932,982</b>	<b>17,457,772</b>
Transfer from General Fund	351,634	351,634	351,634	351,634
<b>Total Sources</b>	<b>25,500,787</b>	<b>20,215,672</b>	<b>20,025,003</b>	<b>19,752,702</b>
<b>Expenditures</b>				
Salaries	6,242,656	6,461,149	6,687,289	6,921,344
Benefits	2,588,170	2,678,756	2,772,512	2,869,550
Food & Commodities	5,822,575	5,939,027	6,057,807	6,178,963
Purchased Services & Repairs	484,190	493,874	528,445	548,526
Supplies	906,920	925,058	989,812	1,027,425
Equipment	4,605,000	104,040	111,323	115,553
Other	1,566,550	873,381	934,518	970,029
<b>Total Expenditure</b>	<b>22,216,061</b>	<b>17,475,285</b>	<b>18,081,707</b>	<b>18,631,391</b>
Change in Fund Balance	<b>(5,578,920)</b>	<b>(544,339)</b>	<b>(797,091)</b>	<b>(821,986)</b>
<b>Balance on Hand June 30</b>	<b>3,284,726</b>	<b>2,740,387</b>	<b>1,943,296</b>	<b>1,121,311</b>

# NUTRITION SERVICES NON-NSLP FUND 28

## 2022-2023 ADOPTED BUDGET

This Nutrition Services Fund is self-supporting and accounts for activities related to preparation of school meals in high schools and charter schools that are not participating in the National School Lunch Program.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	<b>117,806</b>	<b>23,602</b>	<b>16,800</b>	<b>16,800</b>	<b>16,801</b>	<b>16,801</b>
<b>Revenues</b>						
Food Sales	248,890	6,727,155	-	-	6,981,150	6,981,150
Federal Reimbursement	-	-	-	-	-	-
Commodity Contribution	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Sale of Capital Assets	-	-	-	-	-	-
State Match Child Nutr. & CDE Revenue	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 248,890</b>	<b>\$ 6,727,155</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,981,150</b>	<b>\$ 6,981,150</b>
Transfer from General Fund	-	93,718	-	-	93,718	93,718
<b>Total Sources</b>	<b>\$ 366,696</b>	<b>\$ 6,844,475</b>	<b>\$ 16,800</b>	<b>\$ 16,800</b>	<b>\$ 7,091,669</b>	<b>\$ 7,091,669</b>
<b>Expenditures</b>						
Salaries	9,592	2,411,550	-	-	2,542,797	2,542,797
Benefits	2,232	1,136,998	-	-	1,061,630	1,061,630
Food & Commodities	147,298	2,588,505	-	-	2,625,000	2,625,000
Purchased Services & Repairs	50,227	432,100	-	-	192,210	192,210
Supplies	128,608	176,000	-	-	357,430	357,430
Equipment	11,938	48,000	-	-	45,000	45,000
Other	-	27,720	-	-	250,800	250,800
<b>Total Expenditures</b>	<b>\$ 349,896</b>	<b>\$ 6,820,873</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,074,867</b>	<b>\$ 7,074,867</b>
Change in Fund Balance	\$ (101,006)	\$ -	\$ -	\$ -	\$ 1	\$ 1
<b>Ending Fund Balance - after reserves</b>	<b>\$ 16,801</b>	<b>\$ 23,602</b>	<b>\$ 16,800</b>	<b>\$ 16,800</b>	<b>\$ 16,802</b>	<b>\$ 16,802</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# NUTRITION SERVICES NON-NSLP FUND 28

## 3-YEAR FORECAST

	2022-2023 Proposed Budget	2023-2024 Projection	2024-2025 Projection	2025-2026 Projection
<b>Beginning Fund Balance</b>	16,801	16,802	168,758	253,236
Local Revenue				
Student Lunch Sales	0	0	0	0
Student Special Milk Sales	0	0	0	0
Student, A La Carte Sales	6,968,150	7,107,513	7,249,663	7,394,657
Other Food Service Revenue	13,000	13,260	13,525	13,796
Food Rebates	0	0	0	0
<b>Total Revenue</b>	6,981,150	7,120,773	7,263,188	7,408,452
Transfer from General Fund	93,718	93,718	93,718	93,718
<b>Total Sources</b>	7,091,669	7,231,293	7,525,664	7,755,406
<b>Expenditures</b>				
Salaries	2,542,797	2,631,795	2,723,908	2,819,244
Benefits	1,061,630	1,098,787	1,137,245	1,177,048
Food & Commodities	2,625,000	2,716,875	2,811,966	2,906,166
Purchased Services & Repair	192,210	205,665	213,480	218,603
Supplies	357,430	382,450	396,983	406,511
Equipment	45,000	48,150	49,980	51,179
Other	250,800	68,356	70,954	72,656
<b>Total Expenditure</b>	7,074,867	7,152,078	7,404,514	7,651,409
<b>Change in Fund Balance</b>	<b>1</b>	<b>151,956</b>	<b>84,479</b>	<b>15,411</b>
<b>Balance on Hand June 30</b>	16,802	168,758	253,236	268,647

# GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22

## 2022-2023 ADOPTED BUDGET

This fund accounts for most state, local and federal grants received by the District. Expenditures in this fund are reimbursed; therefore, revenue will equal expenditures at the end of the fiscal year.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	-	-	-	-	-	-
<b>Revenues</b>						
State Revenue	2,244,840	2,433,519	1,790,224	1,793,527	1,645,564	1,502,866
Federal Revenue	39,155,343	31,064,251	27,087,861	28,877,140	22,104,097	16,436,907
Other Revenue	298,470	390,743	463,879	436,171	349,750	215,817
<b>Total Revenue</b>	<b>\$ 41,698,653</b>	<b>\$ 33,888,513</b>	<b>\$ 29,341,964</b>	<b>\$ 31,106,838</b>	<b>\$ 24,099,411</b>	<b>\$ 18,155,590</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 41,698,653</b>	<b>\$ 33,888,513</b>	<b>\$ 29,341,964</b>	<b>\$ 31,106,838</b>	<b>\$ 24,099,411</b>	<b>\$ 18,155,590</b>
<b>Expenditures</b>						
Salaries	22,814,766	12,441,203	13,151,753	13,230,141	13,032,852	9,665,344
Benefits	6,368,061	2,780,611	4,175,379	4,348,521	4,070,171	4,775,949
Purchased/Property Services	4,799,484	5,948,811	5,626,055	6,708,968	3,038,419	2,668,869
Supplies	5,482,326	10,398,307	4,070,307	4,459,620	1,968,021	729,002
Equipment	1,431,939	1,461,058	46,255	-	44,000	44,000
Other	802,078	858,523	2,272,215	2,359,588	1,945,948	272,426
<b>Total Expenditures</b>	<b>\$ 41,698,653</b>	<b>\$ 33,888,513</b>	<b>\$ 29,341,964</b>	<b>\$ 31,106,838</b>	<b>\$ 24,099,411</b>	<b>\$ 18,155,590</b>
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Ending Fund Balance - after reserves</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# GOVERNMENTAL DESIGNATED PURPOSE GRANTS FUND 22

## 3-YEAR FORECAST

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	<b>2022-2023 Adopted Budget</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Balance on Hand July 1	-	-	-	-
Revenues				
State	1,561,897	572,744	594,509	608,777
Federal	16,330,947	12,907,388	13,397,868	13,719,417
Other Grants	262,746	79,411	38,891	-
<b>Total Revenues</b>	<b>18,155,590</b>	<b>13,559,543</b>	<b>14,031,268</b>	<b>14,328,194</b>
<b>Total Sources</b>	<b>18,155,590</b>	<b>13,559,543</b>	<b>14,031,268</b>	<b>14,328,194</b>
Expenditures				
Salaries	9,665,344	7,892,523	8,091,603	8,270,879
Benefits	4,775,949	3,809,511	3,996,310	4,101,017
Purchased Services	2,668,869	1,454,935	1,522,176	1,539,218
Supplies & Materials	729,002	281,189	294,184	286,760
Property and Equipment	44,000	47,991	50,209	51,524
Other	272,426	73,394	76,786	78,796
<b>Total Expenditures</b>	<b>18,155,590</b>	<b>13,559,543</b>	<b>14,031,268</b>	<b>14,328,194</b>
Change in Fund Balance	-	-	-	-
Balance on Hand June 30	-	-	-	-

# PUPIL ACTIVITY FUND 23

## 2022-2023 ADOPTED BUDGET

This fund is used to record financial transactions related to school-sponsored pupil organizations and activities. These activities are self-supporting and do not receive any direct or indirect District support. In 2020-2021 this fund was changed from Fund 74 and changed from an Agency Fund to a Special Revenue Fund.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	1,116,388	1,211,764	1,082,553	1,082,553	1,236,527	1,236,527
<b>Revenue</b>						
Pupil Activity	347,060	710,580	1,210,510	1,264,279	1,411,784	1,411,784
<b>Total Revenue</b>	<b>\$ 347,060</b>	<b>\$ 710,580</b>	<b>\$ 1,210,510</b>	<b>\$ 1,264,279</b>	<b>\$ 1,411,784</b>	<b>\$ 1,411,784</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 1,463,448</b>	<b>\$ 1,922,344</b>	<b>\$ 2,293,063</b>	<b>\$ 2,346,832</b>	<b>\$ 2,648,311</b>	<b>\$ 2,648,311</b>
<b>Expenditures</b>						
Salaries	36,808	57,303	57,303	97,245	118,764	118,764
Benefits	8,227	12,807	12,807	21,448	27,138	27,138
Purchased/Property Services	4,507	198,661	536,661	425,646	584,279	584,279
Supplies	299,970	416,415	596,275	526,474	630,358	630,358
Equipment	6,085	6,613	6,613	7,468	13,007	13,007
Other	25,298	18,781	18,781	32,024	38,238	38,238
<b>Total Expenditures</b>	<b>\$ 380,894</b>	<b>\$ 710,580</b>	<b>\$ 1,228,440</b>	<b>\$ 1,110,305</b>	<b>\$ 1,411,784</b>	<b>\$ 1,411,784</b>
Change in Fund Balance	\$ (33,834)	\$ -	\$ (17,930)	\$ 153,974	\$ -	\$ -
<b>Assigned to School Program Carry Over</b>	<b>\$ 1,089,838</b>	<b>\$ 1,211,764</b>	<b>\$ 1,064,623</b>	<b>\$ 1,236,527</b>	<b>\$ 1,236,527</b>	<b>\$ 1,236,527</b>
<b>Ending Fund Balance - after reserves</b>	<b>\$ (7,284)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# PUPIL ACTIVITY FUND 23

## 3-YEAR FORECAST

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	<b>2022-2023 Proposed Budget</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Balance on Hand July 1	1,236,527	1,236,527	1,132,734	960,083
Revenues				
Pupil Activity	1,411,784	1,399,520	1,385,728	1,376,000
Total Revenues	1,411,784	1,399,520	1,385,728	1,376,000
Transfer from General Fund	-	-	-	-
Total Sources	2,648,311	2,636,047	2,518,462	2,336,083
Expenditures				
Salaries	118,764	121,139	123,562	126,033
Benefits	27,138	27,680	28,852	29,429
Purchased/Property Services	584,279	625,179	648,935	664,510
Supplies	630,358	674,483	700,113	716,916
Equipment	13,007	13,917	14,446	14,793
Other	38,238	40,915	42,469	43,489
Total Expenditures	1,411,784	1,503,313	1,558,378	1,595,170
<b>Change in Fund Balance</b>	<b>-</b>	<b>(103,793)</b>	<b>(172,650)</b>	<b>(219,170)</b>
Balance on Hand June 30	1,236,527	1,132,734	960,083	740,914



# ATHLETICS AND ACTIVITIES FUND 26

## 2022-2023 ADOPTED BUDGET

This fund accounts for all revenues and expenditures directly related to Colorado High School Activities Association (CHSAA) sponsored athletics and activities, as well as other District sponsored activities at middle and high schools.

	Audited Actuals 2020-2021	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Balance on Hand July 1</b>	<b>1,098,884</b>	<b>1,316,974</b>	<b>1,788,114</b>	<b>1,788,114</b>	<b>3,241,854</b>	<b>3,241,854</b>
<b>Revenues</b>						
Student Fees	2,427,792	3,278,871	3,278,871	3,998,776	3,500,116	3,212,861
Gate Fees	228,938	1,309,007	1,309,007	1,003,428	897,130	885,621
Donations and Fundraising	1,316,074	1,602,696	1,602,696	1,991,148	1,528,389	1,457,241
Merchandise Sales	3,021,286	4,105,528	4,105,528	4,977,300	5,040,166	5,116,594
Other Pupil Income	182,277	766,035	703,724	777,691	380,559	331,500
<b>Total Revenue</b>	<b>\$ 7,176,366</b>	<b>\$ 11,062,137</b>	<b>\$ 10,999,826</b>	<b>\$ 12,748,343</b>	<b>\$ 11,346,360</b>	<b>\$ 11,003,817</b>
Transfer from General Fund	4,091,523	4,156,918	4,395,546	4,201,356	5,293,861	5,342,625
<b>Total Sources</b>	<b>\$ 12,366,773</b>	<b>\$ 16,536,029</b>	<b>\$ 17,183,486</b>	<b>\$ 18,737,813</b>	<b>\$ 19,882,075</b>	<b>\$ 19,588,296</b>
<b>Expenditures</b>						
Salaries	4,219,519	4,820,514	4,951,356	4,877,975	6,099,108	6,111,531
Benefits	943,028	1,077,085	1,106,243	1,090,227	1,437,411	1,287,226
Purchased Services	2,366,929	4,102,853	4,103,732	4,318,860	4,134,027	3,134,923
Supplies	2,707,587	4,124,978	4,118,731	4,741,135	4,027,524	4,180,686
Equipment	256,403	320,631	392,291	320,631	273,465	211,154
Other	85,192	772,994	754,200	147,132	1,210,692	1,962,928
<b>Total Expenditures</b>	<b>\$ 10,578,658</b>	<b>\$ 15,219,055</b>	<b>\$ 15,426,553</b>	<b>\$ 15,495,959</b>	<b>\$ 17,182,227</b>	<b>\$ 16,888,448</b>
Change in Fund Balance	\$ 689,230	\$ -	\$ (31,181)	\$ 1,453,740	\$ (542,006)	\$ (542,006)
<b>Assigned to School Carry Over</b>	<b>\$ 1,825,949</b>	<b>\$ 1,316,974</b>	<b>\$ 1,756,933</b>	<b>\$ 2,699,848</b>	<b>\$ 2,699,848</b>	<b>\$ 2,699,848</b>
<b>Ending Fund Balance - after reserves</b>	<b>\$ (37,835)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 542,006</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# ATHLETICS AND ACTIVITIES FUND 26

## 3-YEAR FORECAST

	<b>2022-2023 Adopted Budget</b>	<b>2023-2022 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Balance on Hand July 1	3,241,854	2,699,848	3,133,444	3,302,793
<b>Revenues</b>				
Student Fees	3,212,861	2,988,297	2,893,964	2,810,483
Gate Fees	885,621	847,005	824,202	801,293
Donations and Fundraising	1,457,241	1,752,486	1,685,598	1,634,430
Merchandise Sales	5,116,594	4,520,776	4,399,065	4,276,790
Other Pupil Income	331,500	891,508	867,506	843,393
<b>Total Revenues</b>	<b>11,003,817</b>	<b>11,000,071</b>	<b>10,670,335</b>	<b>10,366,389</b>
Transfer from General Fund	5,342,625	5,640,879	5,688,896	5,730,012
<b>Total Sources</b>	<b>19,588,296</b>	<b>19,340,798</b>	<b>19,492,675</b>	<b>19,399,195</b>
<b>Expenditures</b>				
Salaries	6,111,531	6,111,531	6,111,531	6,111,531
Benefits	1,287,226	1,427,042	1,427,042	1,427,042
Purchased Services	3,134,923	3,668,910	3,691,518	3,711,764
Supplies	4,180,686	3,238,139	3,245,488	3,249,937
Equipment	211,154	370,237	360,269	350,255
Other	1,962,928	1,391,495	1,354,033	1,316,397
<b>Total Expenditures</b>	<b>16,888,448</b>	<b>16,207,354</b>	<b>16,189,882</b>	<b>16,166,926</b>
<b>Change in Fund Balance</b>	<b>(542,006)</b>	<b>433,596</b>	<b>169,349</b>	<b>(70,524)</b>
Assigned to School Carry Over	2,699,848	3,133,444	3,302,793	3,232,269
Balance on Hand June 30	-	-	-	-

# CHILD CARE FUND 29

## 2022-2023 ADOPTED BUDGET

The Child Care Fund is self-supporting, and accounts for the activity associated with the District’s Before and After School Child Care (BASE). These programs are budgeted to be self-supporting with revenues derived from program enrollment fees charged on a per-child basis.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	1,728,197	293,304	182,824	182,824	2,948,667	2,948,667
<b>Revenues</b>						
Tuition	5,206,680	13,208,653	8,117,386	6,710,691	10,536,499	10,536,499
Other	947,446	-	3,019,075	3,020,507	3,227,097	3,227,097
<b>Total Revenue</b>	<b>\$ 6,154,126</b>	<b>\$ 13,208,653</b>	<b>\$ 11,136,461</b>	<b>\$ 9,731,198</b>	<b>\$ 13,763,596</b>	<b>\$ 13,763,596</b>
Transfer from General Fund	487,045	487,045	2,262,045	2,262,045	491,486	491,486
<b>Total Sources</b>	<b>\$ 8,369,368</b>	<b>\$ 13,989,002</b>	<b>\$ 13,581,330</b>	<b>\$ 12,176,067</b>	<b>\$ 17,203,749</b>	<b>\$ 17,203,749</b>
<b>Expenditures</b>						
Salaries	5,595,961	6,776,238	7,033,956	5,871,303	7,006,361	7,006,361
Benefits	1,959,880	2,447,562	2,393,288	1,931,112	2,913,712	2,913,712
Purchased Services	294,059	1,176,990	902,770	708,601	1,609,825	1,609,826
Supplies	123,768	642,726	412,782	186,698	367,831	367,831
Field Trips and Other	212,876	362,285	626,220	529,686	2,872,285	2,872,284
<b>Total Expenditures</b>	<b>\$ 8,186,545</b>	<b>\$ 11,405,801</b>	<b>\$ 11,369,016</b>	<b>\$ 9,227,400</b>	<b>\$ 14,770,014</b>	<b>\$ 14,770,014</b>
Change in Fund Balance	\$ (1,545,374)	\$ 2,289,897	\$ 2,029,490	\$ 2,765,843	\$ (514,932)	\$ (514,932)
<b>Assigned to BASE Program Carry Over</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ending Fund Balance - after reserves</b>	<b>\$ 182,823</b>	<b>\$ 2,583,201</b>	<b>\$ 2,212,314</b>	<b>\$ 2,948,667</b>	<b>\$ 2,433,735</b>	<b>\$ 2,433,735</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# CHILD CARE FUND 29

## 3-YEAR FORECAST

	2022-2023 Adopted Budget	2023-2024 Projection	2024-2025 Projection	2025-2026 Projection
<b>Beginning Fund Balance</b>	2,948,667	2,433,735	1,421,804	373,160
Revenue				
Before School	2,524,480	2,532,785	2,597,391	2,902,326
After School	2,963,520	2,460,536	2,511,156	2,812,606
Full Day	3,951,360	3,843,537	3,902,468	4,333,275
Field Trip	768,320	520,115	530,517	585,701
Registration Fee	439,040	509,325	521,694	534,362
Other	329,280	257,774	257,774	257,774
Grant	2,787,597	-	-	-
<b>Total Revenue</b>	13,763,596	10,124,072	10,320,999	11,426,046
Transfer from General Fund	491,486	491,486	491,486	491,486
<b>Total Sources</b>	17,203,749	13,049,293	12,234,290	12,290,692
<b>Expenditures</b>				
Salaries	7,006,361	6,461,426	6,482,175	6,744,055
Benefits	2,913,712	2,687,969	2,810,066	2,905,163
Purchased Services	1,609,826	1,722,514	1,787,969	1,830,881
Supplies	367,831	393,579	393,579	408,535
Equipment	-	-	-	-
Field Trips & Other	2,872,284	362,000	387,340	402,059
<b>Total Expenditures</b>	14,770,014	11,627,488	11,861,130	12,290,692
Change in Fund Balance	<b>(514,932)</b>	<b>(1,011,931)</b>	<b>(1,048,644)</b>	<b>(373,161)</b>
<b>Balance on Hand June 30</b>	2,433,735	1,421,804	373,160	-



# **DEBT SERVICE AND LEASE PAYMENT FUND BUDGETS**

# BOND REDEMPTION FUND 31

## 2022-2023 ADOPTED BUDGET

This fund serves as the vehicle for recording dedicated property taxes and the payment of outstanding principal and interest on the District's General Obligation bonds.

	Audited Actuals 2020-2021	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Balance on Hand July 1</b>	<b>67,613,197</b>	<b>71,864,109</b>	<b>71,813,488</b>	<b>71,813,488</b>	<b>63,183,671</b>	<b>63,183,671</b>
<b>Revenues</b>						
Property Taxes	60,010,997	60,042,104	65,382,570	65,382,570	65,382,570	65,382,570
Investment Earnings	125,375	35,081	35,081	45,270	326,411	326,411
<b>Total Revenues</b>	<b>\$ 60,136,372</b>	<b>\$ 60,077,185</b>	<b>\$ 65,417,651</b>	<b>\$ 65,427,840</b>	<b>\$ 65,708,981</b>	<b>\$ 65,708,981</b>
<b>Total Sources</b>	<b>\$ 127,749,569</b>	<b>\$ 131,941,294</b>	<b>\$ 137,231,139</b>	<b>\$ 137,241,328</b>	<b>\$ 128,892,652</b>	<b>\$ 128,892,652</b>
<b>Expenditures</b>						
Principal	35,465,000	36,635,000	55,360,000	55,360,000	23,550,000	23,550,000
Interest	20,467,581	18,691,207	18,691,207	18,691,207	18,982,388	18,982,388
Fiscal Charges	3,500	5,500	7,000	6,450	4,253	4,253
<b>Total Expenditures</b>	<b>\$ 55,936,081</b>	<b>\$ 55,331,707</b>	<b>\$ 74,058,207</b>	<b>\$ 74,057,657</b>	<b>\$ 42,536,641</b>	<b>\$ 42,536,641</b>
<b>Other Financing Sources (Uses)</b>						
Proceeds from Bond Refunding	-	-	-	-	-	-
Refunding Bond Premium	-	-	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-	-	-
Transfer from General Fund	-	-	-	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Change in Fund Balance	\$ 4,200,291	\$ 4,745,478	\$ (8,640,556)	\$ (8,629,817)	\$ 23,172,340	\$ 23,172,340
<b>Ending Fund Balance - after reserves</b>	<b>\$ 71,813,488</b>	<b>\$ 76,609,587</b>	<b>\$ 63,172,932</b>	<b>\$ 63,183,671</b>	<b>\$ 86,356,011</b>	<b>\$ 86,356,011</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# BOND REDEMPTION FUND 31

## 3-YEAR FORECAST

	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>	<b>2025-2026</b>
	<b>Adopted</b>	<b>Projection</b>	<b>Projection</b>	<b>Projection</b>
Balance on Hand July 1	63,183,671	86,356,011	99,221,055	113,400,056
Revenues				
Property Taxes	65,382,570	65,499,687	66,690,132	68,023,939
Investment Earnings	326,411	488,000	488,000	488,000
Total Revenues	65,708,981	65,987,687	67,178,132	68,511,939
Total Sources	128,892,652	152,343,698	166,399,187	181,911,995
Expenditures				
Principal	23,550,000	36,070,000	39,760,000	27,140,000
Interest	18,982,388	17,047,331	13,233,831	11,698,931
Fiscal Charges	4,253	5,312	5,299	3,884
Total Expenditures	42,536,641	53,122,643	52,999,131	38,842,815
Other Financing Sources (Uses)				
Proceeds from Bond Refunding	-	-	-	-
Refunding Bond Premium	-	-	-	-
Payment to Refunding Bond Escrow Agent	-	-	-	-
Transfer from General Fund	-	-	-	-
Total Other Financing Sources (Uses)	-	-	-	-
<b>Change in Fund Balance</b>	<b>23,172,340</b>	<b>12,865,044</b>	<b>14,179,002</b>	<b>29,669,124</b>
Balance on Hand June 30	86,356,011	99,221,055	113,400,056	143,069,180

Note: Due to timing of property tax receipts, Balance on Hand June 30 is used to pay December debt service payments in the subsequent fiscal year.



# CERTIFICATE OF PARTICIPATION LEASE PAYMENT FUND 39 2022-2023 ADOPTED BUDGET

Pursuant to CDE Chart of Accounts, this fund is identified for non-voter approved lease payments.

	Audited Actuals 2020-2021	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Balance on Hand July 1</b>	20,533	14,451	12,114,460	12,114,460	2,904	2,904
<b>Revenues</b>						
Interest on Investment	228	-	-	217	200	200
Certificate of Participation - AspenView	882,641	-	-	-	-	-
<b>Total Revenues</b>	<b>\$ 882,869</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 217</b>	<b>\$ 200</b>	<b>\$ 200</b>
<b>Total Sources</b>	<b>\$ 903,402</b>	<b>\$ 14,451</b>	<b>\$ 12,114,460</b>	<b>\$ 12,114,677</b>	<b>\$ 3,104</b>	<b>\$ 3,104</b>
<b>Expenditures</b>						
Principal Retirement	2,580,000	2,078,700	2,080,000	2,080,000	800,000	800,000
Interest	819,656	353,616	555,904	555,904	317,925	317,925
Debt Issuance Costs & Fiscal Charges	4,750	6,750	6,750	4,062	4,064	4,064
<b>Total Expenditures</b>	<b>\$ 3,404,406</b>	<b>\$ 2,439,066</b>	<b>\$ 2,642,654</b>	<b>\$ 2,639,966</b>	<b>\$ 1,121,989</b>	<b>\$ 1,121,989</b>
<b>Other Financing Sources (Uses)</b>						
Proceeds from COP Refunding	12,098,083	-	-	-	-	-
Refunding COP Premium	-	-	-	-	-	-
Payment to Refunded Escrow Agent	-	-	(12,218,034)	(12,218,034)	-	-
Transfer from General Fund	2,517,381	2,432,316	2,746,228	2,746,228	1,118,885	1,118,885
<b>Total Other Financing Sources (Uses)</b>	<b>\$ 14,615,464</b>	<b>\$ 2,432,316</b>	<b>\$ (9,471,806)</b>	<b>\$ (9,471,806)</b>	<b>\$ 1,118,885</b>	<b>\$ 1,118,885</b>
Change in Fund Balance	\$ 12,093,927	\$ (6,750)	\$ (12,114,460)	\$ (12,111,556)	\$ (2,904)	\$ (2,904)
<b>Ending Fund Balance - after reserves</b>	<b>\$ 12,114,460</b>	<b>\$ 7,701</b>	<b>\$ -</b>	<b>\$ 2,904</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# CERTIFICATE OF PARTICIPATION LEASE PAYMENT FUND 39

## 3-YEAR FORECAST

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	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>	<b>2025-2026</b>
	<b>Adopted Budget</b>	<b>Projection</b>	<b>Projection</b>	<b>Projection</b>
Balance on Hand July 1	2,904	-	200	400
Revenues				
Interest on Investment	200	200	200	200
Certificate of Participation - AspenView	-	-	-	-
<b>Total Revenues</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>Total Sources</b>	<b>3,104</b>	<b>200</b>	<b>400</b>	<b>600</b>
Expenditures				
Principal Retirement	800,000	825,000	850,000	885,000
Interest	317,925	294,125	269,375	235,825
Debt Issuance Costs & Fiscal Charges	4,064	2,200	2,200	2,200
<b>Total Expenditures</b>	<b>1,121,989</b>	<b>1,121,325</b>	<b>1,121,575</b>	<b>1,123,025</b>
Other Financing Sources (Uses)				
Proceeds from COP Refunding	-	-	-	-
Refunding COP Premium	-	-	-	-
Payment to Refunded Escrow Agent	-	-	-	-
Transfer from General Fund	1,118,885	1,121,325	1,121,575	1,123,025
<b>Total Other Financing Sources (Uses)</b>	<b>1,118,885</b>	<b>1,121,325</b>	<b>1,121,575</b>	<b>1,123,025</b>
<b>Change in Fund Balance</b>	<b>(2,904)</b>	<b>200</b>	<b>200</b>	<b>200</b>
Balance on Hand June 30	-	200	400	600



# **BUILDING FUND BUDGETS**

# BOND BUILDING FUND 41

## 2022-2023 ADOPTED BUDGET

The Building Fund is used to account for the management and actual construction of District facilities that are financed by General Obligation Bond (GO) proceeds. The District had authority to sell GO bonds after the November 2018 bond election for the first time since 2006.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	211,846,865	103,945,554	109,950,863	109,950,863	38,107,754	38,107,754
<b>Revenues</b>						
Bond Issuance	-	-	-	-	-	-
State Revenue from CDE	-	-	-	-	-	-
Interest	446,926	1,659,548	1,659,548	4,459,170	627,484	627,484
<b>Total Revenue</b>	<b>\$ 446,926</b>	<b>\$ 1,659,548</b>	<b>\$ 1,659,548</b>	<b>\$ 4,459,170</b>	<b>\$ 627,484</b>	<b>\$ 627,484</b>
Transfer to/from Other Funds	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 212,293,790.51</b>	<b>\$ 105,605,102</b>	<b>\$ 111,610,411</b>	<b>\$ 114,410,033</b>	<b>\$ 38,735,238</b>	<b>\$ 38,735,238</b>
<b>Expenditures</b>						
Salaries	162,302	162,302	162,302	143,020	175,022	175,022
Benefits	46,950	46,055	46,055	38,211	62,277	62,277
Buildings & Building Improvements	100,536,440	77,907,233	80,151,708	75,359,868	31,127,321	31,127,321
Purchased Services	1,597,236	957,140	957,140	751,737	502,238	502,238
Supplies	-	-	-	9,279	-	-
Debt Issuance Costs & Fiscal Charges	-	-	-	-	-	-
Other	-	-	-	165	-	-
<b>Total Expenditures</b>	<b>\$ 102,342,928</b>	<b>\$ 79,072,730</b>	<b>\$ 81,317,205</b>	<b>\$ 76,302,279</b>	<b>\$ 31,866,858</b>	<b>\$ 31,866,858</b>
Change in Fund Balance	\$ (101,896,002)	\$ (77,413,182)	\$ (79,657,657)	\$ (71,843,109)	\$ (31,239,374)	\$ (31,239,374)
<b>Ending Fund Balance - after reserves</b>	<b>\$ 109,950,863</b>	<b>\$ 26,532,372</b>	<b>\$ 30,293,206</b>	<b>\$ 38,107,754</b>	<b>\$ 6,868,380</b>	<b>\$ 6,868,380</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# BOND BUILDING FUND 41

## 3-YEAR FORECAST

	<b>2022-2023 Adopted Budget</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>
Balance on Hand July 1	38,107,754	6,868,380	-
Revenues			
Bond Issuance	-	-	-
Interest	627,484	-	-
Total Revenue	627,484	-	-
Transfer to/from Other Funds	-	-	-
Total Sources	38,735,238	6,868,380	-
Expenditures			
Salaries	175,022	-	-
Benefits	62,277	-	-
Buildings & Building Improvements	31,127,321	6,820,380	-
Purchased Services	502,238	48,000	-
Supplies	-	-	-
Debt Issuance Costs & Fiscal Charges	-	-	-
Other	-	-	-
Total Expenditures	31,866,858	6,868,380	-
<b>Change in Fund Balance</b>	<b>(31,239,374)</b>	<b>(6,868,380)</b>	<b>-</b>
Balance on Hand June 30	6,868,380	-	-

# CERTIFICATES OF PARTICIPATIONS BUILDING (COP) FUND 45 2022-2023 ADOPTED BUDGET

This fund has been established to account for capital projects funded with the proceeds from the sale of Certificates of Participation Building Fund. This fund accounted for the activity associated with capital projects identified in the DCSD Master Capital Plan. All Certificate of Participation Building Fund proceeds were spent by June 2018 and beginning fund balance for 2022-2023 is \$0.

	Audited Actuals 2020-2021	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Balance on Hand July 1</b>	-	-	-	-	-	-
<b>Revenues</b>						
COP Issuance	-	-	-	-	-	-
Premium on Bond	-	-	-	-	-	-
Investment Earnings	-	-	-	-	-	-
<b>Total Revenue</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Building & Building Improvements	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Other	-	-	-	-	-	-
<b>Total Expenditures</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Change in Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Ending Fund Balance - after reserves</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

## **CERTIFICATES OF PARTICIPATIONS BUILDING (COP) FUND 45 3-YEAR FORECAST**

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Certificate of Participation (COP) Building proceeds were spent by June 30, 2018. Beginning Fund balance for 2022-2023 is \$0. Staff did not provide a 3-year forecast as no use of the fund is anticipated in the foreseeable future.







# **INTERNAL SERVICE FUND BUDGETS**

# MEDICAL AND DENTAL FUND 65

## 2022-2023 ADOPTED BUDGET

The District operates a self-funded employee health benefit program where the health claims are accounted for in this fund. In addition, employee medical and dental premium payments to Delta Dental and Kaiser Permanente are also accounted for in this fund. The District establishes each year's premium amounts based on projected medical claims as well as the updated premium charge from Kaiser Permanente and Delta Dental.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	<b>9,183,507</b>	<b>6,577,932</b>	<b>3,969,420</b>	<b>3,969,420</b>	<b>3,701</b>	<b>3,701</b>
<b>Revenues</b>						
Health Insurance Premiums	50,624,111	51,586,909	50,586,909	48,707,209	58,563,381	58,563,381
Dental Insurance Premiums	3,305,586	3,667,831	3,667,831	3,202,141	3,090,676	3,090,676
Investment Earnings	15,318	19,897	19,897	4,408	4,849	4,849
Other	34,123	24,500	24,500	13,445	16,000	16,000
<b>Total Revenues</b>	<b>\$ 53,979,138</b>	<b>\$ 55,299,137</b>	<b>\$ 54,299,137</b>	<b>\$ 51,927,203</b>	<b>\$ 61,674,906</b>	<b>\$ 61,674,906</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 63,162,645</b>	<b>\$ 61,877,069</b>	<b>\$ 58,268,557</b>	<b>\$ 55,896,623</b>	<b>\$ 61,678,607</b>	<b>\$ 61,678,607</b>
<b>Expenditures</b>						
Salaries	31,100	37,800	37,800	31,325	37,800	37,800
Benefits	2,587,990	2,619,601	9,601	7,001	8,637	8,637
Health Plan	51,940,579	49,435,993	51,128,104	50,989,302	55,408,428	55,408,428
Dental Plan	2,953,829	3,279,609	3,279,609	3,227,521	3,090,676	3,090,676
Stop Loss Premiums	684,848	744,403	744,403	711,501	825,107	914,000
Purchased Services	943,322	1,025,540	1,025,540	896,333	950,268	950,268
Other	51,557	43,500	43,500	29,938	37,000	37,000
<b>Total Expenditures</b>	<b>\$ 59,193,224</b>	<b>\$ 57,186,446</b>	<b>\$ 56,268,557</b>	<b>\$ 55,892,922</b>	<b>\$ 60,357,916</b>	<b>\$ 60,446,809</b>
Change in Fund Balance	\$ (5,214,086)	\$ (1,887,309)	\$ (1,969,420)	\$ (3,965,719)	\$ 1,316,990	\$ 1,228,097
<b>Assigned to Contingency for Self-Insured Plans</b>	<b>\$ 3,969,421</b>	<b>\$ 4,000,000</b>	<b>\$ 2,000,000</b>	<b>\$ 3,701</b>	<b>\$ 1,320,691</b>	<b>\$ 1,231,798</b>
<b>Ending Fund Balance - after reserves</b>	<b>\$ -</b>	<b>\$ 690,623</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# MEDICAL AND DENTAL FUND 65

## 3-YEAR FORECAST

	<b>2022-2023 Adopted Budget</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Balance on Hand July 1	3,701	1,231,798	1,209,999	1,169,959
Revenues				
Health Insurance Premiums	58,563,381	61,517,667	64,573,550	67,582,228
Dental Insurance Premiums	3,090,676	3,080,462	3,073,652	3,066,843
Investment Earnings	4,849	4,849	4,849	4,849
Other	16,000	16,160	16,322	16,485
Total Revenues	61,674,906	64,619,138	67,668,374	70,670,405
Transfer from General Fund	-	-	-	-
Total Sources	61,678,607	65,850,936	68,878,372	71,840,364
Expenditures				
Salaries	37,800	37,800	37,800	37,800
Benefits	8,637	8,637	8,826	8,826
Health Plan	55,408,428	58,972,726	61,947,911	64,871,455
Dental Plan	3,090,676	3,080,462	3,073,652	3,066,843
Stop Loss Premiums	914,000	994,334	1,087,853	1,190,151
Purchased Services	947,518	1,506,830	1,511,821	1,515,120
Other	39,750	40,148	40,549	40,954
Total Expenditures	60,446,809	64,640,937	67,708,413	70,731,150
<b>Change in Fund Balance</b>	<b>1,228,097</b>	<b>(21,799)</b>	<b>(40,039)</b>	<b>(60,745)</b>
Balance on Hand June 30	1,231,798	1,209,999	1,169,959	1,109,214

# SHORT TERM DISABILITY INSURANCE FUND 66

## 2022-2023 ADOPTED BUDGET

This fund replaces the District's former fully insured Short Term Disability Insurance (STDI) program. This fund was created in 2014-2015 to reflect the District's move to a self-funded plan. The District establishes each year's premium amounts based on projected STDI claims.

	Audited Actuals 2020-2021	Adopted Budget 2021-2022	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Proposed Budget 2022-2023	Adopted Budget 2022-2023
<b>Balance on Hand July 1</b>	<b>704,606</b>	<b>615,608</b>	<b>599,634</b>	<b>599,634</b>	<b>479,713</b>	<b>479,713</b>
<b>Revenues</b>						
Short Term Disability Insurance Premiums	498,133	512,275	512,275	505,480	540,273	540,273
<b>Total Revenue</b>	<b>\$ 498,133</b>	<b>\$ 512,275</b>	<b>\$ 512,275</b>	<b>\$ 505,480</b>	<b>\$ 540,273</b>	<b>\$ 540,273</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 1,202,739</b>	<b>\$ 1,127,883</b>	<b>\$ 1,111,909</b>	<b>\$ 1,105,114</b>	<b>\$ 1,019,986</b>	<b>\$ 1,019,986</b>
<b>Expenditures</b>						
Salaries	-	-	-	-	-	-
Benefits	-	-	-	-	-	-
Short Term Disability Insurance Claims	437,901	440,670	492,366	466,145	484,977	484,977
Purchased Services	165,204	190,000	190,000	159,256	167,218	167,218
Other	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 603,105</b>	<b>\$ 630,670</b>	<b>\$ 682,366</b>	<b>\$ 625,401</b>	<b>\$ 652,195</b>	<b>\$ 652,195</b>
Change in Fund Balance	\$ (104,972)	\$ (118,395)	\$ (170,091)	\$ (119,921)	\$ (111,922)	\$ (111,922)
<b>Ending Fund Balance - after reserves</b>	<b>\$ 599,634</b>	<b>\$ 497,213</b>	<b>\$ 429,543</b>	<b>\$ 479,713</b>	<b>\$ 367,791</b>	<b>\$ 367,791</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# SHORT TERM DISABILITY INSURANCE FUND 66

## 3-YEAR FORECAST

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	<b>2023-2024 Adopted</b>	<b>2023-2024 Projection</b>	<b>2024-2025 Projection</b>	<b>2025-2026 Projection</b>
Balance on Hand July 1	479,714	367,790	256,496	154,326
Revenues				
Short Term Disability Insurance Premiums	540,273	568,856	598,365	628,827
Total Revenues	540,273	568,856	598,365	628,827
Transfer from General Fund	-	-	-	-
Total Sources	1,019,987	936,646	854,861	783,153
Expenditures				
Salaries				
Benefits				
Short Term Disability Insurance Claims	484,977	504,571	524,955	546,163
Purchased Services	167,219	175,580	175,580	184,359
Other				
Total Expenditures	652,196	680,150	700,535	730,522
<b>Change in Fund Balance</b>	<b>(111,923)</b>	<b>(111,295)</b>	<b>(102,170)</b>	<b>(101,695)</b>
Balance on Hand June 30	367,790	256,496	154,326	52,631



# **TRUST AND AGENCY FUND BUDGETS**



# PRIVATE PURPOSE TRUST FUND 75

## 2022-2023 ADOPTED BUDGET

This fund accounts for the student scholarships awarded from the P.S. Miller Trust.

	<b>Audited Actuals 2020-2021</b>	<b>Adopted Budget 2021-2022</b>	<b>Final Revised Budget 2021-2022</b>	<b>Estimated Actual 2021-2022</b>	<b>Proposed Budget 2022-2023</b>	<b>Adopted Budget 2022-2023</b>
<b>Balance on Hand July 1</b>	37,012	37,629	41,629	41,629	32,879	32,879
<b>Revenues</b>						
Contributions	56,617	48,000	48,000	48,000	48,000	48,000
<b>Total Revenue</b>	<b>\$ 56,617</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>
Transfer from General Fund	-	-	-	-	-	-
<b>Total Sources</b>	<b>\$ 93,629</b>	<b>\$ 85,629</b>	<b>\$ 89,629</b>	<b>\$ 89,629</b>	<b>\$ 80,879</b>	<b>\$ 80,879</b>
<b>Expenditures</b>						
Grants and Scholarships	52,000	60,000	56,750	56,750	58,000	58,000
<b>Total Expenditures</b>	<b>\$ 52,000</b>	<b>\$ 60,000</b>	<b>\$ 56,750</b>	<b>\$ 56,750</b>	<b>\$ 58,000</b>	<b>\$ 58,000</b>
Change in Fund Balance	\$ 4,617	\$ (12,000)	\$ (8,750)	\$ (8,750)	\$ (10,000)	\$ (10,000)
<b>Ending Fund Balance - after reserves</b>	<b>\$ 41,629</b>	<b>\$ 25,629</b>	<b>\$ 32,879</b>	<b>\$ 32,879</b>	<b>\$ 22,879</b>	<b>\$ 22,879</b>

Estimated Actual 2021-2022 reflects forecast as of March 31, 2022 presented to the Board of Education in Third Quarter Financials presentation on May 10, 2022. Final Revised Budget 2021-2022 reflects updated information since March 31, 2022.

# PRIVATE PURPOSE TRUST FUND 75

## 3-YEAR FORECAST

	2022-2023 Adopted Budget	2023-2024 Projection	2024-2025 Projection	2025-2026 Projection
<b>Balance on Hand July 1</b>	<b>32,879</b>	<b>22,879</b>	<b>18,879</b>	<b>14,879</b>
<b>Revenues</b>				
Contributions	48,000	48,000	48,000	48,000
<b>Total Revenues</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>	<b>\$ 48,000</b>
<b>Total Sources</b>				
	<b>\$ 80,879</b>	<b>\$ 70,879</b>	<b>\$ 66,879</b>	<b>\$ 62,879</b>
<b>Expenditures</b>				
Grants and Scholarships	58,000	52,000	52,000	52,000
<b>Total Expenditures</b>	<b>\$ 58,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>
Change in Fund Balance	\$ (10,000)	\$ (4,000)	\$ (4,000)	\$ (4,000)
<b>Balance on Hand June 30</b>	<b>\$ 22,879</b>	<b>\$ 18,879</b>	<b>\$ 14,879</b>	<b>\$ 10,879</b>



# **SCHOOL SUMMARIES**

# SITE-BASED BUDGET CHANGES AND ADDITIONAL DOLLARS

## **Site-Based Budget Average Salary Changes**

Average salaries have shifted from being by level to average salaries by compensation schedule as part of the licensed compensation overhaul for 2022-2023. This impacts the purchasing power of the different levels in different ways and requires returning to a unique Base Allocation (formerly SBBPA) per level. The cost to keep purchasing power flat (so that schools can afford to staff the same number of employees with all allocations held constant) in neighborhood schools for compensation increases is \$9.8 million.

## **Small School Factor Redesign**

Some schools do not enroll enough students for the Base Allocation and associated weights to cover the costs associated with the educational program and services. The small school factor is intended to offset economies of scale associated with school size and revenue. The average number of core staff at each level of school was used to determine the dollar amount of base resources needed to cover core staff. The total cost of core staff was divided by the Base Allocation for enrollment amount (by level) required to have the base per pupil cover core costs. For schools with enrollment below the minimum enrollment to cover core costs, schools received additional per pupil dollars for every student between the school's enrollment and the minimum enrollment threshold. The cost of the small school factor redesign is an increase to the allocation of \$375,000.





# ELEMENTARY SCHOOL SUMMARY

School summaries only include Site-Based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 74.

Elementary Schools	Enrollment			SBB Allocations							
	21-22 Oct. Count	Projected Enrollment	Variance	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-Discretionary Allocations	Total SBB	Total per pupil	Instructional (\$/pupil)	Support (\$/pupil)
Acres Green Elementary	337	332	-5	\$ 2,124,215	\$ -	\$ 2,124,215	\$ 1,481,206	\$ 3,605,421	\$ 10,860	\$ 519	\$ 5
Arrowwood Elementary	328	320	-8	\$ 1,891,129	\$ -	\$ 1,891,129	\$ 1,333,169	\$ 3,224,298	\$ 10,076	\$ 276	\$ 5
Bear Canyon Elementary	388	364	-24	\$ 2,030,238	\$ -	\$ 2,030,238	\$ 989,744	\$ 3,019,982	\$ 8,297	\$ 123	\$ 4
Buffalo Ridge Elementary	432	467	35	\$ 2,593,045	\$ -	\$ 2,593,045	\$ 1,282,300	\$ 3,875,345	\$ 8,298	\$ 1,025	\$ 3
Castle Rock Elementary	363	385	22	\$ 2,334,712	\$ -	\$ 2,334,712	\$ 1,449,621	\$ 3,784,333	\$ 9,829	\$ 648	\$ 4
Cherokee Trail Elementary	500	514	14	\$ 3,013,306	\$ -	\$ 3,013,306	\$ 1,759,053	\$ 4,772,359	\$ 9,285	\$ 236	\$ 3
Clear Sky Elementary	646	613	-33	\$ 3,590,959	\$ -	\$ 3,590,959	\$ 1,681,532	\$ 5,272,491	\$ 8,601	\$ 312	\$ 155
Copper Mesa Elementary	332	308	-24	\$ 1,818,000	\$ -	\$ 1,818,000	\$ 1,031,819	\$ 2,849,819	\$ 9,253	\$ 249	\$ 5
Cougar Run Elementary	365	356	-9	\$ 2,088,017	\$ -	\$ 2,088,017	\$ 1,187,951	\$ 3,275,968	\$ 9,202	\$ 414	\$ 4
Coyote Creek Elementary	376	409	33	\$ 2,258,651	\$ -	\$ 2,258,651	\$ 1,081,352	\$ 3,340,003	\$ 8,166	\$ 198	\$ 4
Eagle Ridge Elementary	568	567	-1	\$ 3,321,721	\$ -	\$ 3,321,721	\$ 1,974,169	\$ 5,295,890	\$ 9,340	\$ 350	\$ 3
Eldorado Elementary	400	400	0	\$ 2,234,641	\$ -	\$ 2,234,641	\$ 1,453,588	\$ 3,688,229	\$ 9,221	\$ 129	\$ 4
Flagstone Elementary	409	410	1	\$ 2,373,384	\$ -	\$ 2,373,384	\$ 1,211,754	\$ 3,585,138	\$ 8,744	\$ 183	\$ 4
Fox Creek Elementary	451	438	-13	\$ 2,509,424	\$ 20,000	\$ 2,529,424	\$ 1,068,684	\$ 3,598,108	\$ 8,215	\$ 344	\$ 8
Franktown Elementary	340	348	8	\$ 1,955,323	\$ 30,609	\$ 1,985,932	\$ 1,204,286	\$ 3,190,218	\$ 9,167	\$ 244	\$ 64
Frontier Valley Elementary	402	384	-18	\$ 2,235,741	\$ -	\$ 2,235,741	\$ 1,183,420	\$ 3,419,161	\$ 8,904	\$ 331	\$ 4
Gold Rush Elementary	628	620	-8	\$ 3,420,326	\$ -	\$ 3,420,326	\$ 1,544,581	\$ 4,964,907	\$ 8,008	\$ 328	\$ 3
Heritage Elementary	352	335	-17	\$ 1,940,614	\$ -	\$ 1,940,614	\$ 1,111,455	\$ 3,052,069	\$ 9,111	\$ 177	\$ 5
Iron Horse Elementary	408	389	-19	\$ 2,255,994	\$ -	\$ 2,255,994	\$ 1,450,328	\$ 3,706,322	\$ 9,528	\$ 114	\$ 4
Larkspur Elementary	216	220	4	\$ 1,384,314	\$ -	\$ 1,384,314	\$ 844,949	\$ 2,229,263	\$ 10,133	\$ 292	\$ 18
Legacy Point Elementary	286	315	29	\$ 1,817,038	\$ -	\$ 1,817,038	\$ 1,331,855	\$ 3,148,893	\$ 9,996	\$ 148	\$ 5
Lone Tree Elementary	354	374	20	\$ 2,056,677	\$ 15,000	\$ 2,071,677	\$ 720,274	\$ 2,791,951	\$ 7,465	\$ 366	\$ 4
Mammoth Heights Elementary	614	611	-3	\$ 3,620,880	\$ -	\$ 3,620,880	\$ 2,096,796	\$ 5,717,676	\$ 9,358	\$ 170	\$ 3
Meadow View Elementary	480	465	-15	\$ 2,698,431	\$ -	\$ 2,698,431	\$ 1,497,274	\$ 4,195,705	\$ 9,023	\$ 154	\$ 85
Mountain View Elementary	285	329	44	\$ 1,851,311	\$ -	\$ 1,851,311	\$ 1,147,302	\$ 2,998,613	\$ 9,114	\$ 1,029	\$ 5
Northeast Elementary	289	346	57	\$ 1,893,466	\$ -	\$ 1,893,466	\$ 1,010,947	\$ 2,904,413	\$ 8,394	\$ 169	\$ 5
Northridge Elementary	594	575	-19	\$ 3,307,425	\$ -	\$ 3,307,425	\$ 1,345,753	\$ 4,653,178	\$ 8,092	\$ 216	\$ 3
Pine Grove Elementary	478	480	2	\$ 2,736,508	\$ -	\$ 2,736,508	\$ 1,325,216	\$ 4,061,724	\$ 8,462	\$ 130	\$ 19
Pine Lane Elementary	723	735	12	\$ 4,387,586	\$ -	\$ 4,387,586	\$ 3,146,532	\$ 7,534,118	\$ 10,251	\$ 286	\$ 4
Pioneer Elementary	374	365	-9	\$ 2,215,351	\$ -	\$ 2,215,351	\$ 1,868,309	\$ 4,083,660	\$ 11,188	\$ 491	\$ 4
Prairie Crossing Elementary	699	719	20	\$ 4,065,150	\$ -	\$ 4,065,150	\$ 1,085,842	\$ 5,150,992	\$ 7,164	\$ 556	\$ 2
Redstone Elementary	390	383	-7	\$ 2,189,600	\$ -	\$ 2,189,600	\$ 1,253,408	\$ 3,443,008	\$ 8,990	\$ 314	\$ 4
Renaissance Magnet Elementary	389	389	0	\$ 2,141,444	\$ -	\$ 2,141,444	\$ 904,391	\$ 3,045,835	\$ 7,830	\$ 208	\$ 37
Rock Ridge Elementary	413	418	5	\$ 2,496,228	\$ -	\$ 2,496,228	\$ 1,878,756	\$ 4,374,984	\$ 10,466	\$ 189	\$ 4
Roxborough Intermediate Elementary	408	420	12	\$ 2,317,851	\$ 15,000	\$ 2,332,851	\$ 996,239	\$ 3,329,090	\$ 7,926	\$ 306	\$ 111
Roxborough Primary Elementary	311	328	17	\$ 1,903,180	\$ -	\$ 1,903,180	\$ 903,554	\$ 2,806,734	\$ 8,557	\$ 169	\$ 29
Saddle Ranch Elementary	329	311	-18	\$ 1,834,587	\$ -	\$ 1,834,587	\$ 1,065,283	\$ 2,899,870	\$ 9,324	\$ 165	\$ 5
Sage Canyon Elementary	585	590	5	\$ 3,375,101	\$ -	\$ 3,375,101	\$ 1,487,105	\$ 4,862,206	\$ 8,241	\$ 546	\$ 3
Sand Creek Elementary	342	329	-13	\$ 1,972,505	\$ -	\$ 1,972,505	\$ 1,447,269	\$ 3,419,774	\$ 10,394	\$ 215	\$ 42
Sedalia Elementary	190	186	-4	\$ 1,343,442	\$ -	\$ 1,343,442	\$ 1,371,812	\$ 2,715,254	\$ 14,598	\$ 220	\$ 8
Soaring Hawk Elementary	435	424	-11	\$ 2,484,864	\$ -	\$ 2,484,864	\$ 1,729,691	\$ 4,214,555	\$ 9,940	\$ 555	\$ 4
South Ridge Elementary	441	431	-10	\$ 2,708,878	\$ 21,675	\$ 2,730,553	\$ 1,878,152	\$ 4,608,705	\$ 10,693	\$ 335	\$ 4
Stone Mountain Elementary	554	507	-47	\$ 2,792,225	\$ -	\$ 2,792,225	\$ 1,017,304	\$ 3,809,529	\$ 7,514	\$ 95	\$ 64
Summit View Elementary	434	409	-25	\$ 2,262,637	\$ -	\$ 2,262,637	\$ 1,221,764	\$ 3,484,401	\$ 8,519	\$ 140	\$ 4
Timber Trail Elementary	329	335	6	\$ 1,883,706	\$ -	\$ 1,883,706	\$ 1,064,263	\$ 2,947,969	\$ 8,800	\$ 639	\$ 5
Trailblazer Elementary	293	282	-11	\$ 1,670,231	\$ 42,102	\$ 1,712,333	\$ 1,491,680	\$ 3,204,013	\$ 11,362	\$ 287	\$ 6
Wildcat Mountain Elementary	442	435	-7	\$ 2,429,239	\$ -	\$ 2,429,239	\$ 1,556,342	\$ 3,985,581	\$ 9,162	\$ 200	\$ 4
<b>Elementary School Average</b>	<b>419</b>	<b>419</b>	<b>-1</b>	<b>\$ 2,421,900</b>	<b>\$ 3,072</b>	<b>\$ 2,424,972</b>	<b>\$ 1,365,278</b>	<b>\$ 3,790,250</b>	<b>\$ 9,214</b>	<b>\$ 315</b>	<b>\$ 17</b>
<b>Elementary School Total</b>	<b>19702</b>	<b>19670</b>	<b>-32</b>	<b>\$ 113,829,295</b>	<b>\$ 144,386</b>	<b>\$ 113,973,681</b>	<b>\$ 64,168,074</b>	<b>\$ 178,141,755</b>			

# ELEMENTARY SCHOOL SUMMARY, CONT.

School summaries only include Site-Based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 74.

Elementary Schools	FTE Count						Pupil / FTE			Supplies, Purchased Services, and Other Non-Salary Expenses
	Total Staffing	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified		
Acres Green Elementary	\$ 3,509,233	44.91	2.00	31.00	11.91	166.0	10.7	27.9	\$ 96,188	
Arrowwood Elementary	\$ 3,169,580	42.18	2.00	26.50	13.68	160.0	12.1	23.4	\$ 54,718	
Bear Canyon Elementary	\$ 3,008,725	38.35	2.00	26.70	9.65	182.0	13.6	37.7	\$ 11,258	
Buffalo Ridge Elementary	\$ 3,481,697	44.83	1.00	32.50	11.33	467.0	14.4	41.2	\$ 393,649	
Castle Rock Elementary	\$ 3,574,567	46.02	2.00	32.88	11.14	192.5	11.7	34.6	\$ 209,765	
Cherokee Trail Elementary	\$ 4,702,965	63.38	1.00	43.00	19.38	514.0	12.0	26.5	\$ 69,395	
Clear Sky Elementary	\$ 5,142,066	64.64	2.00	47.70	14.94	306.5	12.9	41.0	\$ 130,427	
Copper Mesa Elementary	\$ 2,809,237	36.69	2.00	24.31	10.38	154.0	12.7	29.7	\$ 40,581	
Cougar Run Elementary	\$ 3,166,965	45.78	1.00	25.50	19.28	356.0	14.0	18.5	\$ 109,004	
Coyote Creek Elementary	\$ 3,307,383	42.16	1.50	30.90	9.76	272.7	13.2	41.9	\$ 32,620	
Eagle Ridge Elementary	\$ 5,162,656	70.09	1.00	45.61	23.48	567.0	12.4	24.1	\$ 133,232	
Eldorado Elementary	\$ 3,678,925	50.44	2.00	32.80	15.64	200.0	12.2	25.6	\$ 9,303	
Flagstone Elementary	\$ 3,550,893	46.67	2.00	31.50	13.17	205.0	13.0	31.1	\$ 34,245	
Fox Creek Elementary	\$ 3,525,741	46.40	2.00	32.30	12.10	219.0	13.6	36.2	\$ 72,366	
Franktown Elementary	\$ 3,139,911	41.76	2.00	25.70	14.06	174.0	13.5	24.8	\$ 50,307	
Frontier Valley Elementary	\$ 3,347,635	44.24	2.00	28.68	13.56	192.0	13.4	28.3	\$ 71,524	
Gold Rush Elementary	\$ 4,882,505	66.31	2.00	41.44	22.87	310.0	15.0	27.1	\$ 82,400	
Heritage Elementary	\$ 3,028,829	41.63	1.00	27.14	13.49	335.0	12.3	24.8	\$ 23,240	
Iron Horse Elementary	\$ 3,704,224	49.79	3.00	30.41	16.38	129.7	12.8	23.7	\$ 2,097	
Larkspur Elementary	\$ 2,196,062	28.93	1.00	18.51	9.42	220.0	11.9	23.4	\$ 33,202	
Legacy Point Elementary	\$ 3,136,889	38.69	1.51	29.90	7.28	208.6	10.5	43.3	\$ 12,005	
Lone Tree Elementary	\$ 2,688,649	35.24	1.00	25.40	8.84	374.0	14.7	42.3	\$ 103,303	
Mammoth Heights Elementary	\$ 5,670,830	75.70	2.00	51.02	22.68	305.5	12.0	26.9	\$ 46,844	
Meadow View Elementary	\$ 4,166,499	54.66	2.00	36.90	15.76	232.5	12.6	29.5	\$ 29,206	
Mountain View Elementary	\$ 2,689,853	36.83	2.00	21.20	13.63	164.5	15.5	24.1	\$ 308,762	
Northeast Elementary	\$ 2,875,556	37.37	2.00	25.70	9.67	173.0	13.5	35.8	\$ 28,856	
Northridge Elementary	\$ 4,617,734	62.04	2.00	40.40	19.64	287.5	14.2	29.3	\$ 35,444	
Pine Grove Elementary	\$ 4,047,859	55.08	1.00	36.30	17.78	480.0	13.2	27.0	\$ 13,864	
Pine Lane Elementary	\$ 7,422,891	103.15	3.00	61.25	38.90	245.0	12.0	18.9	\$ 111,228	
Pioneer Elementary	\$ 3,976,015	54.05	2.00	33.51	18.54	182.5	10.9	19.7	\$ 107,645	
Prairie Crossing Elementary	\$ 4,881,760	61.90	2.00	46.40	13.50	359.5	15.5	53.3	\$ 269,234	
Redstone Elementary	\$ 3,378,793	46.16	2.00	28.40	15.76	191.5	13.5	24.3	\$ 64,215	
Renaissance Magnet Elementary	\$ 2,996,787	37.88	2.00	27.40	8.48	194.5	14.2	45.9	\$ 49,046	
Rock Ridge Elementary	\$ 4,341,813	59.13	2.00	36.60	20.53	209.3	11.4	20.4	\$ 33,172	
Roxborough Intermediate Elementary	\$ 3,194,043	41.67	2.00	28.80	10.87	210.0	14.6	38.6	\$ 135,047	
Roxborough Primary Elementary	\$ 2,780,545	39.14	1.00	26.78	11.36	328.0	12.2	28.9	\$ 26,190	
Saddle Ranch Elementary	\$ 2,899,871	36.96	1.80	25.95	9.21	172.8	12.0	33.8	\$ -	
Sage Canyon Elementary	\$ 4,594,654	60.40	2.00	42.00	16.40	295.0	14.0	36.0	\$ 267,551	
Sand Creek Elementary	\$ 3,388,760	44.90	2.00	29.90	13.00	164.5	11.0	25.3	\$ 31,014	
Sedalia Elementary	\$ 2,715,253	35.32	1.00	24.40	9.92	186.0	7.6	18.8	\$ -	
Soaring Hawk Elementary	\$ 4,074,699	53.65	2.00	35.40	16.25	212.0	12.0	26.1	\$ 139,855	
South Ridge Elementary	\$ 4,539,800	60.20	2.00	39.20	19.00	215.5	11.0	22.7	\$ 68,905	
Stone Mountain Elementary	\$ 3,773,778	49.02	2.00	36.40	10.62	253.5	13.9	47.7	\$ 35,752	
Summit View Elementary	\$ 3,469,124	45.66	1.50	31.10	13.06	272.7	13.2	31.3	\$ 15,277	
Timber Trail Elementary	\$ 2,766,083	37.70	1.00	23.90	12.80	335.0	14.0	26.2	\$ 181,887	
Trailblazer Elementary	\$ 3,167,722	43.71	2.00	25.20	16.51	141.0	11.2	17.1	\$ 36,290	
Wildcat Mountain Elementary	\$ 3,969,201	53.46	2.00	35.78	15.68	217.5	12.2	27.7	\$ 16,381	
<b>Elementary School Average</b>	<b>\$ 3,708,835</b>	<b>49.25</b>	<b>1.77</b>	<b>32.77</b>	<b>14.71</b>	<b>253.9</b>	<b>12.8</b>	<b>30.0</b>	<b>\$ 81,415</b>	
<b>Elementary School Total</b>	<b>\$ 174,315,260</b>	<b>2314.86</b>	<b>83.31</b>	<b>1540.26</b>	<b>691.29</b>				<b>\$ 3,826,494</b>	



# SECONDARY AND ALTERNATIVE SCHOOL SUMMARY

School summaries only include Site-Based Budget (SBB) allocations, while individual school financials include all funding at schools. All descriptions of school summary identified on page 74.

	21-22 Oct. Count	Projected Enrollment	Variance	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-Discretionary Allocations	Total SBB	Total per pupil	Instructional (\$/pupil)	Support (\$/pupil)
<b>Middle Schools</b>											
Castle Rock Middle School	741	683	-58	\$ 3,697,064	\$ -	\$ 3,697,064	\$ 2,257,344	\$ 5,954,408	\$ 8,718	\$ 100	\$ 12
Cimarron Middle School	1172	1100	-72	\$ 5,595,822	\$ -	\$ 5,595,822	\$ 2,244,949	\$ 7,840,771	\$ 7,128	\$ 145	\$ 67
Cresthill Middle School	738	664	-74	\$ 3,641,775	\$ 6,500	\$ 3,648,275	\$ 2,512,980	\$ 6,161,255	\$ 9,279	\$ 121	\$ 11
Mesa Middle School	998	1015	17	\$ 5,395,619	\$ 31,089	\$ 5,426,708	\$ 3,201,910	\$ 8,628,618	\$ 8,501	\$ 351	\$ 17
Mountain Ridge Middle School	925	884	-41	\$ 4,507,252	\$ -	\$ 4,507,252	\$ 1,890,386	\$ 6,397,638	\$ 7,237	\$ 126	\$ 8
Ranch View Middle School	820	790	-30	\$ 3,958,763	\$ -	\$ 3,958,763	\$ 2,374,651	\$ 6,333,414	\$ 8,017	\$ 133	\$ 9
Rocky Heights Middle School	1225	1110	-115	\$ 5,536,263	\$ -	\$ 5,536,263	\$ 2,342,165	\$ 7,878,428	\$ 7,098	\$ 176	\$ 18
Sagewood Middle School	805	849	44	\$ 4,487,443	\$ -	\$ 4,487,443	\$ 2,573,551	\$ 7,060,994	\$ 8,317	\$ 105	\$ 34
Sierra Middle School	761	750	-11	\$ 3,898,807	\$ -	\$ 3,898,807	\$ 1,979,626	\$ 5,878,433	\$ 7,838	\$ 96	\$ 9
<b>Middle School Average</b>	909	872	-38	\$ 4,524,312	\$ 4,177	\$ 4,528,489	\$ 2,375,285	\$ 6,903,773	\$ 8,015	\$ 150	\$ 21
<b>Middle School Total</b>	8185	7845	-340	\$ 40,718,808	\$ 37,589	\$ 40,756,397	\$ 21,377,562	\$ 62,133,959			

	21-22 Oct. Count	Projected Enrollment	Variance	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-Discretionary Allocations	Total SBB	Total per pupil	Instructional (\$/pupil)	Support (\$/pupil)
<b>High Schools</b>											
Castle View High School	2136	2000	-136	\$ 9,453,727	\$ -	\$ 9,453,727	\$ 3,610,810	\$ 13,064,537	\$ 6,532	\$ 96	\$ 7
Chaparral High School	2076	1944	-132	\$ 9,355,574	\$ -	\$ 9,355,574	\$ 3,887,108	\$ 13,242,682	\$ 6,812	\$ 84	\$ 6
Douglas County High School	1821	1800	-21	\$ 8,635,572	\$ 19,250	\$ 8,654,822	\$ 4,407,273	\$ 13,062,095	\$ 7,257	\$ 285	\$ 10
Highlands Ranch High School	1581	1540	-41	\$ 7,768,147	\$ 6,500	\$ 7,774,647	\$ 4,231,727	\$ 12,006,374	\$ 7,796	\$ 147	\$ 147
Legend High School	2250	2200	-50	\$ 10,167,159	\$ -	\$ 10,167,159	\$ 3,448,666	\$ 13,615,825	\$ 6,189	\$ 157	\$ 5
Mountain Vista High School	2367	2285	-82	\$ 10,659,392	\$ -	\$ 10,659,392	\$ 3,751,346	\$ 14,410,738	\$ 6,307	\$ 148	\$ 24
Ponderosa High School	1464	1449	-15	\$ 7,023,942	\$ 143,736	\$ 7,167,678	\$ 3,467,823	\$ 10,635,501	\$ 7,340	\$ 152	\$ 8
Rock Canyon High School	2376	2300	-76	\$ 10,687,355	\$ -	\$ 10,687,355	\$ 3,564,276	\$ 14,251,631	\$ 6,196	\$ 178	\$ 34
ThunderRidge High School	1881	1870	-11	\$ 8,634,881	\$ -	\$ 8,634,881	\$ 4,020,992	\$ 12,655,873	\$ 6,768	\$ 92	\$ 6
<b>High School Average</b>	1995	1932	-63	\$ 9,153,972	\$ 18,832	\$ 9,172,804	\$ 3,821,113	\$ 12,993,917	\$ 6,800	\$ 149	\$ 28
<b>High School Total</b>	17952	17388	-564	\$ 82,385,749	\$ 169,486	\$ 82,555,235	\$ 34,390,021	\$ 116,945,256			

	21-22 Oct. Count	Projected Enrollment	Variance	Discretionary Allocations	Highly Impacted	Total Discretionary	Non-Discretionary Allocations	Total SBB	Total per pupil	Instructional (\$/pupil)	Support (\$/pupil)
<b>Alternative Schools</b>											
Cherry Valley Elementary	40	39	-1	\$ 479,401	\$ -	\$ 479,401	\$ 155,765	\$ 635,166	\$ 16,286	\$ 1,675	\$ 26
Daniel C. Oakes High School	137	137	0	\$ 1,726,607	\$ -	\$ 1,726,607	\$ 433,722	\$ 2,160,329	\$ 15,769	\$ 136	\$ 12
Eagle Academy	124	124	0	\$ 1,745,815	\$ -	\$ 1,745,815	\$ 461,424	\$ 2,207,239	\$ 17,800	\$ 160	\$ -
eDCSD	34	90	56	\$ 3,291,418	\$ -	\$ 3,291,418	\$ 584,892	\$ 3,876,310	\$ 43,070	\$ 358	\$ -
Plum Creek Academy				\$ 409,074	\$ -	\$ 409,074	\$ 1,748,351	\$ 2,157,425			
Bridge				\$ 212,184	\$ -	\$ 212,184	\$ 3,254,147	\$ 3,466,331			
<b>Alt. Ed. Average</b>	83.75	97.5	13.75	\$ 1,310,750	\$ -	\$ 1,310,750	\$ 1,106,384	\$ 2,417,133	\$ 23,231	\$ 582	\$ 9
<b>Alt. Ed. Total</b>				\$ 7,864,499	\$ -	\$ 7,864,499	\$ 6,638,301	\$ 14,502,800			

<b>Grand Average</b>	669	656	-13	\$ 3,447,864	\$ 5,407	\$ 3,453,271	\$ 1,782,732	\$ 5,235,546	\$ 9,555	\$ 287	\$ 18
<b>Grand Total</b>	46174	45293	-881	\$ 244,798,351	\$ 351,461	\$ 245,149,812	\$ 126,573,958	\$ 371,723,770			



# SECONDARY AND ALTERNATIVE SCHOOL SUMMARY, CONT.

School summaries only include Site-Based Budget (SBB) allocations, while individual school financials include all funding at schools.

Middle Schools	Total Staffing	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	Supplies, Purchased Services, and Other Non-Salary Expenses
Castle Rock Middle School	\$ 5,953,474	74.56	3.00	52.00	19.56	227.7	13.1	34.9	\$ 933
Cimarron Middle School	\$ 7,750,024	97.46	5.00	68.40	24.06	220.0	16.1	45.7	\$ 90,748
Cresthill Middle School	\$ 6,152,599	78.94	3.00	52.60	23.34	221.3	12.6	28.4	\$ 8,656
Mesa Middle School	\$ 8,385,069	109.55	3.00	72.37	34.18	338.3	14.0	29.7	\$ 243,550
Mountain Ridge Middle School	\$ 6,356,129	77.27	3.00	58.05	16.22	294.7	15.2	54.5	\$ 41,509
Ranch View Middle School	\$ 6,295,038	79.61	3.00	54.80	21.81	263.3	14.4	36.2	\$ 38,377
Rocky Heights Middle School	\$ 7,766,004	96.74	4.00	69.80	22.94	277.5	15.9	48.4	\$ 112,425
Sagewood Middle School	\$ 7,028,995	93.30	3.00	60.71	29.59	283.0	14.0	28.7	\$ 31,998
Sierra Middle School	\$ 5,877,291	73.91	1.00	54.12	18.79	750.0	13.9	39.9	\$ 1,142
<b>Middle School Average</b>	<b>\$ 6,840,514</b>	<b>86.82</b>	<b>3.11</b>	<b>60.32</b>	<b>23.39</b>	<b>319.5</b>	<b>14.4</b>	<b>38.5</b>	<b>\$ 63,260</b>
<b>Middle School Total</b>	<b>\$ 61,564,623</b>	<b>781.34</b>	<b>28.00</b>	<b>542.85</b>	<b>210.49</b>				<b>\$ 569,338</b>

High Schools	Total Staffing	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	Supplies, Purchased Services, and Other Non-Salary Expenses
Castle View High School	\$ 13,020,796	159.79	6.00	118.55	35.24	333.3	16.9	56.8	\$ 43,740
Chaparral High School	\$ 13,239,484	161.10	5.00	117.10	39.00	388.8	16.6	49.8	\$ 3,199
Douglas County High School	\$ 12,690,377	162.19	5.00	110.41	46.78	360.0	16.3	38.5	\$ 371,719
Highlands Ranch High School	\$ 11,713,146	149.96	4.60	103.35	42.01	334.8	14.9	36.7	\$ 293,229
Legend High School	\$ 13,425,840	162.91	6.00	125.05	31.86	366.7	17.6	69.1	\$ 189,985
Mountain Vista High School	\$ 14,207,357	172.50	8.02	130.34	34.14	284.8	17.5	66.9	\$ 203,380
Ponderosa High School	\$ 10,522,461	134.90	5.00	91.80	38.10	289.8	15.8	38.0	\$ 113,039
Rock Canyon High School	\$ 13,918,693	170.61	8.82	126.50	35.29	260.8	18.2	65.2	\$ 332,938
ThunderRidge High School	\$ 12,627,043	161.97	4.00	116.05	41.92	467.5	16.1	44.6	\$ 28,829
<b>High School Average</b>	<b>\$ 12,818,355</b>	<b>159.55</b>	<b>5.83</b>	<b>115.46</b>	<b>38.26</b>	<b>342.9</b>	<b>16.7</b>	<b>51.7</b>	<b>\$ 175,562</b>
<b>High School Total</b>	<b>\$ 115,365,197</b>	<b>1435.94</b>	<b>52.44</b>	<b>1039.16</b>	<b>344.34</b>				<b>\$ 1,580,058</b>

Alternative Schools	Total Staffing	Total FTE	Administrators	Certified	Classified	Administrators	Certified	Classified	Supplies, Purchased Services, and Other Non-Salary Expenses
Cherry Valley Elementary	\$ 585,981	7.09	0.60	4.80	1.69	65.0	8.1	23.1	\$ 49,185
Daniel C. Oakes High School	\$ 2,097,079	23.90	2.00	17.90	4.00	68.5	7.7	34.3	\$ 63,250
Eagle Academy	\$ 2,081,139	23.98	2.00	18.30	3.68	62.0	6.8	33.7	\$ 126,100
eDCSD	\$ 3,577,010	40.94	2.00	34.18	4.76	45.0	2.6	18.9	\$ 299,300
Plum Creek Academy	\$ 2,075,287	28.06	2.00	12.50	13.56	0.0	0.0	0.0	\$ 82,138
Bridge	\$ 3,416,445	54.20	1.00	17.00	36.20	0.0	0.0	0.0	\$ 49,886
<b>Alt. Ed. Average</b>	<b>\$ 2,305,490</b>	<b>29.70</b>	<b>1.60</b>	<b>17.45</b>	<b>10.65</b>	<b>60.1</b>	<b>6.3</b>	<b>27.5</b>	<b>\$ 111,643</b>
<b>Alt. Ed. Total</b>	<b>\$ 13,832,941</b>	<b>178.17</b>	<b>9.60</b>	<b>104.68</b>	<b>63.89</b>				<b>\$ 669,859</b>
<b>Grand Average</b>	<b>\$ 5,141,944</b>	<b>66.34</b>	<b>2.44</b>	<b>45.45</b>	<b>15.44</b>	<b>262.8</b>	<b>13.1</b>	<b>33.8</b>	<b>\$ 93,602</b>
<b>Grand Total</b>	<b>\$ 365,078,021</b>	<b>4710.30</b>	<b>173.35</b>	<b>3226.94</b>	<b>1310.01</b>				<b>\$ 6,645,749</b>

1. Includes school funding in General Fund through SBB (Fund 10) only
2. Does not include school carry over as school carry over is awarded in fall based on prior year's fund balance
3. Does not include any school SBB allocations awarded in fall during October Count SBB updates
4. Does not include any district-wide budgets for expenses in direct support of schools such as custodial services, utilities, department head pay and spending based on revenue generated through donations and fees
5. Discretionary Allocations are funds provided to schools through the SBB to be spent at the discretion of the principal and school community; discretionary funds are eligible to carry over and are typically spent on teachers and support staff, classroom materials and services
6. Non-Discretionary Allocations are funds provided to schools through the SBB for a prescribed purpose associated with federal, state or district requirements such as Special Education or English Language Learners; non-discretionary funds are not eligible to carry over and must be spent in the year in which they were allocated to the school
7. Administrators include principals, assistant principals and athletic directors
8. Certified include all teachers, Special Education teachers, psychologists, social workers, counselors, Professional Learning Specialists and deans
9. Classified include clerical support, instructional and educational assistants, custodians and campus security

# UNDERSTANDING SCHOOL FINANCIALS

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The following school financials beginning on page 80 are organized alphabetically by Elementary, Middle, High and Alternative schools. Charter schools utilize a different template as their financial information was prepared by the individual charter schools and not the DCSD Budget Office.

The General Fund, Capital Projects Fund, Full Day Kindergarten Fund, Governmental Designated Purpose Grants Fund, Athletics and Activities Fund, and Pupil Activity Fund are included within the financial schedules for all schools.

Audited Actuals reflect actual paid salaries and benefits, while the 2021-2022 Adopted Budget, 2021-2022 Final Revised Budget, 2022-2023 Proposed Budget and 2022-2023 Adopted Budget salaries and benefits are based on district-wide average salaries. Schools are not held to the actual salary amount of their teachers and support staff, but rather to the total number of teachers and support staff. The reasoning for this is to allow schools to hire the best candidate regardless of how much the candidate would earn in the position.

2021-2022 Estimated Actuals reflect 2021-2022 actual expenditures as of May 31, 2022 and are unaudited.

The increase or decrease in total school budgeted expenditures or FTE between 2022-2023 Proposed Budget and 2022-2023 Adopted Budget is primarily due to Special Education staffing changes to reflect updated allocation of staffing for support of students. Additionally, changes to salaries, benefits and FTE may also reflect changes to school discretionary staffing plans for 2022-2023 finalized after April 1, 2022 or the addition of new grant-funded positions.

More information specific to the individual components of the School Financials schedules are identified on the following page.

# UNDERSTANDING SCHOOL FINANCIALS

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 190,758	\$ 178,097	\$ 179,704	\$ 183,076	\$ 183,076	\$ 175,372	\$ 187,100	\$ 187,100
Certified	2,444,055	2,363,337	2,248,761	2,222,905	2,118,788	1,714,125	1,982,194	1,985,573
Professional/Technical	-	-	8,332	-	-	-	-	-
Classified	345,791	385,527	340,773	264,385	263,139	220,679	314,857	326,634
Benefits	989,201	984,412	929,382	1,059,908	1,016,633	679,093	1,006,425	1,009,926
Purchased Services	72,506	44,767	34,533	5,000	5,000	46,366	5,000	5,000
Supplies and Materials	224,459	253,860	180,402	48,017	166,537	161,904	95,339	91,188
Capital Equipment	72,097	43,813	5,147	-	-	-	-	-
Other Expenses	6,252	3,180	147	-	-	11,085	-	-
<b>Total Expenditures</b>	<b>\$ 4,345,120</b>	<b>\$ 4,256,992</b>	<b>\$ 3,927,180</b>	<b>\$ 3,783,291</b>	<b>\$ 3,753,173</b>	<b>\$ 3,008,625</b>	<b>\$ 3,590,915</b>	<b>\$ 3,605,421</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 329,098	\$ 203,326	\$ 18,503	\$ -	\$ -	\$ 34,169	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	74,428	96,423	77,332	-	-	73,678	-	-
Fund 15 Full Day Kindergarten	8,383	-	-	-	-	-	-	-
Fund 23 Specific Purpose	630	441	337	-	-	2,338	-	-
Fund 14 Capital Projects	16,705	892	892	-	-	-	-	-
<b>Total</b>	<b>\$ 429,244</b>	<b>\$ 301,082</b>	<b>\$ 97,064</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,186</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	513	433	365	376	337	337	332	332
<b>School Expenditures Per Pupil</b>	\$ 8,470	\$ 9,831	\$ 10,759	\$ 10,062	\$ 11,137	\$ 8,928	\$ 10,816	\$ 10,860
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
Administrative				2.00	2.00		2.00	2.00
Certified				36.30	34.70		31.00	31.00
Professional/Technical				0.00	0.00		0.00	0.00
Classified				10.10	9.78		11.52	11.91
<b>Total FTE</b>				<b>48.40</b>	<b>46.48</b>		<b>44.52</b>	<b>44.91</b>

1. Carry Over Awarded into Subsequent Year means that the carry over identified in 2018-2019 Audited Actuals was calculated based on savings in 2018-2019 and added into the 2019-2020 Revised Budget and so on for subsequent years. Carry over for 2021-2022 will be calculated in September 2022 and Estimated Actual carry over is the projection based on preliminary April 30, 2022 data. Prior year actuals may include expenditures attributable to carry over awarded in prior years, while in the Adopted Budget for 2021-2022 and 2022-2023 carry over had not been awarded yet at that point in time.
2. Enrollment figures are October Count membership for grades K-12 for 2018-2019 Audited Actuals through 2021-2022 Estimated Actuals and projected membership from Planning department for 2022-2023 Proposed and Adopted Budget.
3. FTE includes only the teachers and support staff budgeted in the General Fund and Governmental Designated Purpose Grants for Special Education; it does not include support staff such as Nutrition Services and additional Special Education staff or child care staff physically located at schools but paid by central departmental budgets.



# **ELEMENTARY SCHOOL BUDGETS**

# ELEMENTARY SCHOOLS

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- Acres Green Elementary School
- Arrowwood Elementary School
- Bear Canyon Elementary School
- Buffalo Ridge Elementary School
- Castle Rock Elementary School
- Cherokee Trail Elementary School
- Clear Sky Elementary School
- Copper Mesa Elementary School
- Cougar Run Elementary School
- Coyote Creek Elementary School
- Eagle Ridge Elementary School
- Eldorado Elementary School
- Flagstone Elementary School
- Fox Creek Elementary School
- Franktown Elementary School
- Frontier Valley Elementary School
- Gold Rush Elementary School
- Heritage Elementary School
- Iron Horse Elementary School
- Larkspur Elementary School
- Legacy Point Elementary School
- Lone Tree Elementary School
- Mammoth Heights Elementary School
- Meadow View Elementary School
- Mountain View Elementary School
- Northeast Elementary School
- Northridge Elementary School
- Pine Grove Elementary School
- Pine Lane Elementary School
- Pioneer Elementary School
- Prairie Crossing Elementary School
- Redstone Elementary School
- Renaissance Expeditionary Learning Outward Bound School
- Rock Ridge Elementary School
- Roxborough Intermediate School
- Roxborough Primary School
- Saddle Ranch Elementary School
- Sage Canyon Elementary School
- Sand Creek Elementary School
- Sedalia Elementary School
- Soaring Hawk Elementary School
- South Ridge Elementary School
- Stone Mountain Elementary School
- Summit View Elementary School
- Timber Trail Elementary School
- Trailblazer Elementary School
- Wildcat Mountain Elementary School

# ACRES GREEN ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 190,758	\$ 178,097	\$ 179,704	\$ 183,076	\$ 183,076	\$ 175,372	\$ 187,100	\$ 187,100
<i>Certified</i>	2,444,055	2,363,337	2,248,761	2,222,905	2,118,788	1,714,125	1,982,194	1,985,573
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	345,791	385,527	340,773	264,385	263,139	220,679	314,857	326,634
Benefits	989,201	984,412	929,382	1,059,908	1,016,633	679,093	1,006,425	1,009,926
Purchased Services	72,506	44,767	34,533	5,000	5,000	46,366	5,000	5,000
Supplies and Materials	224,459	253,860	180,402	48,017	166,537	161,904	95,339	91,188
Capital Equipment	72,097	43,813	5,147	-	-	-	-	-
Other Expenses	6,252	3,180	147	-	-	11,085	-	-
<b>Total Expenditures</b>	<b>\$ 4,345,120</b>	<b>\$ 4,256,992</b>	<b>\$ 3,927,180</b>	<b>\$ 3,783,291</b>	<b>\$ 3,753,173</b>	<b>\$ 3,008,625</b>	<b>\$ 3,590,915</b>	<b>\$ 3,605,421</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 329,098	\$ 203,326	\$ 18,503	\$ -	\$ -	\$ 34,169	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	74,428	96,423	77,332	-	-	73,678	-	-
Fund 15 Full Day Kindergarten	8,383	-	-	-	-	-	-	-
Fund 23 Specific Purpose	630	441	337	-	-	2,338	-	-
Fund 14 Capital Projects	16,705	892	892	-	-	-	-	-
<b>Total</b>	<b>\$ 429,244</b>	<b>\$ 301,082</b>	<b>\$ 97,064</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 110,186</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	513	433	365	376	337	337	332	332
<b>School Expenditures Per Pupil</b>	\$ 8,470	\$ 9,831	\$ 10,759	\$ 10,062	\$ 11,137	\$ 8,928	\$ 10,816	\$ 10,860
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				36.30	34.70		31.00	31.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				10.10	9.78		11.52	11.91
<b>Total FTE</b>				<b>48.40</b>	<b>46.48</b>		<b>44.52</b>	<b>44.91</b>



# ARROWOOD ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 99,474	\$ 103,956	\$ 170,633	\$ 183,076	\$ 183,076	\$ 139,614	\$ 187,100	\$ 187,100
Certified	1,456,764	1,607,419	1,431,829	1,554,385	1,555,855	1,298,703	1,680,833	1,675,176
Professional/Technical	-	-	2,480	-	-	-	-	-
Classified	411,679	450,508	399,882	408,707	417,696	369,974	398,040	377,159
Benefits	638,010	704,457	653,453	892,698	887,880	609,587	936,358	930,145
Purchased Services	51,252	50,135	26,190	15,000	15,000	53,335	-	-
Supplies and Materials	148,341	90,646	110,688	61,991	449,495	158,379	60,543	54,718
Capital Equipment	-	2,508	4,662	-	-	-	-	-
Other Expenses	4,342	7,534	76	34,329	34,329	253	-	-
<b>Total Expenditures</b>	<b>\$ 2,809,862</b>	<b>\$ 3,017,162</b>	<b>\$ 2,799,892</b>	<b>\$ 3,150,186</b>	<b>\$ 3,543,331</b>	<b>\$ 2,629,844</b>	<b>\$ 3,262,874</b>	<b>\$ 3,224,298</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 163,207	\$ 207,307	\$ 271,830	\$ -	\$ -	\$ 316,568	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	14,473	118,273	117,263	-	-	107,516	-	-
Fund 15 Full Day Kindergarten	46,473	-	-	-	-	-	-	-
Fund 23 Specific Purpose	8,809	8,150	6,783	-	-	2,633	-	-
Fund 14 Capital Projects	-	6,957	6,957	-	-	-	-	-
<b>Total</b>	<b>\$ 232,962</b>	<b>\$ 340,687</b>	<b>\$ 402,833</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 426,717</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>329</b>	<b>329</b>	<b>328</b>	<b>325</b>	<b>328</b>	<b>328</b>	<b>320</b>	<b>320</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 8,541</b>	<b>\$ 9,171</b>	<b>\$ 8,536</b>	<b>\$ 9,693</b>	<b>\$ 10,803</b>	<b>\$ 8,018</b>	<b>\$ 10,196</b>	<b>\$ 10,076</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
Administrative				2.00	2.00		2.00	2.00
Certified				26.50	26.80		26.51	26.50
Professional/Technical				0.00	0.00		0.00	0.00
Classified				15.50	14.88		14.44	13.68
<b>Total FTE</b>				<b>44.00</b>	<b>43.68</b>		<b>42.95</b>	<b>42.18</b>

# BEAR CANYON ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 181,757	\$ 190,119	\$ 186,672	\$ 128,862	\$ 183,075	\$ 179,340	\$ 187,100	\$ 187,100
<i>Certified</i>	1,940,944	1,984,407	1,796,972	1,627,361	1,705,847	1,466,165	1,682,241	1,682,241
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	368,410	421,236	370,312	297,362	321,377	251,899	313,673	266,435
Benefits	819,599	826,165	775,353	847,603	927,244	669,680	902,864	872,949
Purchased Services	52,522	45,448	27,903	-	-	34,802	-	-
Supplies and Materials	161,986	137,057	120,341	35,052	302,654	108,904	11,258	11,258
Capital Equipment	-	4,064	1,054	-	-	680	-	-
Other Expenses	(6,566)	4,500	268	-	-	411	-	-
<b>Total Expenditures</b>	<b>\$ 3,518,653</b>	<b>\$ 3,612,995</b>	<b>\$ 3,287,206</b>	<b>\$ 2,936,240</b>	<b>\$ 3,440,197</b>	<b>\$ 2,711,881</b>	<b>\$ 3,097,136</b>	<b>\$ 3,019,983</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 304,625	\$ 303,173	\$ 132,738	\$ -	\$ -	\$ 8,674	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	128,940	234,007	249,163	-	-	280,522	-	-
Fund 15 Full Day Kindergarten	71,436	-	-	-	-	-	-	-
Fund 23 Specific Purpose	587	201	201	-	-	277	-	-
Fund 14 Capital Projects	-	4,410	4,410	-	-	-	-	-
<b>Total</b>	<b>\$ 505,588</b>	<b>\$ 541,791</b>	<b>\$ 386,512</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 289,472</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	493	468	397	373	388	388	364	364
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<b>School Expenditures Per Pupil</b>	\$ 7,137	\$ 7,720	\$ 8,280	\$ 7,872	\$ 8,866	\$ 6,989	\$ 8,509	\$ 8,297
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.30	2.00	2.00	2.00
<i>Certified</i>	27.40	28.50	26.70	26.70
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	11.28	12.16	11.41	9.65
<b>Total FTE</b>	<b>39.98</b>	<b>42.66</b>	<b>40.11</b>	<b>38.35</b>

# BUFFALO RIDGE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 185,124	\$ 157,220	\$ 154,026	\$ 105,627	\$ 105,625	\$ 150,310	\$ 107,716	\$ 107,716
<i>Certified</i>	1,624,308	1,732,495	1,720,355	1,738,376	1,734,783	1,514,702	2,034,339	2,076,897
<i>Professional/Technical</i>	-	-	1,984	-	-	-	-	-
<i>Classified</i>	302,695	312,864	255,009	293,459	304,914	231,926	311,939	307,910
Benefits	689,689	732,286	733,528	867,106	868,842	642,391	980,128	989,174
Purchased Services	74,027	41,904	60,235	32,899	32,899	55,286	-	-
Supplies and Materials	186,029	117,842	124,437	333,334	665,254	170,729	455,730	393,649
Capital Equipment	11,209	3,062	2,415	-	229	18,412	-	-
Other Expenses	5,225	2,561	721	-	-	627	-	-
<b>Total Expenditures</b>	<b>\$ 3,078,306</b>	<b>\$ 3,100,234</b>	<b>\$ 3,052,709</b>	<b>\$ 3,370,801</b>	<b>\$ 3,712,546</b>	<b>\$ 2,784,382</b>	<b>\$ 3,889,852</b>	<b>\$ 3,875,346</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 58,541	\$ 166,530	\$ 208,232	\$ -	\$ -	\$ 426,418	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	167,000	157,313	157,867	-	-	190,503	-	-
Fund 15 Full Day Kindergarten	10,427	-	-	-	-	-	-	-
Fund 23 Specific Purpose	26	26	-	-	-	-	-	-
Fund 14 Capital Projects	5,940	-	471	-	-	243	-	-
<b>Total</b>	<b>\$ 241,934</b>	<b>\$ 323,869</b>	<b>\$ 366,570</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 617,164</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	405	408	430	446	432	432	467	467
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<b>School Expenditures Per Pupil</b>	\$ 7,601	\$ 7,599	\$ 7,099	\$ 7,558	\$ 8,594	\$ 6,445	\$ 8,329	\$ 8,298
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.00	1.00	1.00	1.00
<i>Certified</i>	29.80	29.40	32.00	32.50
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	11.33	12.21	11.77	11.33
<b>Total FTE</b>	<b>42.13</b>	<b>42.61</b>	<b>44.77</b>	<b>44.83</b>

# CASTLE ROCK ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 103,501	\$ 128,232	\$ 165,838	\$ 183,076	\$ 168,359	\$ 139,510	\$ 187,355	\$ 187,353
<i>Certified</i>	1,637,548	1,892,686	1,714,737	1,919,372	1,895,381	1,473,934	2,075,264	2,041,829
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	374,956	366,576	268,212	301,752	317,838	246,219	339,679	323,067
Benefits	694,993	782,747	755,380	966,024	964,818	638,478	1,048,146	1,022,318
Purchased Services	96,334	62,451	50,448	-	-	78,969	-	-
Supplies and Materials	174,558	145,266	158,304	186,179	237,795	181,056	172,465	209,765
Capital Equipment	21,911	3,326	15,992	-	9,516	9,268	-	-
Other Expenses	4,513	14,159	798	-	-	1,189	-	-
<b>Total Expenditures</b>	<b>\$ 3,108,314</b>	<b>\$ 3,395,442</b>	<b>\$ 3,138,039</b>	<b>\$ 3,556,403</b>	<b>\$ 3,593,707</b>	<b>\$ 2,768,623</b>	<b>\$ 3,822,909</b>	<b>\$ 3,784,332</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 165,384	\$ 81,235	\$ 99,054	\$ -	\$ -	\$ 83,937	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	5,590	55,020	11,674	-	-	3,590	-	-
Fund 15 Full Day Kindergarten	46,573	-	-	-	-	-	-	-
Fund 23 Specific Purpose	199	1,131	1,131	-	-	1,131	-	-
Fund 14 Capital Projects	-	4,090	4,090	-	-	98	-	-
<b>Total</b>	<b>\$ 217,746</b>	<b>\$ 141,476</b>	<b>\$ 115,949</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 88,756</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	393	378	355	390	363	363	385	385
<b>School Expenditures Per Pupil</b>	\$ 7,909	\$ 8,983	\$ 8,840	\$ 9,119	\$ 9,900	\$ 7,627	\$ 9,930	\$ 9,829
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				32.25	32.00		33.58	32.88
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				11.10	11.43		11.81	11.14
<b>Total FTE</b>				45.35	45.43		47.39	46.02

# CHEROKEE TRAIL ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 191,040	\$ 199,726	\$ 100,705	\$ 105,625	\$ 105,625	\$ 96,749	\$ 107,716	\$ 107,716
<i>Certified</i>	2,019,730	2,216,334	2,242,425	2,232,784	2,588,356	2,105,387	2,756,872	2,709,503
<i>Professional/Technical</i>	-	-	10,415	-	-	-	-	-
<i>Classified</i>	438,760	470,757	442,725	444,353	471,241	411,274	487,876	511,692
Benefits	883,064	943,326	917,752	1,151,675	1,300,801	901,922	1,374,735	1,374,054
Purchased Services	89,908	53,951	45,319	-	95,000	56,061	-	-
Supplies and Materials	173,867	147,133	126,962	219,772	196,904	161,651	9,676	69,395
Capital Equipment	22,995	4,344	19,938	-	-	-	-	-
Other Expenses	265	1,391	3,841	-	-	123	-	-
<b>Total Expenditures</b>	<b>\$ 3,819,628</b>	<b>\$ 4,036,963</b>	<b>\$ 3,910,081</b>	<b>\$ 4,154,209</b>	<b>\$ 4,757,927</b>	<b>\$ 3,733,167</b>	<b>\$ 4,736,875</b>	<b>\$ 4,772,360</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 74,961	\$ 45,577	\$ 111,339	\$ -	\$ -	\$ 4,283	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	50,892	109,900	107,958	-	-	48,628	-	-
Fund 15 Full Day Kindergarten	46,505	-	-	-	-	-	-	-
Fund 23 Specific Purpose	5,542	6,609	3,396	-	-	4,709	-	-
Fund 14 Capital Projects	25,454	25,454	25,454	-	-	25,454	-	-
<b>Total</b>	<b>\$ 203,354</b>	<b>\$ 187,540</b>	<b>\$ 248,147</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 83,073</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	459	467	439	466	500	500	514	514
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<b>School Expenditures Per Pupil</b>	\$ 8,322	\$ 8,644	\$ 8,907	\$ 8,915	\$ 9,516	\$ 7,466	\$ 9,216	\$ 9,285
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.00	1.00	1.00	1.00
<i>Certified</i>	39.75	43.80	43.80	43.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	17.24	17.62	18.50	19.38
<b>Total FTE</b>	<b>57.99</b>	<b>62.42</b>	<b>63.30</b>	<b>63.38</b>

# CLEAR SKY ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 174,945	\$ 183,068	\$ 179,675	\$ 183,076	\$ 183,075	\$ 172,618	\$ 187,100	\$ 187,100
<i>Certified</i>	3,289,116	3,473,470	3,133,113	2,974,421	3,122,569	2,770,025	3,086,866	3,086,865
<i>Professional/Technical</i>	-	-	1,984	-	-	-	-	-
<i>Classified</i>	430,213	437,288	361,735	372,065	422,884	310,352	423,197	391,792
Benefits	1,259,043	1,323,183	1,245,767	1,422,045	1,499,109	1,123,851	1,483,480	1,476,309
Purchased Services	108,390	86,862	38,382	13,000	13,000	61,607	13,000	13,000
Supplies and Materials	229,870	148,025	178,125	83,209	412,433	148,632	117,427	117,427
Capital Equipment	6,250	33,355	1,057	-	-	-	-	-
Other Expenses	7,576	8,543	130	-	-	192	-	-
<b>Total Expenditures</b>	<b>\$ 5,505,403</b>	<b>\$ 5,693,794</b>	<b>\$ 5,139,969</b>	<b>\$ 5,047,816</b>	<b>\$ 5,653,070</b>	<b>\$ 4,587,277</b>	<b>\$ 5,311,070</b>	<b>\$ 5,272,493</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 289,487	\$ 95,101	\$ 23,775	\$ -	\$ -	\$ 225,574	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	79,499	179,958	170,813	-	-	130,538	-	-
Fund 15 Full Day Kindergarten	51,088	-	-	-	-	-	-	-
Fund 23 Specific Purpose	3,809	3,104	3,104	-	-	3,104	-	-
Fund 14 Capital Projects	-	15,167	16,970	-	-	16,970	-	-
<b>Total</b>	<b>\$ 423,883</b>	<b>\$ 293,330</b>	<b>\$ 214,662</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 376,185</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>748</b>	<b>709</b>	<b>618</b>	<b>600</b>	<b>646</b>	<b>646</b>	<b>613</b>	<b>613</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,360</b>	<b>\$ 8,031</b>	<b>\$ 8,317</b>	<b>\$ 8,413</b>	<b>\$ 8,751</b>	<b>\$ 7,101</b>	<b>\$ 8,664</b>	<b>\$ 8,601</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				48.20	50.10		47.70	47.70
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				14.44	16.88		15.82	14.94
<b>Total FTE</b>				<b>64.64</b>	<b>68.98</b>		<b>65.52</b>	<b>64.64</b>

# COPPER MESA ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 201,431	\$ 210,481	\$ 206,877	\$ 183,076	\$ 183,075	\$ 193,489	\$ 187,100	\$ 187,100
<i>Certified</i>	1,687,928	1,713,101	1,591,370	1,486,066	1,503,272	1,339,777	1,554,861	1,530,634
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	273,711	290,755	317,013	261,470	227,594	214,734	236,141	279,343
Benefits	733,238	757,838	767,724	791,515	777,073	631,908	798,285	812,160
Purchased Services	68,787	56,644	33,905	-	-	50,861	-	-
Supplies and Materials	139,343	113,637	105,798	39,099	408,122	103,697	34,854	40,581
Capital Equipment	18,233	180	-	-	-	17,130	-	-
Other Expenses	(191,925)	3,355	710	-	-	268	-	-
<b>Total Expenditures</b>	<b>\$ 2,930,745</b>	<b>\$ 3,145,990</b>	<b>\$ 3,031,729</b>	<b>\$ 2,761,226</b>	<b>\$ 3,099,136</b>	<b>\$ 2,551,863</b>	<b>\$ 2,811,241</b>	<b>\$ 2,849,818</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 249,767	\$ 240,883	\$ 31,171	\$ -	\$ -	\$ 39,208	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	243,401	263,418	300,144	-	-	300,071	-	-
Fund 15 Full Day Kindergarten	4,455	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,676	2,336	2,336	-	-	2,314	-	-
Fund 14 Capital Projects	-	1,455	13,155	-	-	7,655	-	-
<b>Total</b>	<b>\$ 500,299</b>	<b>\$ 508,092</b>	<b>\$ 346,806</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 349,248</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>442</b>	<b>399</b>	<b>343</b>	<b>325</b>	<b>332</b>	<b>332</b>	<b>308</b>	<b>308</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 6,631</b>	<b>\$ 7,885</b>	<b>\$ 8,839</b>	<b>\$ 8,496</b>	<b>\$ 9,335</b>	<b>\$ 7,686</b>	<b>\$ 9,127</b>	<b>\$ 9,253</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				26.00	26.00		24.71	24.31
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				9.97	8.65		8.62	10.38
<b>Total FTE</b>				<b>37.97</b>	<b>36.65</b>		<b>35.33</b>	<b>36.69</b>

# COUGAR RUN ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 197,845	\$ 206,770	\$ 203,195	\$ 183,076	\$ 105,625	\$ 81,255	\$ 107,716	\$ 107,716
<i>Certified</i>	1,830,536	1,874,823	1,814,465	1,542,668	1,550,108	1,442,462	1,621,432	1,621,432
<i>Professional/Technical</i>	-	150	8,332	-	-	-	-	-
<i>Classified</i>	492,384	495,026	481,135	460,959	519,235	470,671	571,677	489,182
Benefits	872,976	865,824	855,501	906,460	922,535	702,357	967,579	948,635
Purchased Services	46,362	49,759	22,330	-	-	53,932	-	-
Supplies and Materials	194,227	118,457	105,741	208,301	141,768	112,530	108,789	109,004
Capital Equipment	90,905	8,405	15,645	-	-	47	-	-
Other Expenses	(2,918)	2,652	632	40,000	-	(550)	-	-
<b>Total Expenditures</b>	<b>\$ 3,722,317</b>	<b>\$ 3,621,866</b>	<b>\$ 3,506,975</b>	<b>\$ 3,341,464</b>	<b>\$ 3,239,271</b>	<b>\$ 2,862,703</b>	<b>\$ 3,377,193</b>	<b>\$ 3,275,969</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 16,401	\$ 9,383	\$ 3,278	\$ -	\$ -	\$ 61,695	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	68,027	66,771	13,619	-	-	44,529	-	-
Fund 15 Full Day Kindergarten	(601)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,648	1,551	571	-	-	571	-	-
Fund 14 Capital Projects	-	20,387	-	-	-	-	-	-
<b>Total</b>	<b>\$ 86,475</b>	<b>\$ 98,092</b>	<b>\$ 17,468</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 106,795</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	456	441	408	395	365	365	356	356
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<b>School Expenditures Per Pupil</b>	\$ 8,163	\$ 8,213	\$ 8,596	\$ 8,459	\$ 8,875	\$ 7,843	\$ 9,486	\$ 9,202
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	1.00	1.00	1.00
<i>Certified</i>	26.30	26.30	25.50	25.50
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	17.82	20.81	21.87	19.28
<b>Total FTE</b>	<b>46.12</b>	<b>48.11</b>	<b>48.37</b>	<b>45.78</b>



# COYOTE CREEK ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 187,293	\$ 195,848	\$ 124,939	\$ 144,351	\$ 144,350	\$ 120,032	\$ 147,408	\$ 147,408
<i>Certified</i>	1,523,765	1,580,250	1,486,148	1,478,673	1,524,892	1,301,024	1,939,700	1,939,696
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	266,522	315,414	244,574	221,745	313,381	194,334	306,817	283,196
Benefits	619,272	642,138	587,903	729,067	783,900	532,796	942,470	937,083
Purchased Services	50,262	41,866	30,241	4,813	4,813	41,255	-	-
Supplies and Materials	133,063	126,270	130,976	48,785	580,189	140,078	32,620	32,620
Capital Equipment	-	5,883	47,319	-	29,662	39,184	-	-
Other Expenses	(159,613)	4,337	46	-	-	136	-	-
<b>Total Expenditures</b>	<b>\$ 2,620,564</b>	<b>\$ 2,912,006</b>	<b>\$ 2,660,480</b>	<b>\$ 2,627,434</b>	<b>\$ 3,381,187</b>	<b>\$ 2,368,841</b>	<b>\$ 3,369,015</b>	<b>\$ 3,340,003</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 67,846	\$ 100,054	\$ 97,711	\$ -	\$ -	\$ 223,044	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	245,455	304,919	354,154	-	-	242,730	-	-
Fund 15 Full Day Kindergarten	45,020	-	-	-	-	-	-	-
Fund 23 Specific Purpose	6,178	5,829	5,246	-	-	5,246	-	-
Fund 14 Capital Projects	-	34,592	25,759	-	-	-	-	-
<b>Total</b>	<b>\$ 364,499</b>	<b>\$ 445,394</b>	<b>\$ 482,870</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 471,020</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	401	389	342	350	376	376	409	409
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<b>School Expenditures Per Pupil</b>	\$ 6,535	\$ 7,486	\$ 7,779	\$ 7,507	\$ 8,993	\$ 6,300	\$ 8,237	\$ 8,166
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.50	1.50	1.50	1.50
<i>Certified</i>	24.50	25.00	30.90	30.90
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	8.17	11.44	10.64	9.76
<b>Total FTE</b>	<b>34.17</b>	<b>37.94</b>	<b>43.04</b>	<b>42.16</b>

# EAGLE RIDGE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 187,640	\$ 196,208	\$ 192,714	\$ 185,254	\$ 185,248	\$ 180,742	\$ 188,136	\$ 107,716
<i>Certified</i>	2,377,950	2,730,979	2,709,766	2,516,462	2,572,022	2,179,491	2,948,218	2,898,503
<i>Professional/Technical</i>	-	-	12,498	-	-	-	-	-
<i>Classified</i>	546,731	579,446	506,900	517,336	574,396	460,400	636,778	634,066
Benefits	1,089,232	1,215,847	1,180,360	1,326,667	1,375,508	980,754	1,572,575	1,522,371
Purchased Services	69,048	49,955	38,492	18,000	8,000	50,824	-	-
Supplies and Materials	185,564	186,814	138,992	236,022	726,011	172,747	46,628	115,232
Capital Equipment	-	6,252	-	-	-	441	-	-
Other Expenses	(160,698)	805	79	-	-	1,197	10,000	18,000
<b>Total Expenditures</b>	<b>\$ 4,295,466</b>	<b>\$ 4,966,304</b>	<b>\$ 4,779,802</b>	<b>\$ 4,799,741</b>	<b>\$ 5,441,185</b>	<b>\$ 4,026,595</b>	<b>\$ 5,402,335</b>	<b>\$ 5,295,888</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 112,092	\$ 100,968	\$ 186,974	\$ -	\$ -	\$ 460,958	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	289,988	288,655	279,116	-	-	401,108	-	-	-
Fund 15 Full Day Kindergarten	77	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	431	2,554	1,245	-	-	1,059	-	-	-
Fund 14 Capital Projects	-	42	42	-	-	-	-	-	-
<b>Total</b>	<b>\$ 402,588</b>	<b>\$ 392,219</b>	<b>\$ 467,377</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 863,125</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	551	598	545	543	568	568	567	567
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<b>School Expenditures Per Pupil</b>	\$ 7,796	\$ 8,305	\$ 8,770	\$ 8,839	\$ 9,580	\$ 7,089	\$ 9,528	\$ 9,340
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.02	2.02	2.05	1.00
<i>Certified</i>	40.35	41.15	46.60	45.61
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	20.41	22.68	23.86	23.48
<b>Total FTE</b>	<b>62.78</b>	<b>65.85</b>	<b>72.51</b>	<b>70.09</b>

# ELDORADO ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 174,797	\$ 182,915	\$ 179,523	\$ 182,924	\$ 182,923	\$ 172,472	\$ 186,550	\$ 186,550
<i>Certified</i>	1,853,882	2,013,571	2,056,928	1,912,958	1,915,877	1,779,989	2,046,070	2,046,070
<i>Professional/Technical</i>	-	-	10,415	-	-	-	-	-
<i>Classified</i>	390,729	457,702	369,098	344,178	360,262	301,190	381,038	416,462
Benefits	795,435	888,818	917,473	935,598	954,225	800,507	1,002,621	1,029,843
Purchased Services	56,280	29,087	30,174	-	-	54,153	-	-
Supplies and Materials	170,954	141,494	107,289	41,256	229,988	119,886	9,303	9,303
Capital Equipment	-	686	27,168	-	31,004	-	-	-
Other Expenses	3,835	1,817	574	-	-	173	-	-
<b>Total Expenditures</b>	<b>\$ 3,445,912</b>	<b>\$ 3,716,091</b>	<b>\$ 3,698,642</b>	<b>\$ 3,416,914</b>	<b>\$ 3,674,279</b>	<b>\$ 3,228,370</b>	<b>\$ 3,625,582</b>	<b>\$ 3,688,228</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ (2,602)	\$ 162,388	\$ 175,936	\$ -	\$ -	\$ 126,734	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	27,156	62,338	64,888	-	-	68,119	-	-
Fund 15 Full Day Kindergarten	51,757	-	-	-	-	-	-	-
Fund 23 Specific Purpose	3,303	2,562	2,175	-	-	1,060	-	-
Fund 14 Capital Projects	-	(967)	(967)	-	-	16	-	-
<b>Total</b>	<b>\$ 79,614</b>	<b>\$ 226,321</b>	<b>\$ 242,032</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 195,929</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	404	410	403	401	400	400	400	400
<b>School Expenditures Per Pupil</b>	\$ 8,529	\$ 9,064	\$ 9,178	\$ 8,521	\$ 9,186	\$ 8,071	\$ 9,064	\$ 9,221
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				33.98	33.60		32.80	32.80
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				12.91	14.19		14.32	15.64
<b>Total FTE</b>				48.89	49.79		49.12	50.44

# FLAGSTONE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 181,109	\$ 189,448	\$ 186,006	\$ 183,076	\$ 183,076	\$ 157,288	\$ 187,100	\$ 187,100
<i>Certified</i>	1,675,386	1,685,052	1,628,942	1,853,633	1,916,456	1,445,594	1,974,146	1,974,146
<i>Professional/Technical</i>	-	-	1,488	-	-	-	-	-
<i>Classified</i>	351,515	371,644	335,744	374,644	348,043	294,612	381,361	371,954
Benefits	714,918	721,754	716,178	991,086	985,156	661,364	1,038,953	1,017,693
Purchased Services	66,462	72,465	57,063	-	-	67,734	-	-
Supplies and Materials	221,158	121,546	204,518	87,762	176,834	111,162	16,608	34,245
Capital Equipment	6,480	6,041	8,217	-	-	7,296	-	-
Other Expenses	4,374	2,689	61	-	-	587	-	-
<b>Total Expenditures</b>	<b>\$ 3,221,402</b>	<b>\$ 3,170,639</b>	<b>\$ 3,138,216</b>	<b>\$ 3,490,201</b>	<b>\$ 3,609,565</b>	<b>\$ 2,745,637</b>	<b>\$ 3,598,168</b>	<b>\$ 3,585,138</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 106,725	\$ 87,733	\$ 3,203	\$ -	\$ -	\$ 6,290	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	74,014	169,929	162,400	-	-	140,169	-	-
Fund 15 Full Day Kindergarten	60,418	-	-	-	-	-	-	-
Fund 23 Specific Purpose	12,820	14,102	14,302	-	-	16,790	-	-
Fund 14 Capital Projects	-	2,750	132	-	-	132	-	-
<b>Total</b>	<b>\$ 253,977</b>	<b>\$ 274,514</b>	<b>\$ 180,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 163,382</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	469	458	417	431	409	409	410	410
<b>School Expenditures Per Pupil</b>	\$ 6,869	\$ 6,923	\$ 7,526	\$ 8,098	\$ 8,825	\$ 6,713	\$ 8,776	\$ 8,744
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				30.80	31.80		31.50	31.50
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				14.68	12.41		13.92	13.17
<b>Total FTE</b>				<b>47.48</b>	<b>46.21</b>		<b>47.42</b>	<b>46.67</b>

# FOX CREEK ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 206,071	\$ 215,284	\$ 211,643	\$ 183,076	\$ 183,076	\$ 195,077	\$ 187,100	\$ 187,100
<i>Certified</i>	1,967,432	2,036,843	1,949,376	2,056,317	2,053,700	1,692,491	2,069,608	2,028,344
<i>Professional/Technical</i>	-	-	1,984	-	-	-	-	-
<i>Classified</i>	413,251	420,566	393,431	351,843	354,756	315,340	366,714	308,897
Benefits	881,401	892,790	906,700	1,055,676	1,070,966	793,388	1,062,519	1,001,400
Purchased Services	100,538	94,467	40,792	35,300	21,900	64,516	20,000	20,000
Supplies and Materials	198,281	166,066	149,592	93,220	140,877	140,035	22,402	52,366
Capital Equipment	4,278	48,522	23,784	-	-	-	-	-
Other Expenses	(134,251)	4,315	206	2,000	2,000	107	-	-
<b>Total Expenditures</b>	<b>\$ 3,637,001</b>	<b>\$ 3,878,853</b>	<b>\$ 3,677,507</b>	<b>\$ 3,777,432</b>	<b>\$ 3,827,275</b>	<b>\$ 3,200,953</b>	<b>\$ 3,728,343</b>	<b>\$ 3,598,107</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 133,423	\$ 22,944	\$ 453	\$ -	\$ -	\$ (7,587)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	264,180	243,620	138,797	-	-	13,777	-	-
Fund 15 Full Day Kindergarten	(14,622)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	132	(92)	(92)	-	-	18	-	-
Fund 14 Capital Projects	-	2,670	2,670	-	-	-	-	-
<b>Total</b>	<b>\$ 383,113</b>	<b>\$ 269,142</b>	<b>\$ 141,828</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,208</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	508	498	455	475	451	451	438	438
<b>School Expenditures Per Pupil</b>	\$ 7,159	\$ 7,789	\$ 8,082	\$ 7,952	\$ 8,486	\$ 7,097	\$ 8,512	\$ 8,215
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				33.91	33.96		32.90	32.30
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				13.16	13.29		14.04	12.10
<b>Total FTE</b>				49.07	49.25		48.94	46.40

# FRANKTOWN ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 122,212	\$ 127,489	\$ 195,155	\$ 183,076	\$ 183,076	\$ 187,912	\$ 187,100	\$ 187,100
<i>Certified</i>	1,461,397	1,594,092	1,579,004	1,539,680	1,556,453	1,332,013	1,625,612	1,629,569
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	352,556	341,526	318,081	334,240	379,458	297,979	426,143	414,057
Benefits	642,481	685,292	691,221	825,219	855,641	629,743	915,916	909,185
Purchased Services	132,054	52,950	10,317	11,500	-	35,255	12,500	12,500
Supplies and Materials	137,033	126,617	114,261	58,965	125,556	151,632	31,398	31,751
Capital Equipment	-	2,088	23,778	-	-	200	-	-
Other Expenses	4,073	1,842	48	100	100	252	6,056	6,056
<b>Total Expenditures</b>	<b>\$ 2,851,805</b>	<b>\$ 2,931,895</b>	<b>\$ 2,931,867</b>	<b>\$ 2,952,780</b>	<b>\$ 3,100,284</b>	<b>\$ 2,634,987</b>	<b>\$ 3,204,725</b>	<b>\$ 3,190,218</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 82,158	\$ 35,925	\$ 11,424	\$ -	\$ -	\$ 3,029	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	60,125	72,329	65,888	-	-	81,769	-	-	-
Fund 15 Full Day Kindergarten	11,242	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	1,745	1,343	1,343	-	-	1,343	-	-	-
Fund 14 Capital Projects	5,302	(3,507)	5,447	-	-	5,302	-	-	-
<b>Total</b>	<b>\$ 160,572</b>	<b>\$ 106,090</b>	<b>\$ 84,102</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 91,444</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	323	340	313	327	340	340	348	348
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<b>School Expenditures Per Pupil</b>	\$ 8,829	\$ 8,623	\$ 9,367	\$ 9,030	\$ 9,118	\$ 7,750	\$ 9,209	\$ 9,167
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	26.80	26.80	25.70	25.70
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	10.98	13.18	14.50	14.06
<b>Total FTE</b>	<b>39.78</b>	<b>41.98</b>	<b>42.20</b>	<b>41.76</b>

# FRONTIER VALLEY ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 173,094	\$ 181,152	\$ 177,774	\$ 183,076	\$ 183,076	\$ 170,791	\$ 187,100	\$ 187,100
<i>Certified</i>	1,985,942	2,137,542	1,996,992	1,955,878	1,974,389	1,746,098	1,831,239	1,802,179
<i>Professional/Technical</i>	-	-	6,249	-	-	-	-	-
<i>Classified</i>	421,906	421,407	377,469	344,183	415,213	350,570	418,023	390,771
Benefits	908,697	953,957	881,304	1,017,318	1,065,932	806,228	1,004,673	967,585
Purchased Services	90,439	53,547	54,165	-	-	44,809	-	-
Supplies and Materials	152,882	115,966	164,702	48,585	36,279	103,917	40,772	71,524
Capital Equipment	19,356	8,820	93,237	-	43,800	-	-	-
Other Expenses	(36,853)	3,649	899	-	-	1,142	-	-
<b>Total Expenditures</b>	<b>\$ 3,715,462</b>	<b>\$ 3,876,040</b>	<b>\$ 3,752,790</b>	<b>\$ 3,549,040</b>	<b>\$ 3,718,689</b>	<b>\$ 3,223,555</b>	<b>\$ 3,481,807</b>	<b>\$ 3,419,159</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 161,460	\$ 41,579	\$ 128,835	\$ -	\$ -	\$ (6,231)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	66,876	69,900	14,628	-	-	4,576	-	-
Fund 15 Full Day Kindergarten	23,604	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,711	2,445	651	-	-	573	-	-
Fund 14 Capital Projects	1	(7,474)	(18,768)	-	-	-	-	-
<b>Total</b>	<b>\$ 254,652</b>	<b>\$ 106,450</b>	<b>\$ 125,346</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,082)</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	479	463	456	457	402	402	384	384
<b>School Expenditures Per Pupil</b>	\$ 7,757	\$ 8,372	\$ 8,230	\$ 7,766	\$ 9,250	\$ 8,019	\$ 9,067	\$ 8,904
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				33.10	34.10		28.80	28.68
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				12.68	15.32		14.50	13.56
<b>Total FTE</b>				47.78	51.42		45.30	44.24

# GOLD RUSH ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 210,702	\$ 220,076	\$ 216,399	\$ 183,076	\$ 183,076	\$ 208,335	\$ 187,100	\$ 187,100
<i>Certified</i>	2,322,583	2,505,081	2,487,712	2,442,273	2,447,364	2,161,863	2,668,028	2,668,028
<i>Professional/Technical</i>	2,378	-	10,415	-	-	-	-	-
<i>Classified</i>	452,850	572,156	488,758	476,841	533,788	438,721	572,896	592,818
Benefits	988,509	1,095,885	1,080,529	1,229,810	1,269,129	922,896	1,420,439	1,434,559
Purchased Services	77,209	67,584	71,863	-	-	61,472	-	-
Supplies and Materials	177,832	210,636	174,843	47,193	974,515	199,630	77,865	82,400
Capital Equipment	-	1,494	3,216	-	-	-	-	-
Other Expenses	4,328	3,920	129	-	-	733	-	-
<b>Total Expenditures</b>	<b>\$ 4,236,392</b>	<b>\$ 4,676,832</b>	<b>\$ 4,533,865</b>	<b>\$ 4,379,193</b>	<b>\$ 5,407,872</b>	<b>\$ 3,993,651</b>	<b>\$ 4,926,328</b>	<b>\$ 4,964,905</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 373,620	\$ 514,217	\$ 569,102	\$ -	\$ -	\$ 542,162	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	123,791	315,442	295,185	-	-	319,045	-	-
Fund 15 Full Day Kindergarten	91,951	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,663	2,054	2,054	-	-	2,054	-	-
Fund 14 Capital Projects	-	223	223	-	-	223	-	-
<b>Total</b>	<b>\$ 592,025</b>	<b>\$ 831,936</b>	<b>\$ 866,564</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 863,484</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	635	679	637	608	628	628	620	620
<b>School Expenditures Per Pupil</b>	\$ 6,671	\$ 6,888	\$ 7,118	\$ 7,203	\$ 8,611	\$ 6,359	\$ 7,946	\$ 8,008
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				43.64	43.64		41.44	41.44
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				18.52	21.77		22.87	22.87
<b>Total FTE</b>				<b>64.16</b>	<b>67.41</b>		<b>66.31</b>	<b>66.31</b>



# HERITAGE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 204,551	\$ 104,586	\$ 102,789	\$ 105,625	\$ 105,625	\$ 99,650	\$ 107,716	\$ 107,716
<i>Certified</i>	1,760,121	1,864,878	1,776,614	1,650,883	1,646,197	1,459,125	1,678,202	1,678,203
<i>Professional/Technical</i>	-	-	10,415	-	-	-	-	-
<i>Classified</i>	319,663	369,252	347,462	360,603	412,861	316,014	449,353	354,882
Benefits	717,122	727,047	730,718	848,001	895,339	626,352	928,577	888,028
Purchased Services	59,549	45,071	29,321	-	-	49,121	-	-
Supplies and Materials	171,056	97,014	81,588	36,721	314,160	116,672	32,963	23,240
Capital Equipment	56,784	1,995	13,514	-	-	2,010	-	-
Other Expenses	4,332	2,806	100	-	-	149	-	-
<b>Total Expenditures</b>	<b>\$ 3,293,178</b>	<b>\$ 3,212,647</b>	<b>\$ 3,092,520</b>	<b>\$ 3,001,833</b>	<b>\$ 3,374,182</b>	<b>\$ 2,669,093</b>	<b>\$ 3,196,811</b>	<b>\$ 3,052,069</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 109,430	\$ 57,718	\$ 10,615	\$ -	\$ -	\$ (723)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	141,541	245,921	267,314	-	-	255,348	-	-
Fund 15 Full Day Kindergarten	21,792	-	-	-	-	-	-	-
Fund 23 Specific Purpose	1,340	350	(151)	-	-	481	-	-
Fund 14 Capital Projects	-	5,640	5,640	-	-	5,640	-	-
<b>Total</b>	<b>\$ 274,103</b>	<b>\$ 309,629</b>	<b>\$ 283,418</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 260,746</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	460	421	371	357	352	352	335	335
<b>School Expenditures Per Pupil</b>	\$ 7,159	\$ 7,631	\$ 8,336	\$ 8,408	\$ 9,586	\$ 7,583	\$ 9,543	\$ 9,111
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				28.70	27.70		27.14	27.14
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				13.08	15.43		17.01	13.49
<b>Total FTE</b>				42.78	44.13		45.15	41.63

# IRON HORSE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 186,184	\$ 194,700	\$ 198,882	\$ 260,527	\$ 260,527	\$ 235,882	\$ 266,484	\$ 266,484
<i>Certified</i>	1,498,769	1,614,287	1,757,022	1,749,209	1,857,710	1,524,113	1,914,801	1,910,883
<i>Professional/Technical</i>	2,378	31,878	8,332	-	-	-	-	-
<i>Classified</i>	302,154	350,284	336,881	376,087	401,695	323,235	390,403	449,530
Benefits	675,024	728,259	746,427	961,741	1,010,863	706,671	1,031,229	1,077,327
Purchased Services	76,489	58,781	55,084	-	-	50,933	-	-
Supplies and Materials	213,629	133,925	162,049	31,453	454,365	125,330	2,181	2,097
Capital Equipment	1,660	17,745	42,900	-	-	5,459	-	-
Other Expenses	(34,300)	2,212	830	7,774	7,008	3,807	-	-
<b>Total Expenditures</b>	<b>\$ 2,921,986</b>	<b>\$ 3,132,072</b>	<b>\$ 3,308,408</b>	<b>\$ 3,386,791</b>	<b>\$ 3,992,168</b>	<b>\$ 2,975,430</b>	<b>\$ 3,605,098</b>	<b>\$ 3,706,321</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 106,800	\$ 189,985	\$ 263,596	\$ -	\$ -	\$ 194,285	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	102,326	227,289	229,662	-	-	226,461	-	-
Fund 15 Full Day Kindergarten	66,723	-	-	-	-	-	-	-
Fund 23 Specific Purpose	1,323	3,025	3,025	-	-	3,025	-	-
Fund 14 Capital Projects	(8,904)	17,465	(32,210)	-	-	-	-	-
<b>Total</b>	<b>\$ 268,268</b>	<b>\$ 437,764</b>	<b>\$ 464,073</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 423,771</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	396	409	417	395	408	408	389	389
<b>School Expenditures Per Pupil</b>	\$ 7,379	\$ 7,658	\$ 7,934	\$ 8,574	\$ 9,785	\$ 7,293	\$ 9,268	\$ 9,528
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				3.00	3.00		3.00	3.00
<i>Certified</i>				29.00	30.70		30.41	30.41
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				14.02	15.06		14.18	16.38
<b>Total FTE</b>				<b>46.02</b>	<b>48.76</b>		<b>47.59</b>	<b>49.79</b>

# LARKSPUR ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 92,606	\$ 121,195	\$ 136,787	\$ 151,909	\$ 146,485	\$ 116,205	\$ 107,716	\$ 107,716
<i>Certified</i>	1,013,742	1,116,317	1,106,702	1,015,529	1,135,871	913,641	1,229,207	1,160,479
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	222,895	271,392	261,445	319,202	384,929	273,892	442,759	301,072
Benefits	444,966	524,724	543,463	599,770	700,344	475,192	742,105	626,795
Purchased Services	34,114	33,844	29,027	-	-	24,768	-	-
Supplies and Materials	105,539	83,635	71,805	55,243	392,596	93,747	30,877	33,202
Capital Equipment	5,576	3,348	9,828	-	-	12,553	-	-
Other Expenses	4,369	3,573	34	-	-	21	-	-
<b>Total Expenditures</b>	<b>\$ 1,923,807</b>	<b>\$ 2,158,027</b>	<b>\$ 2,159,090</b>	<b>\$ 2,141,653</b>	<b>\$ 2,760,225</b>	<b>\$ 1,910,019</b>	<b>\$ 2,552,664</b>	<b>\$ 2,229,264</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 99,023	\$ 149,526	\$ 219,284	\$ -	\$ -	\$ 203,490	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	99,551	126,169	124,132	-	-	157,987	-	-
Fund 15 Full Day Kindergarten	(14,198)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	22,950	22,950	22,950	-	-	22,950	-	-
Fund 14 Capital Projects	-	2,227	2,227	-	-	2,227	-	-
<b>Total</b>	<b>\$ 207,326</b>	<b>\$ 300,872</b>	<b>\$ 368,593</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 386,654</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	249	237	185	193	216	216	220	220
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<b>School Expenditures Per Pupil</b>	\$ 7,726	\$ 9,106	\$ 11,671	\$ 11,097	\$ 12,779	\$ 8,843	\$ 11,603	\$ 10,133
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.60	1.30	1.00	1.00
<i>Certified</i>	17.78	20.60	19.51	18.51
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	10.67	15.08	14.70	9.42
<b>Total FTE</b>	<b>30.05</b>	<b>36.98</b>	<b>35.21</b>	<b>28.93</b>

# LEGACY POINT ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 192,560	\$ 201,299	\$ 113,111	\$ 105,625	\$ 105,625	\$ 108,669	\$ 148,446	\$ 148,445
<i>Certified</i>	1,405,060	1,538,694	1,462,650	1,508,595	1,604,017	1,252,508	1,870,142	1,882,252
<i>Professional/Technical</i>	-	-	10,415	-	-	-	-	-
<i>Classified</i>	248,203	315,550	309,524	255,410	302,569	238,306	211,801	224,277
Benefits	600,352	665,657	651,592	749,008	814,731	544,875	866,493	881,915
Purchased Services	41,926	45,596	45,139	5,000	5,000	47,991	5,000	5,000
Supplies and Materials	177,846	101,459	116,665	74,026	189,733	117,489	7,993	7,005
Capital Equipment	62,578	209	2,273	-	48,000	-	-	-
Other Expenses	10,489	1,434	5,013	-	-	1,485	-	-
<b>Total Expenditures</b>	<b>\$ 2,739,015</b>	<b>\$ 2,869,898</b>	<b>\$ 2,716,382</b>	<b>\$ 2,697,664</b>	<b>\$ 3,069,675</b>	<b>\$ 2,311,323</b>	<b>\$ 3,109,875</b>	<b>\$ 3,148,894</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 58,370	\$ 169,569	\$ 41,908	\$ -	\$ -	\$ 361,474	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	47,306	82,966	86,515	-	-	(1,243)	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	26,816	-	-	-	-	52,535	-	-
Fund 14 Capital Projects	10,635	22,337	22,337	-	-	17,388	-	-
<b>Total</b>	<b>\$ 112,703</b>	<b>\$ 274,872</b>	<b>\$ 150,760</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 430,154</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	295	295	259	274	286	286	315	315
<b>School Expenditures Per Pupil</b>	\$ 9,285	\$ 9,728	\$ 10,488	\$ 9,845	\$ 10,733	\$ 8,082	\$ 9,873	\$ 9,996
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				1.00	1.00		1.51	1.51
<i>Certified</i>				26.20	27.20		30.00	29.90
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				9.93	12.43		7.16	7.28
<b>Total FTE</b>				<b>37.13</b>	<b>40.63</b>		<b>38.67</b>	<b>38.69</b>

# LONE TREE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 106,814	\$ 111,553	\$ 109,702	\$ 105,626	\$ 105,625	\$ 105,394	\$ 107,716	\$ 107,716
<i>Certified</i>	1,715,960	1,783,595	1,670,325	1,497,722	1,414,376	1,359,247	1,573,660	1,573,660
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	219,125	258,102	208,271	210,899	225,302	182,705	249,314	225,698
Benefits	659,133	726,287	692,660	745,960	719,592	572,687	796,536	781,575
Purchased Services	107,270	93,448	61,534	-	-	84,902	-	-
Supplies and Materials	177,897	163,065	105,503	39,530	496,391	138,010	103,303	103,303
Capital Equipment	-	-	27,656	-	-	-	-	-
Other Expenses	7,516	7,345	4,568	-	-	502	-	-
<b>Total Expenditures</b>	<b>\$ 2,993,715</b>	<b>\$ 3,143,394</b>	<b>\$ 2,888,551</b>	<b>\$ 2,599,737</b>	<b>\$ 2,961,286</b>	<b>\$ 2,443,447</b>	<b>\$ 2,830,529</b>	<b>\$ 2,791,952</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 7,470	\$ 5,511	\$ 5,074	\$ -	\$ -	\$ (392)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	323,673	534,986	472,778	-	-	470,065	-	-
Fund 15 Full Day Kindergarten	58,067	-	-	-	-	-	-	-
Fund 23 Specific Purpose	87	(2,901)	2,828	-	-	1,421	-	-
Fund 14 Capital Projects	20,685	(8,158)	19,724	-	-	19,724	-	-
<b>Total</b>	<b>\$ 409,982</b>	<b>\$ 529,438</b>	<b>\$ 500,404</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 490,818</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>405</b>	<b>393</b>	<b>352</b>	<b>393</b>	<b>354</b>	<b>354</b>	<b>374</b>	<b>374</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,392</b>	<b>\$ 7,998</b>	<b>\$ 8,206</b>	<b>\$ 6,615</b>	<b>\$ 8,365</b>	<b>\$ 6,902</b>	<b>\$ 7,568</b>	<b>\$ 7,465</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				25.55	24.55		25.40	25.40
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				8.09	8.84		9.72	8.84
<b>Total FTE</b>				<b>34.64</b>	<b>34.39</b>		<b>36.12</b>	<b>35.24</b>

# MAMMOTH HEIGHTS ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 164,402	\$ 172,157	\$ 168,848	\$ 183,077	\$ 183,076	\$ 162,216	\$ 187,100	\$ 187,100
<i>Certified</i>	2,615,632	2,608,341	2,566,861	2,820,516	2,945,097	2,316,532	3,223,325	3,223,325
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	562,395	665,874	567,327	515,110	608,988	511,105	623,019	599,403
Benefits	1,157,844	1,241,558	1,238,414	1,461,949	1,565,547	1,104,266	1,666,399	1,661,002
Purchased Services	63,744	52,471	34,700	-	-	56,176	-	-
Supplies and Materials	215,508	165,082	199,686	49,825	257,461	188,492	46,844	46,844
Capital Equipment	-	8,335	204	-	-	-	-	-
Other Expenses	(124,294)	10,937	159	-	-	139	-	-
<b>Total Expenditures</b>	<b>\$ 4,655,231</b>	<b>\$ 4,924,756</b>	<b>\$ 4,784,531</b>	<b>\$ 5,030,477</b>	<b>\$ 5,560,169</b>	<b>\$ 4,338,925</b>	<b>\$ 5,746,687</b>	<b>\$ 5,717,674</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 57,676	\$ 39,165	\$ 24,653	\$ -	\$ -	\$ (2,431)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	307,030	278,527	160,390	-	-	71,068	-	-
Fund 15 Full Day Kindergarten	44,983	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,298	2,005	3,009	-	-	4,051	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 411,987</b>	<b>\$ 319,697</b>	<b>\$ 188,052</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 72,688</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	603	602	595	584	614	614	611	611
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<b>School Expenditures Per Pupil</b>	\$ 7,720	\$ 8,181	\$ 8,041	\$ 8,614	\$ 9,056	\$ 7,067	\$ 9,405	\$ 9,358
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	48.75	51.00	51.02	51.02
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	20.36	24.44	23.56	22.68
<b>Total FTE</b>	<b>71.11</b>	<b>77.44</b>	<b>76.58</b>	<b>75.70</b>

# MEADOWVIEW ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 170,656	\$ 178,629	\$ 175,270	\$ 183,076	\$ 183,076	\$ 154,075	\$ 187,100	\$ 187,100
<i>Certified</i>	1,955,260	2,116,127	1,778,313	2,043,879	2,195,802	1,704,479	2,345,518	2,345,588
<i>Professional/Technical</i>	-	-	1,984	-	-	-	-	-
<i>Classified</i>	392,499	391,895	330,317	293,617	461,909	304,454	462,125	426,689
Benefits	872,984	910,638	831,434	1,011,297	1,153,073	786,467	1,234,332	1,207,122
Purchased Services	52,242	61,945	50,975	-	38,000	43,342	-	-
Supplies and Materials	169,195	132,989	121,031	36,481	751,153	137,026	29,278	29,206
Capital Equipment	-	5,203	32,940	-	-	-	-	-
Other Expenses	5,462	3,958	480	-	-	130	-	-
<b>Total Expenditures</b>	<b>\$ 3,618,297</b>	<b>\$ 3,801,385</b>	<b>\$ 3,322,743</b>	<b>\$ 3,568,350</b>	<b>\$ 4,783,013</b>	<b>\$ 3,129,972</b>	<b>\$ 4,258,353</b>	<b>\$ 4,195,705</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 358,206	\$ 426,725	\$ 590,721	\$ -	\$ -	\$ 625,492	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	95,202	91,590	118,774	-	-	116,725	-	-
Fund 15 Full Day Kindergarten	76,219	-	-	-	-	-	-	-
Fund 23 Specific Purpose	11,818	11,874	12,957	-	-	14,292	-	-
Fund 14 Capital Projects	-	30,647	-	-	-	-	-	-
<b>Total</b>	<b>\$ 541,445</b>	<b>\$ 560,836</b>	<b>\$ 722,452</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 756,509</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	452	460	427	440	480	480	465	465
<b>School Expenditures Per Pupil</b>	\$ 8,005	\$ 8,264	\$ 7,782	\$ 8,110	\$ 9,965	\$ 6,521	\$ 9,158	\$ 9,023
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				34.04	36.10		36.90	36.90
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				11.04	17.83		17.08	15.76
<b>Total FTE</b>				47.08	55.93		55.98	54.66

# MOUNTAIN VIEW ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 193,590	\$ 202,365	\$ 198,824	\$ 183,076	\$ 183,076	\$ 171,194	\$ 187,100	\$ 187,100
<i>Certified</i>	1,026,570	1,097,187	916,387	1,013,003	1,272,380	922,253	1,338,314	1,334,363
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	307,758	319,811	225,623	298,044	361,084	257,958	352,048	386,804
Benefits	483,384	544,930	476,899	615,860	739,377	469,161	764,885	781,586
Purchased Services	42,114	37,302	21,772	-	-	15,858	-	-
Supplies and Materials	166,288	146,301	133,145	22,933	489,938	92,793	302,302	308,762
Capital Equipment	33,282	8,725	14,832	-	-	-	-	-
Other Expenses	4,399	1,533	11	-	-	53	-	-
<b>Total Expenditures</b>	<b>\$ 2,257,383</b>	<b>\$ 2,358,153</b>	<b>\$ 1,995,825</b>	<b>\$ 2,132,916</b>	<b>\$ 3,045,855</b>	<b>\$ 1,929,270</b>	<b>\$ 2,944,649</b>	<b>\$ 2,998,615</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 83,613	\$ 175,988	\$ 291,676	\$ -	\$ -	\$ 368,325	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	116,098	115,116	111,211	-	-	125,062	-	-
Fund 15 Full Day Kindergarten	30,454	-	-	-	-	-	-	-
Fund 23 Specific Purpose	3,478	1,170	666	-	-	666	-	-
Fund 14 Capital Projects	-	8,632	8,632	-	-	-	-	-
<b>Total</b>	<b>\$ 233,643</b>	<b>\$ 300,906</b>	<b>\$ 412,185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 494,052</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	258	262	226	216	285	285	329	329
<b>School Expenditures Per Pupil</b>	\$ 8,750	\$ 9,001	\$ 8,831	\$ 9,875	\$ 10,687	\$ 6,769	\$ 8,950	\$ 9,114
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				17.20	21.20		21.20	21.20
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				10.80	12.81		13.69	13.63
<b>Total FTE</b>				30.00	36.01		36.89	36.83



# NORTHEAST ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 163,266	\$ 170,981	\$ 179,546	\$ 183,076	\$ 183,076	\$ 161,095	\$ 187,100	\$ 187,100
<i>Certified</i>	1,060,842	1,077,949	1,072,690	1,280,272	1,286,355	995,059	1,368,412	1,610,673
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	215,542	220,195	248,254	221,055	284,873	236,223	303,991	268,566
Benefits	464,427	479,966	503,104	664,101	689,585	469,986	741,892	809,217
Purchased Services	40,802	35,425	19,273	-	15,089	26,996	15,000	15,000
Supplies and Materials	111,622	135,571	86,323	21,631	466,772	126,912	350,664	13,856
Capital Equipment	-	-	7,500	-	-	-	-	-
Other Expenses	1,358	1,189	145	-	95	420	-	-
<b>Total Expenditures</b>	<b>\$ 2,057,861</b>	<b>\$ 2,121,275</b>	<b>\$ 2,116,836</b>	<b>\$ 2,370,135</b>	<b>\$ 2,925,845</b>	<b>\$ 2,016,691</b>	<b>\$ 2,967,059</b>	<b>\$ 2,904,412</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 119,408	\$ 196,572	\$ 163,096	\$ -	\$ -	\$ 265,531	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	168,751	153,982	159,121	-	-	115,108	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	25,655	19,310	7,274	-	-	6,344	-	-
Fund 14 Capital Projects	-	-	36,989	-	-	26,974	-	-
<b>Total</b>	<b>\$ 313,814</b>	<b>\$ 369,864</b>	<b>\$ 366,480</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 413,958</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>287</b>	<b>288</b>	<b>262</b>	<b>264</b>	<b>289</b>	<b>289</b>	<b>346</b>	<b>346</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,170</b>	<b>\$ 7,366</b>	<b>\$ 8,080</b>	<b>\$ 8,978</b>	<b>\$ 10,124</b>	<b>\$ 6,978</b>	<b>\$ 8,575</b>	<b>\$ 8,394</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				22.40	22.40		21.70	25.70
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				7.84	10.61		10.99	9.67
<b>Total FTE</b>				<b>32.24</b>	<b>35.01</b>		<b>34.69</b>	<b>37.37</b>

# NORTHRIDGE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 173,654	\$ 181,732	\$ 178,350	\$ 183,076	\$ 183,075	\$ 171,344	\$ 187,100	\$ 187,100
<i>Certified</i>	2,337,240	2,494,998	2,302,888	2,404,175	2,416,078	2,138,397	2,575,170	2,575,168
<i>Professional/Technical</i>	-	-	10,415	-	-	-	-	-
<i>Classified</i>	523,503	577,855	461,648	500,932	561,595	457,760	599,875	497,625
Benefits	1,035,268	1,124,297	1,050,383	1,292,454	1,339,895	1,005,030	1,409,896	1,357,841
Purchased Services	76,991	71,958	43,788	-	-	77,638	-	-
Supplies and Materials	198,030	207,901	185,099	81,733	503,687	217,753	35,444	35,444
Capital Equipment	69,009	598,930	12,861	-	-	-	-	-
Other Expenses	(406,818)	3,742	2,044	-	-	172	-	-
<b>Total Expenditures</b>	<b>\$ 4,006,877</b>	<b>\$ 5,261,413</b>	<b>\$ 4,247,475</b>	<b>\$ 4,462,370</b>	<b>\$ 5,004,330</b>	<b>\$ 4,068,095</b>	<b>\$ 4,807,485</b>	<b>\$ 4,653,178</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 234,672	\$ 90,444	\$ 158,815	\$ -	\$ -	\$ 163,300	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	657,673	167,145	163,874	-	-	176,917	-	-
Fund 15 Full Day Kindergarten	3,621	-	-	-	-	-	-	-
Fund 23 Specific Purpose	17,394	19,831	19,831	-	-	25,980	-	-
Fund 14 Capital Projects	-	1,854	3,171	-	-	3,171	-	-
<b>Total</b>	<b>\$ 913,360</b>	<b>\$ 279,274</b>	<b>\$ 345,691</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 369,368</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	659	632	605	570	594	594	575	575
<b>School Expenditures Per Pupil</b>	\$ 6,080	\$ 8,325	\$ 7,021	\$ 7,829	\$ 8,425	\$ 6,849	\$ 8,361	\$ 8,092
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				40.40	40.40		40.40	40.40
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				20.28	23.16		23.16	19.64
<b>Total FTE</b>				<b>62.68</b>	<b>65.56</b>		<b>65.56</b>	<b>62.04</b>

# PINE GROVE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 138,991	\$ 169,053	\$ 97,299	\$ 105,625	\$ 105,625	\$ 93,478	\$ 107,716	\$ 107,716
<i>Certified</i>	2,356,265	2,453,951	2,411,362	2,303,079	2,365,288	2,091,293	2,299,010	2,293,075
<i>Professional/Technical</i>	-	-	6,249	-	-	-	-	-
<i>Classified</i>	488,666	494,370	471,020	425,996	402,716	397,407	484,563	462,491
Benefits	1,043,476	1,081,169	1,057,731	1,153,881	1,170,485	894,429	1,210,099	1,184,577
Purchased Services	66,320	56,291	161,281	-	-	124,730	-	-
Supplies and Materials	238,614	147,040	138,918	43,668	201,439	153,285	22,983	13,864
Capital Equipment	6,095	24,837	6,926	-	-	936	-	-
Other Expenses	(33,913)	5,384	52	-	-	826	-	-
<b>Total Expenditures</b>	<b>\$ 4,304,514</b>	<b>\$ 4,432,095</b>	<b>\$ 4,350,837</b>	<b>\$ 4,032,249</b>	<b>\$ 4,245,553</b>	<b>\$ 3,756,384</b>	<b>\$ 4,124,371</b>	<b>\$ 4,061,723</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 192,906	\$ 28,338	\$ 88,498	\$ -	\$ -	\$ 57,714	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	117,024	200,091	121,802	-	-	145,474	-	-
Fund 15 Full Day Kindergarten	38,653	-	-	-	-	-	-	-
Fund 23 Specific Purpose	5,710	3,855	3,792	-	-	4,457	-	-
Fund 14 Capital Projects	15,477	1,622	1,622	-	-	1,622	-	-
<b>Total</b>	<b>\$ 369,770</b>	<b>\$ 233,906</b>	<b>\$ 215,714</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 209,268</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	555	552	522	532	478	478	480	480
<b>School Expenditures Per Pupil</b>	\$ 7,756	\$ 8,029	\$ 8,335	\$ 7,579	\$ 8,882	\$ 7,859	\$ 8,592	\$ 8,462
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				38.00	39.00		36.30	36.30
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				16.34	15.46		18.72	17.78
<b>Total FTE</b>				55.34	55.46		56.02	55.08

# PINE LANE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 173,836	\$ 181,920	\$ 178,536	\$ 258,827	\$ 260,372	\$ 222,546	\$ 266,727	\$ 266,634
<i>Certified</i>	3,239,402	3,288,963	3,276,525	3,384,495	3,468,050	2,840,715	3,806,052	3,916,706
<i>Professional/Technical</i>	-	-	14,581	-	-	-	-	-
<i>Classified</i>	644,202	736,343	761,317	776,612	837,447	709,538	940,005	1,051,808
Benefits	1,315,670	1,394,877	1,412,398	1,842,659	1,896,606	1,321,571	2,117,410	2,187,743
Purchased Services	129,937	94,101	81,542	20,000	20,000	95,491	50,000	-
Supplies and Materials	372,987	265,192	339,070	143,427	296,957	274,733	101,850	111,228
Capital Equipment	8,820	4,102	9,272	-	154,000	11,930	-	-
Other Expenses	9,909	6,327	341	110,000	-	1,353	-	-
<b>Total Expenditures</b>	<b>\$ 5,894,763</b>	<b>\$ 5,971,826</b>	<b>\$ 6,073,581</b>	<b>\$ 6,536,020</b>	<b>\$ 6,933,432</b>	<b>\$ 5,477,876</b>	<b>\$ 7,282,044</b>	<b>\$ 7,534,119</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 73,593	\$ 146,885	\$ 33,299	\$ -	\$ -	\$ 182,205	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	88,786	188,757	102,068	-	-	67,091	-	-
Fund 15 Full Day Kindergarten	141,165	-	-	-	-	-	-	-
Fund 23 Specific Purpose	1,399	(1,050)	(1,016)	-	-	1,820	-	-
Fund 14 Capital Projects	-	11,506	11,506	-	-	52,345	-	-
<b>Total</b>	<b>\$ 304,943</b>	<b>\$ 346,098</b>	<b>\$ 145,857</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 303,462</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	690	711	670	690	723	723	735	735
<b>School Expenditures Per Pupil</b>	\$ 8,543	\$ 8,399	\$ 9,065	\$ 9,472	\$ 9,590	\$ 7,577	\$ 9,908	\$ 10,251
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.98	3.00		3.00	3.00
<i>Certified</i>				56.49	57.40		59.70	61.25
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				29.62	32.20		35.82	38.90
<b>Total FTE</b>				<b>89.09</b>	<b>92.60</b>		<b>98.52</b>	<b>103.15</b>

# PIONEER ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 145,041	\$ 178,650	\$ 181,142	\$ 185,247	\$ 184,626	\$ 159,924	\$ 187,343	\$ 187,343
<i>Certified</i>	2,009,221	2,097,164	1,883,488	1,967,032	1,988,511	1,624,778	2,142,535	2,139,366
<i>Professional/Technical</i>	-	-	1,488	-	-	-	-	-
<i>Classified</i>	463,512	544,577	473,406	522,641	529,241	432,556	520,354	528,963
Benefits	949,708	980,939	879,632	1,093,763	1,113,288	796,175	1,171,727	1,120,343
Purchased Services	75,442	57,209	43,365	1,200	1,200	57,788	-	-
Supplies and Materials	235,965	166,355	166,635	46,056	139,421	140,454	128,395	107,645
Capital Equipment	-	27,264	29,287	-	2,200	2,160	-	-
Other Expenses	3,790	1,376	106	-	-	811	-	-
<b>Total Expenditures</b>	<b>\$ 3,882,680</b>	<b>\$ 4,053,533</b>	<b>\$ 3,658,548</b>	<b>\$ 3,815,939</b>	<b>\$ 3,958,487</b>	<b>\$ 3,214,646</b>	<b>\$ 4,150,354</b>	<b>\$ 4,083,660</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 49,682	\$ 103,005	\$ 63,629	\$ -	\$ -	\$ 15,578	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	111,915	88,669	46,440	-	-	56,920	-	-
Fund 15 Full Day Kindergarten	(19,275)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	3,227	7,213	4,692	-	-	11,725	-	-
Fund 14 Capital Projects	-	24,096	9,257	-	-	7,097	-	-
<b>Total</b>	<b>\$ 145,549</b>	<b>\$ 222,983</b>	<b>\$ 124,018</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 91,320</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	401	407	377	379	374	374	365	365
<b>School Expenditures Per Pupil</b>	\$ 9,682	\$ 9,960	\$ 9,704	\$ 10,068	\$ 10,584	\$ 8,595	\$ 11,371	\$ 11,188
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.02	2.02		2.00	2.00
<i>Certified</i>				33.40	33.80		33.51	33.51
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				19.95	19.17		19.49	18.54
<b>Total FTE</b>				55.37	54.99		55.00	54.05

# PRAIRIE CROSSING ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 180,638	\$ 188,960	\$ 185,522	\$ 183,698	\$ 183,076	\$ 178,235	\$ 187,100	\$ 187,100
<i>Certified</i>	2,201,262	2,687,883	2,859,084	2,891,792	2,910,246	2,435,582	2,959,842	2,972,207
<i>Professional/Technical</i>	-	-	16,664	-	-	-	-	-
<i>Classified</i>	386,875	405,878	347,419	359,528	381,756	310,729	413,892	322,340
Benefits	909,850	1,066,482	1,153,317	1,386,067	1,395,459	1,017,198	1,451,816	1,400,113
Purchased Services	199,686	53,310	53,800	-	-	68,145	-	-
Supplies and Materials	325,960	171,301	181,625	253,985	435,378	235,898	292,651	269,234
Capital Equipment	68,806	37,183	19,909	-	-	-	-	-
Other Expenses	6,939	2,122	770	-	3,500	1,462	-	-
<b>Total Expenditures</b>	<b>\$ 4,280,015</b>	<b>\$ 4,613,119</b>	<b>\$ 4,818,109</b>	<b>\$ 5,075,070</b>	<b>\$ 5,309,415</b>	<b>\$ 4,247,249</b>	<b>\$ 5,305,301</b>	<b>\$ 5,150,994</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 63,369	\$ 34,972	\$ 19,303	\$ -	\$ -	\$ 163,105	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	164,571	242,968	184,330	-	-	208,711	-	-
Fund 15 Full Day Kindergarten	58,181	-	-	-	-	-	-	-
Fund 23 Specific Purpose	14,694	9,718	9,841	-	-	9,841	-	-
Fund 14 Capital Projects	-	8,582	8,582	-	-	-	-	-
<b>Total</b>	<b>\$ 300,815</b>	<b>\$ 296,240</b>	<b>\$ 222,056</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 381,657</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	639	666	673	708	699	699	719	719
<b>School Expenditures Per Pupil</b>	\$ 6,698	\$ 6,927	\$ 7,159	\$ 7,168	\$ 7,596	\$ 6,076	\$ 7,379	\$ 7,164
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				48.10	48.10		46.20	46.40
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				15.03	15.89		16.77	13.50
<b>Total FTE</b>				65.13	65.99		64.97	61.90

# REDSTONE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 199,994	\$ 208,994	\$ 205,402	\$ 183,076	\$ 183,076	\$ 197,687	\$ 187,100	\$ 187,100
<i>Certified</i>	1,935,673	1,950,256	1,857,712	1,760,018	1,672,698	1,566,735	1,792,448	1,801,459
<i>Professional/Technical</i>	-	-	10,415	-	-	-	-	-
<i>Classified</i>	372,640	381,204	338,644	389,852	434,733	370,242	480,670	405,179
Benefits	827,941	824,726	803,829	978,100	985,690	721,116	1,029,051	985,055
Purchased Services	95,994	58,075	31,754	-	-	64,034	-	-
Supplies and Materials	226,131	148,703	174,681	68,456	473,616	118,563	45,399	64,215
Capital Equipment	67,006	-	49,499	-	29,035	29,035	-	-
Other Expenses	(204,288)	49,951	18,292	-	-	11,837	-	-
<b>Total Expenditures</b>	<b>\$ 3,521,091</b>	<b>\$ 3,621,909</b>	<b>\$ 3,490,229</b>	<b>\$ 3,379,502</b>	<b>\$ 3,778,848</b>	<b>\$ 3,079,249</b>	<b>\$ 3,534,668</b>	<b>\$ 3,443,008</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 84,878	\$ 13,121	\$ 6,000	\$ -	\$ -	\$ 11,808	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	572,188	522,904	413,944	-	-	391,340	-	-
Fund 15 Full Day Kindergarten	12,416	-	-	-	-	-	-	-
Fund 23 Specific Purpose	14,232	13,661	11,503	-	-	14,334	-	-
Fund 14 Capital Projects	(7,197)	25,280	15,143	-	-	-	-	-
<b>Total</b>	<b>\$ 676,517</b>	<b>\$ 574,966</b>	<b>\$ 446,590</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 417,482</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	493	459	426	433	390	390	383	383
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<b>School Expenditures Per Pupil</b>	\$ 7,142	\$ 7,891	\$ 8,193	\$ 7,805	\$ 9,689	\$ 7,896	\$ 9,229	\$ 8,990
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	30.55	30.55	28.50	28.40
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	15.31	16.19	18.58	15.76
<b>Total FTE</b>	<b>47.86</b>	<b>48.74</b>	<b>49.08</b>	<b>46.16</b>

# RENAISSANCE EXPEDITIONARY LEARNING OUTWARD BOUND SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 122,480	\$ 127,767	\$ 87,133	\$ 105,625	\$ 105,625	\$ 88,183	\$ 187,100	\$ 187,100
<i>Certified</i>	1,566,600	1,616,734	1,414,687	1,603,793	1,577,108	1,191,917	1,729,841	1,729,838
<i>Professional/Technical</i>	-	-	4,166	-	-	-	-	-
<i>Classified</i>	315,085	343,774	244,151	204,582	224,243	226,716	231,930	236,262
Benefits	669,623	715,058	614,216	749,598	752,620	550,754	837,779	843,587
Purchased Services	143,606	159,776	59,255	4,500	4,500	161,034	6,917	6,917
Supplies and Materials	142,060	122,467	116,160	49,150	321,768	140,369	52,266	42,129
Capital Equipment	8,104	14,214	5,349	-	-	9,744	-	-
Other Expenses	1,406	3,394	17	-	-	2,606	-	-
<b>Total Expenditures</b>	<b>\$ 2,968,964</b>	<b>\$ 3,103,183</b>	<b>\$ 2,545,133</b>	<b>\$ 2,717,248</b>	<b>\$ 2,985,864</b>	<b>\$ 2,371,322</b>	<b>\$ 3,045,833</b>	<b>\$ 3,045,833</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 115,700	\$ 86,242	\$ 44,981	\$ -	\$ -	\$ 111,189	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	207,844	216,053	211,441	-	-	36,382	-	-
Fund 15 Full Day Kindergarten	(25,932)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	734	-	-
Fund 14 Capital Projects	(8,104)	(170)	1,900	-	-	1,900	-	-
<b>Total</b>	<b>\$ 289,508</b>	<b>\$ 302,125</b>	<b>\$ 258,322</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,204</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	395	395	368	390	389	389	389	389
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<b>School Expenditures Per Pupil</b>	\$ 7,516	\$ 7,856	\$ 6,916	\$ 6,967	\$ 7,676	\$ 6,096	\$ 7,830	\$ 7,830
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.00	1.00	2.00	2.00
<i>Certified</i>	26.80	26.23	27.40	27.40
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	7.51	8.43	8.43	8.48
<b>Total FTE</b>	<b>35.31</b>	<b>35.66</b>	<b>37.83</b>	<b>37.88</b>



# ROCK RIDGE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 189,866	\$ 198,511	\$ 195,000	\$ 182,924	\$ 182,923	\$ 187,676	\$ 187,100	\$ 187,100
<i>Certified</i>	2,002,859	2,342,075	2,140,244	2,248,888	2,253,521	1,861,919	2,321,652	2,321,653
<i>Professional/Technical</i>	-	-	1,984	-	-	-	-	-
<i>Classified</i>	457,535	505,530	462,445	469,266	549,088	416,719	579,525	554,602
Benefits	946,575	1,068,764	1,007,515	1,192,680	1,243,443	900,227	1,279,455	1,278,458
Purchased Services	70,470	53,620	41,744	12,346	11,146	41,318	7,119	7,119
Supplies and Materials	172,821	155,225	113,827	43,976	136,142	127,233	20,303	13,053
Capital Equipment	-	5,883	17,889	-	-	-	-	-
Other Expenses	13,921	10,693	8,742	8,620	8,520	8,567	13,000	13,000
<b>Total Expenditures</b>	<b>\$ 3,854,046</b>	<b>\$ 4,340,303</b>	<b>\$ 3,989,390</b>	<b>\$ 4,158,700</b>	<b>\$ 4,384,783</b>	<b>\$ 3,543,660</b>	<b>\$ 4,408,154</b>	<b>\$ 4,374,985</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 184,449	\$ 53,732	\$ 1,489	\$ -	\$ -	\$ (3,775)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	54,678	139,105	138,882	-	-	104,349	-	-
Fund 15 Full Day Kindergarten	86,867	-	-	-	-	-	-	-
Fund 23 Specific Purpose	(7,946)	(3,993)	(3,765)	-	-	(686)	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 318,048</b>	<b>\$ 188,844</b>	<b>\$ 136,606</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 99,888</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>485</b>	<b>477</b>	<b>395</b>	<b>419</b>	<b>413</b>	<b>413</b>	<b>418</b>	<b>418</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,946</b>	<b>\$ 9,099</b>	<b>\$ 10,100</b>	<b>\$ 9,925</b>	<b>\$ 10,617</b>	<b>\$ 8,580</b>	<b>\$ 10,546</b>	<b>\$ 10,466</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				39.10	38.70		36.60	36.60
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				17.70	21.34		21.34	20.53
<b>Total FTE</b>				<b>58.80</b>	<b>62.04</b>		<b>59.94</b>	<b>59.13</b>

# ROXBOROUGH INTERMEDIATE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 180,606	\$ 188,928	\$ 185,490	\$ 183,076	\$ 183,076	\$ 178,205	\$ 187,100	\$ 187,100
<i>Certified</i>	1,628,258	1,541,783	1,469,002	1,576,734	1,684,673	1,453,332	1,796,752	1,796,753
<i>Professional/Technical</i>	-	-	6,249	-	-	-	-	-
<i>Classified</i>	360,230	324,606	274,220	264,213	318,712	248,999	294,507	294,507
Benefits	755,039	704,016	671,254	812,779	875,917	661,630	915,684	915,683
Purchased Services	89,167	41,608	54,878	-	-	82,777	-	-
Supplies and Materials	119,724	108,385	100,239	188,777	155,435	124,986	100,047	100,047
Capital Equipment	-	-	1,822	-	-	-	-	-
Other Expenses	7,876	12,700	4,356	-	-	11,365	35,000	35,000
<b>Total Expenditures</b>	<b>\$ 3,140,901</b>	<b>\$ 2,922,027</b>	<b>\$ 2,767,510</b>	<b>\$ 3,025,579</b>	<b>\$ 3,217,813</b>	<b>\$ 2,761,293</b>	<b>\$ 3,329,090</b>	<b>\$ 3,329,090</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 284	\$ -	\$ 81,386	\$ -	\$ -	\$ 83,326	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	(2,818)	(4,679)	5,015	-	-	28,419	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,132	9,045	9,045	-	-	920	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ (402)</b>	<b>\$ 4,366</b>	<b>\$ 95,446</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 112,665</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>416</b>	<b>392</b>	<b>379</b>	<b>420</b>	<b>408</b>	<b>408</b>	<b>420</b>	<b>420</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,550</b>	<b>\$ 7,454</b>	<b>\$ 7,302</b>	<b>\$ 7,204</b>	<b>\$ 7,887</b>	<b>\$ 6,768</b>	<b>\$ 7,926</b>	<b>\$ 7,926</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				27.16	29.35		28.80	28.80
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				10.49	11.51		10.87	10.87
<b>Total FTE</b>				<b>39.65</b>	<b>42.86</b>		<b>41.67</b>	<b>41.67</b>

# ROXBOROUGH PRIMARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 113,685	\$ 118,664	\$ 116,759	\$ 105,625	\$ 105,624	\$ 112,268	\$ 107,716	\$ 107,716
<i>Certified</i>	1,349,822	1,421,795	1,352,983	1,347,834	1,400,858	1,183,379	1,597,254	1,597,262
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	337,196	331,567	285,399	238,168	288,001	274,273	316,292	312,274
Benefits	595,928	633,264	603,394	621,874	684,489	512,067	773,789	763,293
Purchased Services	72,074	59,524	64,440	19,740	18,000	68,711	-	-
Supplies and Materials	123,687	105,412	121,384	77,628	184,494	132,771	18,181	18,181
Capital Equipment	-	8,646	7,023	-	12,000	1,295	-	-
Other Expenses	7,233	6,710	5,042	36,931	1,174	3,730	8,009	8,009
<b>Total Expenditures</b>	<b>\$ 2,599,624</b>	<b>\$ 2,685,582</b>	<b>\$ 2,556,425</b>	<b>\$ 2,447,800</b>	<b>\$ 2,694,640</b>	<b>\$ 2,288,494</b>	<b>\$ 2,821,241</b>	<b>\$ 2,806,735</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ -	\$ 45,056	\$ 59,868	\$ -	\$ -	\$ 138,880	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	3,802	51,281	25,057	-	-	20,747	-	-
Fund 15 Full Day Kindergarten	(38,370)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	6,913	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	152	152	-	-	152	-	-
<b>Total</b>	<b>\$ (27,655)</b>	<b>\$ 96,489</b>	<b>\$ 85,077</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 159,779</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	296	308	286	302	311	311	328	328
<b>School Expenditures Per Pupil</b>	\$ 8,783	\$ 8,719	\$ 8,939	\$ 8,105	\$ 8,664	\$ 7,359	\$ 8,601	\$ 8,557
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				25.02	25.13		26.78	26.78
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				9.16	11.20		11.80	11.36
<b>Total FTE</b>				35.18	37.33		39.58	39.14

# SADDLE RANCH ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 199,862	\$ 208,857	\$ 156,628	\$ 167,586	\$ 167,585	\$ 167,609	\$ 171,223	\$ 171,223
<i>Certified</i>	1,832,027	1,811,543	1,657,865	1,521,589	1,528,070	1,378,424	1,652,246	1,648,229
<i>Professional/Technical</i>	-	-	6,249	-	-	-	-	-
<i>Classified</i>	347,273	353,809	290,490	293,873	345,605	252,628	321,861	270,583
Benefits	810,330	812,601	719,175	798,457	845,011	625,106	846,201	809,836
Purchased Services	56,784	48,456	38,014	-	-	49,599	-	-
Supplies and Materials	160,740	126,429	132,605	37,413	237,937	177,844	-	-
Capital Equipment	2,940	7,961	6,685	-	11,362	1,392	-	-
Other Expenses	1,110	2,335	268	-	-	2,975	-	-
<b>Total Expenditures</b>	<b>\$ 3,411,067</b>	<b>\$ 3,371,991</b>	<b>\$ 3,007,979</b>	<b>\$ 2,818,918</b>	<b>\$ 3,135,570</b>	<b>\$ 2,655,578</b>	<b>\$ 2,991,531</b>	<b>\$ 2,899,871</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 25,629	\$ 182	\$ -	\$ -	\$ -	\$ 18,731	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	107,121	215,896	209,466	-	-	220,461	-	-
Fund 15 Full Day Kindergarten	59,392	-	-	-	-	-	-	-
Fund 23 Specific Purpose	1,783	1,390	1,390	-	-	1,313	-	-
Fund 14 Capital Projects	-	2,109	2,109	-	-	2,109	-	-
<b>Total</b>	<b>\$ 193,925</b>	<b>\$ 219,577</b>	<b>\$ 212,965</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 242,615</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	443	414	358	332	329	329	311	311
<b>School Expenditures Per Pupil</b>	\$ 7,700	\$ 8,145	\$ 8,402	\$ 8,491	\$ 9,531	\$ 8,072	\$ 9,619	\$ 9,324
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				1.80	1.80		1.80	1.80
<i>Certified</i>				26.00	26.00		26.20	25.95
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				11.40	13.60		11.46	9.21
<b>Total FTE</b>				39.20	41.40		39.46	36.96

# SAGE CANYON ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 169,542	\$ 177,476	\$ 174,126	\$ 183,076	\$ 183,076	\$ 167,287	\$ 187,100	\$ 187,100
<i>Certified</i>	2,719,137	2,809,817	2,537,167	2,479,496	2,604,196	2,093,844	2,715,882	2,652,821
<i>Professional/Technical</i>	-	-	10,415	-	-	-	-	-
<i>Classified</i>	451,671	530,664	456,959	427,073	447,811	342,531	464,567	427,946
Benefits	1,171,523	1,255,687	1,157,900	1,283,767	1,336,035	942,749	1,378,514	1,326,787
Purchased Services	190,868	83,690	59,954	-	-	62,040	-	-
Supplies and Materials	272,635	154,689	137,213	376,645	154,316	151,552	272,206	267,551
Capital Equipment	10,722	7,697	13,401	-	-	-	-	-
Other Expenses	14,632	11,162	42	13,650	-	86	-	-
<b>Total Expenditures</b>	<b>\$ 5,000,730</b>	<b>\$ 5,030,882</b>	<b>\$ 4,547,176</b>	<b>\$ 4,763,707</b>	<b>\$ 4,725,434</b>	<b>\$ 3,760,090</b>	<b>\$ 5,018,269</b>	<b>\$ 4,862,205</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 166,057	\$ 233,217	\$ 14,129	\$ -	\$ -	\$ (2,628)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	46,689	72,749	55,874	-	-	43,404	-	-
Fund 15 Full Day Kindergarten	70,104	-	-	-	-	-	-	-
Fund 23 Specific Purpose	6	(165)	(329)	-	-	156	-	-
Fund 14 Capital Projects	-	-	13,000	-	-	13,000	-	-
<b>Total</b>	<b>\$ 282,856</b>	<b>\$ 305,801</b>	<b>\$ 82,674</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 53,932</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>753</b>	<b>745</b>	<b>552</b>	<b>607</b>	<b>585</b>	<b>585</b>	<b>590</b>	<b>590</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 6,641</b>	<b>\$ 6,753</b>	<b>\$ 8,238</b>	<b>\$ 7,848</b>	<b>\$ 8,078</b>	<b>\$ 6,428</b>	<b>\$ 8,506</b>	<b>\$ 8,241</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				40.50	41.00		43.00	42.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				17.40	17.72		17.72	16.40
<b>Total FTE</b>				<b>59.90</b>	<b>60.72</b>		<b>62.72</b>	<b>60.40</b>

# SAND CREEK ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 160,633	\$ 155,302	\$ 153,808	\$ 182,925	\$ 182,923	\$ 153,733	\$ 186,550	\$ 186,550
<i>Certified</i>	1,839,217	1,915,057	1,745,740	1,823,396	1,825,954	1,560,477	1,884,022	1,880,075
<i>Professional/Technical</i>	-	-	6,249	-	-	-	-	-
<i>Classified</i>	401,435	384,809	249,694	271,579	304,975	234,817	339,303	346,847
Benefits	826,168	863,224	764,862	908,681	925,834	669,114	974,379	975,288
Purchased Services	57,340	38,778	26,054	-	1,000	44,821	-	-
Supplies and Materials	169,837	123,200	105,089	88,013	225,256	99,027	11,449	31,014
Capital Equipment	13,274	3,216	1,560	4,667	-	-	-	-
Other Expenses	2,143	1,925	4,355	-	-	445	-	-
<b>Total Expenditures</b>	<b>\$ 3,470,046</b>	<b>\$ 3,485,510</b>	<b>\$ 3,057,410</b>	<b>\$ 3,279,261</b>	<b>\$ 3,465,942</b>	<b>\$ 2,762,433</b>	<b>\$ 3,395,703</b>	<b>\$ 3,419,774</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 5,193	\$ 30,057	\$ 5,121	\$ -	\$ -	\$ 61,252	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	128,034	152,298	149,388	-	-	102,552	-	-
Fund 15 Full Day Kindergarten	15,058	-	-	-	-	-	-	-
Fund 23 Specific Purpose	11,468	17,823	17,334	-	-	19,209	-	-
Fund 14 Capital Projects	6,726	4,228	4,228	-	-	4,228	-	-
<b>Total</b>	<b>\$ 166,479</b>	<b>\$ 204,406</b>	<b>\$ 176,071</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 187,242</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	391	388	358	355	342	342	329	329
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<b>School Expenditures Per Pupil</b>	\$ 8,875	\$ 8,983	\$ 8,540	\$ 9,237	\$ 10,134	\$ 8,077	\$ 10,321	\$ 10,394
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	30.40	30.40	29.90	29.90
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	10.67	13.05	12.61	13.00
<b>Total FTE</b>	<b>43.07</b>	<b>45.45</b>	<b>44.51</b>	<b>44.90</b>

# SEDALIA ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 193,244	\$ 201,076	\$ 98,730	\$ 105,624	\$ 105,624	\$ 94,852	\$ 107,716	\$ 107,716
<i>Certified</i>	1,488,101	1,646,508	1,529,969	1,379,442	1,572,310	1,299,511	1,538,418	1,538,418
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	335,103	340,967	337,970	298,968	255,550	230,949	251,064	286,493
Benefits	716,865	753,267	667,174	724,792	760,457	534,009	755,408	782,626
Purchased Services	28,421	18,488	16,253	-	9,400	18,133	-	-
Supplies and Materials	115,010	78,737	102,907	111,047	261,780	70,210	-	-
Capital Equipment	1,641	2,250	-	-	-	-	-	-
Other Expenses	6,080	1,647	1,322	-	5,000	294	-	-
<b>Total Expenditures</b>	<b>\$ 2,884,465</b>	<b>\$ 3,042,941</b>	<b>\$ 2,754,324</b>	<b>\$ 2,619,873</b>	<b>\$ 2,970,121</b>	<b>\$ 2,247,958</b>	<b>\$ 2,652,606</b>	<b>\$ 2,715,253</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 186,613	\$ 143,542	\$ 120,028	\$ -	\$ -	\$ 175,031	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	53,505	49,063	52,191	-	-	51,253	-	-
Fund 15 Full Day Kindergarten	218	-	-	-	-	-	-	-
Fund 23 Specific Purpose	30	30	30	-	-	30	-	-
Fund 14 Capital Projects	-	(743)	(743)	-	-	-	-	-
<b>Total</b>	<b>\$ 240,366</b>	<b>\$ 191,892</b>	<b>\$ 171,506</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 226,314</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	252	237	201	210	190	190	186	186
<b>School Expenditures Per Pupil</b>	\$ 11,446	\$ 12,839	\$ 13,703	\$ 12,476	\$ 15,632	\$ 11,831	\$ 14,261	\$ 14,598
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				24.10	26.00		24.40	24.40
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				11.62	8.63		8.60	9.92
<b>Total FTE</b>				36.72	35.63		34.00	35.32

# SOARING HAWK ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 176,021	\$ 184,182	\$ 187,505	\$ 183,076	\$ 183,076	\$ 180,363	\$ 186,550	\$ 186,551
<i>Certified</i>	2,373,143	2,398,176	2,346,058	2,151,248	2,110,379	1,922,966	2,256,963	2,269,061
<i>Professional/Technical</i>	-	-	1,984	-	-	-	-	-
<i>Classified</i>	555,708	595,457	523,894	390,239	417,662	414,074	421,303	445,060
Benefits	1,065,941	1,101,176	1,057,209	1,100,281	1,106,737	859,259	1,156,273	1,174,027
Purchased Services	94,470	99,967	42,280	-	-	42,793	-	-
Supplies and Materials	271,570	165,365	124,092	164,183	222,020	146,664	154,888	139,855
Capital Equipment	-	35,417	2,787	-	41,630	20,630	-	-
Other Expenses	8,028	4,107	49	-	-	121	-	-
<b>Total Expenditures</b>	<b>\$ 4,544,881</b>	<b>\$ 4,583,847</b>	<b>\$ 4,285,858</b>	<b>\$ 3,989,027</b>	<b>\$ 4,081,504</b>	<b>\$ 3,586,870</b>	<b>\$ 4,175,977</b>	<b>\$ 4,214,554</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 104,951	\$ 142,471	\$ 80,272	\$ -	\$ -	\$ 143,309	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	60,490	76,856	74,609	-	-	62,875	-	-
Fund 15 Full Day Kindergarten	(23,005)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	5,732	5,856	5,856	-	-	5,856	-	-
Fund 14 Capital Projects	-	3,432	3,432	-	-	24,062	-	-
<b>Total</b>	<b>\$ 148,168</b>	<b>\$ 228,615</b>	<b>\$ 164,169</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 236,101</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	555	545	475	468	435	435	424	424
<b>School Expenditures Per Pupil</b>	\$ 8,189	\$ 8,411	\$ 9,023	\$ 8,524	\$ 9,383	\$ 8,246	\$ 9,849	\$ 9,940
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				36.10	35.10		35.20	35.40
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				15.32	16.10		15.37	16.25
<b>Total FTE</b>				<b>53.42</b>	<b>53.20</b>		<b>52.57</b>	<b>53.65</b>



# SOUTH RIDGE ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 177,740	\$ 185,961	\$ 182,546	\$ 144,351	\$ 144,350	\$ 135,888	\$ 187,100	\$ 187,100
<i>Certified</i>	2,346,397	2,597,850	2,447,517	2,211,417	2,433,086	1,935,474	2,472,701	2,491,826
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	477,950	532,106	426,197	391,820	478,789	325,148	454,575	525,449
Benefits	1,034,817	1,129,361	1,017,390	1,110,631	1,269,541	830,156	1,276,529	1,335,425
Purchased Services	78,665	62,631	34,658	-	-	46,686	-	4,670
Supplies and Materials	384,712	155,695	107,227	581,200	458,644	140,268	155,152	56,235
Capital Equipment	6,112	4,093	-	-	12,236	9,216	-	-
Other Expenses	13,802	12,419	9,446	-	-	12,309	-	8,000
<b>Total Expenditures</b>	<b>\$ 4,520,193</b>	<b>\$ 4,680,117</b>	<b>\$ 4,224,982</b>	<b>\$ 4,439,419</b>	<b>\$ 4,796,646</b>	<b>\$ 3,435,144</b>	<b>\$ 4,546,057</b>	<b>\$ 4,608,705</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 205,656	\$ 235,940	\$ 85,976	\$ -	\$ -	\$ 311,953	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	48,819	42,857	47,708	-	-	51,539	-	-
Fund 15 Full Day Kindergarten	50	-	-	-	-	-	-	-
Fund 23 Specific Purpose	4,072	(118)	(565)	-	-	1,027	-	-
Fund 14 Capital Projects	-	(65)	(65)	-	-	-	-	-
<b>Total</b>	<b>\$ 258,597</b>	<b>\$ 278,614</b>	<b>\$ 133,054</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 364,519</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	537	565	418	463	441	441	431	431
<b>School Expenditures Per Pupil</b>	\$ 8,417	\$ 8,283	\$ 10,108	\$ 9,588	\$ 10,877	\$ 7,789	\$ 10,548	\$ 10,693
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				1.50	1.50		2.00	2.00
<i>Certified</i>				38.43	39.74		39.00	39.20
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				14.55	16.74		16.07	19.00
<b>Total FTE</b>				54.48	57.98		57.07	60.20

# STONE MOUNTAIN ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 167,117	\$ 174,966	\$ 171,635	\$ 183,076	\$ 183,076	\$ 164,894	\$ 187,100	\$ 187,100
<i>Certified</i>	2,390,170	2,669,640	2,561,303	2,227,616	2,225,768	1,889,113	2,278,766	2,248,483
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	369,121	405,074	324,253	333,288	365,693	292,783	313,182	285,967
Benefits	986,383	1,082,626	995,865	1,057,642	1,082,630	766,835	1,084,634	1,052,228
Purchased Services	72,917	48,505	28,087	-	-	56,187	-	-
Supplies and Materials	223,323	138,562	200,702	67,404	124,115	125,292	8,494	35,752
Capital Equipment	14,571	15,637	1,605	-	-	-	-	-
Other Expenses	4,183	3,318	29	-	-	1,008	-	-
<b>Total Expenditures</b>	<b>\$ 4,227,784</b>	<b>\$ 4,538,328</b>	<b>\$ 4,283,478</b>	<b>\$ 3,869,026</b>	<b>\$ 3,981,282</b>	<b>\$ 3,296,113</b>	<b>\$ 3,872,176</b>	<b>\$ 3,809,530</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 115,532	\$ 265,003	\$ 4,922	\$ -	\$ -	\$ (6,034)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	139,865	127,332	68,475	-	-	115,659	-	-
Fund 15 Full Day Kindergarten	28,321	-	-	-	-	-	-	-
Fund 23 Specific Purpose	526	53	53	-	-	2,658	-	-
Fund 14 Capital Projects	(14,571)	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 269,673</b>	<b>\$ 392,388</b>	<b>\$ 73,450</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 112,284</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	619	651	597	556	554	554	507	507
<b>School Expenditures Per Pupil</b>	\$ 6,830	\$ 6,971	\$ 7,175	\$ 6,959	\$ 7,186	\$ 5,950	\$ 7,637	\$ 7,514
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				37.00	36.30		36.90	36.40
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				14.32	13.89		11.56	10.62
<b>Total FTE</b>				53.32	52.19		50.46	49.02

# SUMMIT VIEW ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 164,791	\$ 184,922	\$ 181,515	\$ 183,076	\$ 183,075	\$ 174,386	\$ 187,100	\$ 147,408
<i>Certified</i>	2,016,534	2,217,185	2,207,487	2,020,218	1,995,787	1,840,316	1,912,720	1,966,773
<i>Professional/Technical</i>	-	-	8,332	-	-	-	-	-
<i>Classified</i>	441,316	401,007	308,872	241,875	261,879	304,064	333,123	344,936
Benefits	984,275	1,012,341	984,463	970,842	964,928	874,546	1,003,981	1,010,007
Purchased Services	118,894	86,003	35,250	-	-	60,638	-	-
Supplies and Materials	230,619	96,472	87,758	109,749	154,040	121,792	23,407	15,277
Capital Equipment	24,453	9,864	14,736	-	12,000	3,600	-	-
Other Expenses	5,255	3,172	145	-	-	878	-	-
<b>Total Expenditures</b>	<b>\$ 3,986,136</b>	<b>\$ 4,010,966</b>	<b>\$ 3,828,558</b>	<b>\$ 3,525,760</b>	<b>\$ 3,571,709</b>	<b>\$ 3,380,221</b>	<b>\$ 3,460,331</b>	<b>\$ 3,484,401</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 174,272	\$ 10,930	\$ -	\$ -	\$ -	\$ 6,715	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	50,988	119,942	118,587	-	-	39,862	-	-
Fund 15 Full Day Kindergarten	(28,883)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	(33,830)	623	623	-	-	623	-	-
<b>Total</b>	<b>\$ 162,547</b>	<b>\$ 131,495</b>	<b>\$ 119,210</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 47,200</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	508	502	461	460	434	434	409	409
<b>School Expenditures Per Pupil</b>	\$ 7,847	\$ 7,990	\$ 8,305	\$ 7,665	\$ 8,230	\$ 7,789	\$ 8,460	\$ 8,519
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	1.50
<i>Certified</i>				34.30	33.80		30.50	31.10
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				8.79	9.06		12.61	13.06
<b>Total FTE</b>				45.09	44.86		45.11	45.66

# TIMBER TRAIL ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 119,721	\$ 124,911	\$ 122,958	\$ 105,625	\$ 105,625	\$ 118,541	\$ 107,716	\$ 107,716
<i>Certified</i>	1,471,033	1,448,271	1,425,961	1,408,044	1,409,222	1,270,995	1,630,653	1,515,578
<i>Professional/Technical</i>	-	-	5,158	-	-	-	-	-
<i>Classified</i>	248,112	359,775	294,619	280,190	350,397	282,768	358,608	346,792
Benefits	612,302	635,063	582,779	717,486	752,602	521,880	844,575	795,997
Purchased Services	55,888	34,494	31,490	-	-	37,406	-	-
Supplies and Materials	165,232	115,745	134,734	120,797	716,859	157,266	20,924	181,887
Capital Equipment	-	24,127	6,494	-	-	-	-	-
Other Expenses	(66,763)	1,794	22	-	-	59	-	-
<b>Total Expenditures</b>	<b>\$ 2,605,524</b>	<b>\$ 2,744,181</b>	<b>\$ 2,604,213</b>	<b>\$ 2,632,142</b>	<b>\$ 3,334,705</b>	<b>\$ 2,388,916</b>	<b>\$ 2,962,476</b>	<b>\$ 2,947,970</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 82,346	\$ 218,263	\$ 227,845	\$ -	\$ -	\$ 281,358	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	353,274	357,170	381,761	-	-	421,561	-	-
Fund 15 Full Day Kindergarten	594	-	-	-	-	-	-	-
Fund 23 Specific Purpose	7,638	5,282	5,282	-	-	3,778	-	-
Fund 14 Capital Projects	-	14,115	10,904	-	-	310	-	-
<b>Total</b>	<b>\$ 443,852</b>	<b>\$ 594,830</b>	<b>\$ 625,792</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 707,007</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>330</b>	<b>328</b>	<b>289</b>	<b>335</b>	<b>329</b>	<b>329</b>	<b>335</b>	<b>335</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,896</b>	<b>\$ 8,366</b>	<b>\$ 9,011</b>	<b>\$ 7,857</b>	<b>\$ 10,136</b>	<b>\$ 7,261</b>	<b>\$ 8,843</b>	<b>\$ 8,800</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				23.95	24.25		25.80	23.90
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				11.01	12.68		13.24	12.80
<b>Total FTE</b>				<b>35.96</b>	<b>37.93</b>		<b>40.04</b>	<b>37.70</b>

# TRAILBLAZER ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 179,366	\$ 191,447	\$ 200,577	\$ 182,925	\$ 182,923	\$ 174,475	\$ 186,548	\$ 186,545
<i>Certified</i>	1,571,701	1,717,661	1,650,655	1,586,390	1,593,348	1,328,201	1,602,830	1,602,830
<i>Professional/Technical</i>	-	-	1,984	-	-	-	-	-
<i>Classified</i>	474,765	478,660	366,774	400,714	404,993	305,400	389,741	448,782
Benefits	821,252	848,539	789,309	902,558	905,107	640,878	896,944	929,565
Purchased Services	66,597	53,546	27,881	-	-	39,097	-	-
Supplies and Materials	126,456	95,335	92,488	57,574	110,042	115,360	36,290	36,290
Capital Equipment	89,851	1,807	1,286	-	-	2,887	-	-
Other Expenses	4,588	3,507	347	-	-	39	-	-
<b>Total Expenditures</b>	<b>\$ 3,334,576</b>	<b>\$ 3,390,501</b>	<b>\$ 3,131,302</b>	<b>\$ 3,130,161</b>	<b>\$ 3,196,413</b>	<b>\$ 2,606,337</b>	<b>\$ 3,112,353</b>	<b>\$ 3,204,012</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ -	\$ 22,408	\$ -	\$ -	\$ -	\$ (4,886)	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	46,451	43,197	62,750	-	-	86,195	-	-
Fund 15 Full Day Kindergarten	(27,069)	-	-	-	-	-	-	-
Fund 23 Specific Purpose	702	2,010	3,874	-	-	3,911	-	-
Fund 14 Capital Projects	(3,403)	8,260	4,857	-	-	4,857	-	-
<b>Total</b>	<b>\$ 16,681</b>	<b>\$ 75,875</b>	<b>\$ 71,481</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,077</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	376	384	331	320	293	293	282	282
<b>School Expenditures Per Pupil</b>	\$ 8,869	\$ 8,829	\$ 9,460	\$ 9,782	\$ 10,909	\$ 8,895	\$ 11,037	\$ 11,362
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				26.20	26.20		25.20	25.20
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				15.93	15.94		14.31	16.51
<b>Total FTE</b>				<b>44.13</b>	<b>44.14</b>		<b>41.51</b>	<b>43.71</b>

# WILDCAT MOUNTAIN ELEMENTARY SCHOOL

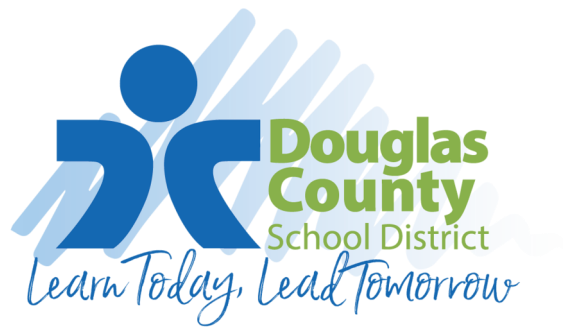
	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 180,597	\$ 188,918	\$ 185,480	\$ 182,925	\$ 182,921	\$ 178,195	\$ 187,342	\$ 187,342
<i>Certified</i>	2,107,535	2,195,861	2,213,949	2,071,676	2,060,478	1,900,689	2,229,682	2,229,683
<i>Professional/Technical</i>	-	-	10,415	-	-	120	-	-
<i>Classified</i>	405,574	475,618	429,025	380,149	415,888	347,237	413,409	413,406
Benefits	867,063	930,579	933,873	1,062,303	1,093,493	820,865	1,138,768	1,138,770
Purchased Services	76,082	60,887	30,676	-	-	67,824	-	-
Supplies and Materials	186,671	122,801	126,947	35,389	218,368	134,233	16,381	16,381
Capital Equipment	243,584	3,685	24,405	-	-	-	-	-
Other Expenses	(25,911)	3,003	165	-	-	1,636	-	-
<b>Total Expenditures</b>	<b>\$ 4,041,195</b>	<b>\$ 3,981,350</b>	<b>\$ 3,954,936</b>	<b>\$ 3,732,442</b>	<b>\$ 3,971,148</b>	<b>\$ 3,450,800</b>	<b>\$ 3,985,582</b>	<b>\$ 3,985,582</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 77,929	\$ 95,750	\$ 431	\$ -	\$ -	\$ 3,859	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	236,082	207,920	202,897	-	-	122,299	-	-
Fund 15 Full Day Kindergarten	23,340	-	-	-	-	-	-	-
Fund 23 Specific Purpose	2,089	2,059	2,078	-	-	5,201	-	-
Fund 14 Capital Projects	3,366	20,952	13,393	-	-	5,973	-	-
<b>Total</b>	<b>\$ 342,806</b>	<b>\$ 326,681</b>	<b>\$ 218,799</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 137,331</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	519	499	447	455	442	442	435	435
<b>School Expenditures Per Pupil</b>	\$ 7,787	\$ 7,979	\$ 8,848	\$ 8,203	\$ 8,984	\$ 7,807	\$ 9,162	\$ 9,162
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				2.00	2.00		2.00	2.00
<i>Certified</i>				35.91	35.30		35.78	35.78
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				14.80	16.56		15.68	15.68
<b>Total FTE</b>				52.71	53.86		53.46	53.46

# ELEMENTARY SCHOOL SUMMARY

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital			Total Expenditures	Projected Enrollment	Total Expenditures Per Pupil
					Equipment and Projects	Other Expense				
Acres Green Elementary	\$ 2,499,307	\$ 1,009,926	\$ 5,000	\$ 91,188	\$ -	\$ -	\$ 3,605,421	332	\$ 10,860	
Arrowwood Elementary	\$ 2,239,435	\$ 930,145	\$ -	\$ 54,718	\$ -	\$ -	\$ 3,224,298	320	\$ 10,076	
Bear Canyon Elementary	\$ 2,135,776	\$ 872,949	\$ -	\$ 11,258	\$ -	\$ -	\$ 3,019,983	364	\$ 8,297	
Buffalo Ridge Elementary	\$ 2,492,523	\$ 989,174	\$ -	\$ 393,649	\$ -	\$ -	\$ 3,875,346	467	\$ 8,298	
Castle Rock Elementary School	\$ 2,552,249	\$ 1,022,318	\$ -	\$ 209,765	\$ -	\$ -	\$ 3,784,332	385	\$ 9,829	
Cherokee Trail Elementary	\$ 3,328,911	\$ 1,374,054	\$ -	\$ 69,395	\$ -	\$ -	\$ 4,772,360	514	\$ 9,285	
Clear Sky Elementary	\$ 3,665,757	\$ 1,476,309	\$ 13,000	\$ 117,427	\$ -	\$ -	\$ 5,272,493	613	\$ 8,601	
Copper Mesa Elementary	\$ 1,997,077	\$ 812,160	\$ -	\$ 40,581	\$ -	\$ -	\$ 2,849,818	308	\$ 9,253	
Cougar Run Elementary	\$ 2,218,330	\$ 948,635	\$ -	\$ 109,004	\$ -	\$ -	\$ 3,275,969	356	\$ 9,202	
Coyote Creek Elementary	\$ 2,370,300	\$ 937,083	\$ -	\$ 32,620	\$ -	\$ -	\$ 3,340,003	409	\$ 8,166	
Eagle Ridge Elementary	\$ 3,640,285	\$ 1,522,371	\$ -	\$ 115,232	\$ -	\$ 18,000	\$ 5,295,888	567	\$ 9,340	
Eldorado Elementary	\$ 2,649,082	\$ 1,029,843	\$ -	\$ 9,303	\$ -	\$ -	\$ 3,688,228	400	\$ 9,221	
Flagstone Elementary	\$ 2,533,200	\$ 1,017,693	\$ -	\$ 34,245	\$ -	\$ -	\$ 3,585,138	410	\$ 8,744	
Fox Creek Elementary	\$ 2,524,341	\$ 1,001,400	\$ 20,000	\$ 52,366	\$ -	\$ -	\$ 3,598,107	438	\$ 8,215	
Franktown Elementary	\$ 2,230,726	\$ 909,185	\$ 12,500	\$ 31,751	\$ -	\$ 6,056	\$ 3,190,218	348	\$ 9,167	
Frontier Valley Elementary	\$ 2,380,050	\$ 967,585	\$ -	\$ 71,524	\$ -	\$ -	\$ 3,419,159	384	\$ 8,904	
Gold Rush Elementary	\$ 3,447,946	\$ 1,434,559	\$ -	\$ 82,400	\$ -	\$ -	\$ 4,964,905	620	\$ 8,008	
Heritage Elementary	\$ 2,140,801	\$ 888,028	\$ -	\$ 23,240	\$ -	\$ -	\$ 3,052,069	335	\$ 9,111	
Iron Horse Elementary	\$ 2,626,897	\$ 1,077,327	\$ -	\$ 2,097	\$ -	\$ -	\$ 3,706,321	389	\$ 9,528	
Larkspur Elementary	\$ 1,569,267	\$ 626,795	\$ -	\$ 33,202	\$ -	\$ -	\$ 2,229,264	220	\$ 10,133	
Legacy Point Elementary	\$ 2,254,974	\$ 881,915	\$ 5,000	\$ 7,005	\$ -	\$ -	\$ 3,148,894	315	\$ 9,996	
Lone Tree Elementary	\$ 1,907,074	\$ 781,575	\$ -	\$ 103,303	\$ -	\$ -	\$ 2,791,952	374	\$ 7,465	
Mammoth Heights Elementary	\$ 4,009,828	\$ 1,661,002	\$ -	\$ 46,844	\$ -	\$ -	\$ 5,717,674	611	\$ 9,358	
Meadow View Elementary	\$ 2,959,377	\$ 1,207,122	\$ -	\$ 29,206	\$ -	\$ -	\$ 4,195,705	465	\$ 9,023	
Mountain View Elementary	\$ 1,908,267	\$ 781,586	\$ -	\$ 308,762	\$ -	\$ -	\$ 2,998,615	329	\$ 9,114	
Northeast Elementary	\$ 2,066,339	\$ 809,217	\$ 15,000	\$ 13,856	\$ -	\$ -	\$ 2,904,412	346	\$ 8,394	
Northridge Elementary	\$ 3,259,893	\$ 1,357,841	\$ -	\$ 35,444	\$ -	\$ -	\$ 4,653,178	575	\$ 8,092	
Pine Grove Elementary	\$ 2,863,282	\$ 1,184,577	\$ -	\$ 13,864	\$ -	\$ -	\$ 4,061,723	480	\$ 8,462	
Pine Lane Primary Elementary	\$ 5,235,148	\$ 2,187,743	\$ -	\$ 111,228	\$ -	\$ -	\$ 7,534,119	735	\$ 10,251	
Pioneer Elementary	\$ 2,855,672	\$ 1,120,343	\$ -	\$ 107,645	\$ -	\$ -	\$ 4,083,660	365	\$ 11,188	
Prairie Crossing Elementary	\$ 3,481,647	\$ 1,400,113	\$ -	\$ 269,234	\$ -	\$ -	\$ 5,150,994	719	\$ 7,164	
Redstone Elementary	\$ 2,393,738	\$ 985,055	\$ -	\$ 64,215	\$ -	\$ -	\$ 3,443,008	383	\$ 8,990	
Renaissance Magnet School	\$ 2,153,200	\$ 843,587	\$ 6,917	\$ 42,129	\$ -	\$ -	\$ 3,045,833	389	\$ 7,830	
Rock Ridge Elementary	\$ 3,063,355	\$ 1,278,458	\$ 7,119	\$ 13,053	\$ -	\$ 13,000	\$ 4,374,985	418	\$ 10,466	
Roxborough Intermediate Elem	\$ 2,278,360	\$ 915,683	\$ -	\$ 100,047	\$ -	\$ 35,000	\$ 3,329,090	420	\$ 7,926	
Roxborough Primary Elementar	\$ 2,017,252	\$ 763,293	\$ -	\$ 18,181	\$ -	\$ 8,009	\$ 2,806,735	328	\$ 8,557	
Saddle Ranch Elementary	\$ 2,090,035	\$ 809,836	\$ -	\$ -	\$ -	\$ -	\$ 2,899,871	311	\$ 9,324	
Sage Canyon Elementary	\$ 3,267,867	\$ 1,326,787	\$ -	\$ 267,551	\$ -	\$ -	\$ 4,862,205	590	\$ 8,241	
Sand Creek Elementary	\$ 2,413,472	\$ 975,288	\$ -	\$ 31,014	\$ -	\$ -	\$ 3,419,774	329	\$ 10,394	
Sedalia Elementary	\$ 1,932,627	\$ 782,626	\$ -	\$ -	\$ -	\$ -	\$ 2,715,253	186	\$ 14,598	
Soaring Hawk Elementary	\$ 2,900,672	\$ 1,174,027	\$ -	\$ 139,855	\$ -	\$ -	\$ 4,214,554	424	\$ 9,940	
South Ridge Elementary	\$ 3,204,375	\$ 1,335,425	\$ 4,670	\$ 56,235	\$ -	\$ 8,000	\$ 4,608,705	431	\$ 10,693	
Stone Mountain Elementary	\$ 2,721,550	\$ 1,052,228	\$ -	\$ 35,752	\$ -	\$ -	\$ 3,809,530	507	\$ 7,514	
Summit View Elementary	\$ 2,459,117	\$ 1,010,007	\$ -	\$ 15,277	\$ -	\$ -	\$ 3,484,401	409	\$ 8,519	
Timber Trail Elementary	\$ 1,970,086	\$ 795,997	\$ -	\$ 181,887	\$ -	\$ -	\$ 2,947,970	335	\$ 8,800	
Trailblazer Elementary	\$ 2,238,157	\$ 929,565	\$ -	\$ 36,290	\$ -	\$ -	\$ 3,204,012	282	\$ 11,362	
Wildcat Mountain Elementary	\$ 2,830,431	\$ 1,138,770	\$ -	\$ 16,381	\$ -	\$ -	\$ 3,985,582	435	\$ 9,162	
<b>Sub Total</b>	<b>123,978,055</b>	<b>50,337,205</b>	<b>89,206</b>	<b>3,649,223</b>	<b>-</b>	<b>88,065</b>	<b>178,141,754</b>	<b>19,670</b>	<b>\$ 9,214</b>	

# **SECONDARY AND ALTERNATIVE SCHOOL BUDGETS**





# SECONDARY AND ALTERNATIVE SCHOOLS

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## Middle Schools

- Castle Rock Middle School
- Cimarron Middle School
- Cresthill Middle School
- Mesa Middle School
- Mountain Ridge Middle School
- Ranch View Middle School
- Rocky Heights Middle School
- Sagewood Middle School
- Sierra Middle School

## High Schools

- Castle View High School
- Chaparral High School
- Douglas County High School
- Highlands Ranch High School
- Legend High School
- Mountain Vista High School
- Ponderosa High School
- Rock Canyon High School
- ThunderRidge High School

## Alternative Schools

- Bridge Program
- Cherry Valley Elementary
- Daniel C. Oakes High School
- Eagle Academy Alternative High School
- eDCSD Cyber School
- Plum Creek Academy

# CASTLE ROCK MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 219,821	\$ 290,546	\$ 282,357	\$ 282,273	\$ 282,273	\$ 271,267	\$ 291,414	\$ 292,473
<i>Certified</i>	3,649,013	3,806,574	3,479,976	3,508,937	3,511,435	2,982,743	3,382,080	3,396,113
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	552,272	570,806	537,005	604,919	652,724	454,054	677,557	630,333
Benefits	1,545,135	1,609,315	1,500,457	1,733,423	1,751,283	1,325,541	1,745,462	1,718,955
Purchased Services	115,247	119,004	61,501	-	38,200	62,376	4,448	4,448
Supplies and Materials	315,315	274,692	262,387	107,110	510,511	292,288	36,013	32,660
Capital Equipment	42,703	20,460	-	-	12,465	12,465	-	-
Other Expenses	11,042	4,840	3,343	-	-	1,785	-	19,164
<b>Total Expenditures</b>	<b>\$ 6,450,548</b>	<b>\$ 6,696,238</b>	<b>\$ 6,127,024</b>	<b>\$ 6,236,662</b>	<b>\$ 6,758,891</b>	<b>\$ 5,402,519</b>	<b>\$ 6,136,974</b>	<b>\$ 6,094,146</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 388,665	\$ 405,488	\$ 406,930	\$ -	\$ -	\$ 287,703	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	80,341	79,047	72,759	-	-	76,160	-	-
Fund 23 Specific Purpose	1,372	1,650	69	-	-	3,630	-	-
Fund 26 Athletics/Activities	15,332	8,295	19,468	-	-	25,736	-	-
Fund 14 Capital Projects	-	-	11,860	-	-	-	-	-
<b>Total</b>	<b>\$ 485,710</b>	<b>\$ 494,480</b>	<b>\$ 511,086</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 393,229</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	866	842	774	766	741	741	683	683
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<b>School Expenditures Per Pupil</b>	\$ 7,449	\$ 7,953	\$ 7,916	\$ 8,142	\$ 9,121	\$ 7,291	\$ 8,985	\$ 8,923
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	3.00	3.00	3.00	3.00
<i>Certified</i>	58.90	57.70	52.00	52.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	19.56	21.32	21.32	19.56
<b>Total FTE</b>	<b>81.46</b>	<b>82.02</b>	<b>76.32</b>	<b>74.56</b>

# CIMARRON MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 355,313	\$ 378,085	\$ 370,329	\$ 369,386	\$ 369,386	\$ 351,717	\$ 380,603	\$ 511,792
<i>Certified</i>	4,861,892	4,780,918	4,755,996	4,501,153	4,540,316	4,166,001	4,524,476	4,349,914
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	743,173	752,984	654,898	700,464	723,176	589,386	741,328	747,395
Benefits	1,991,763	1,988,371	1,980,812	2,206,128	2,229,339	1,775,772	2,246,987	2,223,951
Purchased Services	182,016	260,375	151,480	17,740	64,865	103,501	64,840	64,840
Supplies and Materials	565,315	408,310	382,287	509,495	885,304	402,736	107,180	186,362
Capital Equipment	13,138	-	117,121	-	19,995	27,250	-	-
Other Expenses	30,241	14,231	4,849	-	-	3,425	-	-
<b>Total Expenditures</b>	<b>\$ 8,742,850</b>	<b>\$ 8,583,274</b>	<b>\$ 8,417,772</b>	<b>\$ 8,304,366</b>	<b>\$ 8,832,381</b>	<b>\$ 7,419,789</b>	<b>\$ 8,065,414</b>	<b>\$ 8,084,254</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 493,097	\$ 610,567	\$ 479,401	\$ -	\$ -	\$ 539,434	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	133,789	103,620	106,861	-	-	71,191	-	-
Fund 23 Specific Purpose	19,651	25,235	20,890	-	-	13,710	-	-
Fund 26 Athletics/Activities	48,505	55,232	57,861	-	-	51,104	-	-
Fund 14 Capital Projects	3,394	130,545	39,300	-	-	(2,455)	-	-
<b>Total</b>	<b>\$ 698,436</b>	<b>\$ 925,199</b>	<b>\$ 704,313</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 672,984</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	1,314	1,293	1,209	1,200	1,172	1,172	1,100	1,100
<b>School Expenditures Per Pupil</b>	\$ 6,654	\$ 6,638	\$ 6,963	\$ 6,920	\$ 7,536	\$ 6,331	\$ 7,332	\$ 7,349
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				4.00	4.00		4.00	5.00
<i>Certified</i>				72.00	75.10		69.80	68.40
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				23.36	23.99		23.99	24.06
<b>Total FTE</b>				99.36	103.09		97.79	97.46

# CRESTHILL MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 325,755	\$ 326,463	\$ 313,133	\$ 282,274	\$ 279,594	\$ 247,978	\$ 291,589	\$ 291,586
Certified	3,937,238	4,039,248	3,981,723	3,631,741	3,727,036	3,507,763	3,446,660	3,451,281
Professional/Technical	-	-	-	-	-	-	-	-
Classified	651,110	666,889	608,460	681,632	668,789	508,667	707,211	730,833
Benefits	1,612,453	1,660,978	1,637,211	1,845,696	1,844,695	1,416,948	1,766,900	1,783,910
Purchased Services	93,506	91,982	46,627	7,485	7,485	77,835	5,210	5,210
Supplies and Materials	381,922	347,452	390,788	85,752	370,597	333,606	36,732	60,004
Capital Equipment	69,104	14,127	-	5,000	170,000	49,354	-	-
Other Expenses	9,104	4,309	958	-	-	1,767	-	2,506
<b>Total Expenditures</b>	<b>\$ 7,080,192</b>	<b>\$ 7,151,449</b>	<b>\$ 6,978,899</b>	<b>\$ 6,539,580</b>	<b>\$ 7,068,196</b>	<b>\$ 6,143,918</b>	<b>\$ 6,254,302</b>	<b>\$ 6,325,330</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 269,770	\$ 307,985	\$ 281,486	\$ -	\$ -	\$ 127,593	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	114,628	142,465	141,675	-	-	151,753	-	-
Fund 23 Specific Purpose	(661)	(2,652)	(1,391)	-	-	8,842	-	-
Fund 26 Athletics/Activities	14,759	21,892	26,764	-	-	39,300	-	-
Fund 14 Capital Projects	-	55	55	-	-	55	-	-
<b>Total</b>	<b>\$ 398,496</b>	<b>\$ 469,745</b>	<b>\$ 448,589</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 327,543</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	826	776	767	760	738	738	664	664
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<b>School Expenditures Per Pupil</b>	\$ 8,572	\$ 9,216	\$ 9,099	\$ 8,605	\$ 9,578	\$ 8,325	\$ 9,419	\$ 9,526
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
Administrative	3.00	3.00	3.00	3.00
Certified	62.10	61.90	52.60	52.60
Professional/Technical	0.00	0.00	0.00	0.00
Classified	22.27	22.46	22.46	23.34
<b>Total FTE</b>	<b>87.37</b>	<b>87.36</b>	<b>78.06</b>	<b>78.94</b>

# MESA MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 313,309	\$ 327,275	\$ 281,643	\$ 197,861	\$ 236,406	\$ 227,318	\$ 295,354	\$ 295,343
Certified	3,603,406	4,124,976	4,759,919	4,416,098	4,614,579	3,794,000	4,698,170	4,719,087
Professional/Technical	-	-	-	-	-	-	-	-
Classified	629,423	710,559	662,600	820,229	887,955	627,584	960,652	1,018,499
Benefits	1,533,632	1,687,438	1,912,055	2,178,863	2,277,782	1,568,342	2,413,229	2,450,340
Purchased Services	190,547	162,458	87,752	22,928	22,928	123,496	15,214	15,214
Supplies and Materials	339,707	277,774	254,094	343,499	312,323	291,470	254,494	261,844
Capital Equipment	31,319	272,577	184,262	-	62,842	13,630	-	-
Other Expenses	13,197	11,537	1,123	1,648	1,648	6,966	5,042	1,624
<b>Total Expenditures</b>	<b>\$ 6,654,539</b>	<b>\$ 7,574,594</b>	<b>\$ 8,143,447</b>	<b>\$ 7,981,126</b>	<b>\$ 8,416,463</b>	<b>\$ 6,652,805</b>	<b>\$ 8,642,155</b>	<b>\$ 8,761,951</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 283,073	\$ 191,241	\$ 7,863	\$ -	\$ -	\$ 67,065	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	107,498	109,215	101,912	-	-	75,753	-	-
Fund 23 Specific Purpose	25,050	26,514	30,916	-	-	30,352	-	-
Fund 26 Athletics/Activities	10,329	4,573	1,883	-	-	(6,032)	-	-
Fund 14 Capital Projects	-	14,156	-	-	-	7,842	-	-
<b>Total</b>	<b>\$ 425,950</b>	<b>\$ 345,699</b>	<b>\$ 142,574</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 174,980</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	817	865	1,029	967	998	998	1,015	1,015
<b>School Expenditures Per Pupil</b>	\$ 8,145	\$ 8,757	\$ 7,914	\$ 8,253	\$ 8,433	\$ 6,666	\$ 8,514	\$ 8,632
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
Administrative				2.03	3.00		3.00	3.00
Certified				73.05	73.96		72.37	72.37
Professional/Technical				0.00	0.00		0.00	0.00
Classified				27.28	29.60		31.98	34.18
<b>Total FTE</b>				102.36	106.56		107.35	109.55

# MOUNTAIN RIDGE MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 287,860	\$ 292,740	\$ 292,157	\$ 282,273	\$ 282,273	\$ 280,779	\$ 291,414	\$ 291,414
Certified	5,137,227	5,032,660	4,966,933	3,894,764	3,867,621	3,694,218	3,747,034	3,776,916
Professional/Technical	300	-	-	-	-	-	-	-
Classified	646,357	659,160	567,277	502,456	470,811	352,034	508,330	567,372
Benefits	2,005,383	1,986,489	1,934,592	1,832,652	1,792,458	1,480,456	1,772,802	1,807,429
Purchased Services	178,371	97,207	46,299	7,279	7,279	67,251	-	-
Supplies and Materials	475,593	375,552	274,956	244,374	459,453	302,272	133,956	108,743
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	6,211	6,729	1,461	-	-	1,335	-	29,692
<b>Total Expenditures</b>	<b>\$ 8,737,302</b>	<b>\$ 8,450,537</b>	<b>\$ 8,083,675</b>	<b>\$ 6,763,798</b>	<b>\$ 6,879,895</b>	<b>\$ 6,178,345</b>	<b>\$ 6,453,536</b>	<b>\$ 6,581,566</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 259,783	\$ 133,874	\$ 35,629	\$ -	\$ -	\$ 82,468	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	85,171	54,558	10,815	-	-	10,352	-	-
Fund 23 Specific Purpose	18,002	15,382	10,401	-	-	26,221	-	-
Fund 26 Athletics/Activities	46,924	58,549	41,983	-	-	70,897	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 409,880</b>	<b>\$ 262,363</b>	<b>\$ 98,828</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 189,938</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	<b>1,137</b>	<b>1,088</b>	<b>994</b>	<b>957</b>	<b>925</b>	<b>925</b>	<b>884</b>	<b>884</b>
<b>School Expenditures Per Pupil</b>	<b>\$ 7,685</b>	<b>\$ 7,767</b>	<b>\$ 8,132</b>	<b>\$ 7,068</b>	<b>\$ 7,438</b>	<b>\$ 6,679</b>	<b>\$ 7,300</b>	<b>\$ 7,445</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
Administrative				3.00	3.00		3.00	3.00
Certified				65.80	63.60		57.90	58.05
Professional/Technical				0.00	0.00		0.00	0.00
Classified				14.52	14.52		14.02	16.22
<b>Total FTE</b>				<b>83.32</b>	<b>81.12</b>		<b>74.92</b>	<b>77.27</b>

# RANCH VIEW MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 277,865	\$ 283,104	\$ 277,949	\$ 284,542	\$ 284,542	\$ 257,882	\$ 292,491	\$ 292,484
<i>Certified</i>	3,515,008	3,499,704	3,515,361	3,379,196	3,404,349	2,959,897	3,556,258	3,560,139
<i>Professional/Technical</i>	-	-	-	-	-	300	-	-
<i>Classified</i>	557,701	585,975	633,324	743,326	768,036	576,712	791,113	708,454
Benefits	1,439,383	1,478,644	1,547,592	1,793,063	1,797,273	1,334,198	1,883,892	1,827,616
Purchased Services	112,553	141,344	88,909	23,285	23,285	81,655	10,941	10,941
Supplies and Materials	332,300	287,392	305,514	115,171	780,089	284,419	53,657	55,979
Capital Equipment	41,474	1,782	-	-	52,475	18,562	-	-
Other Expenses	5,985	15,521	5,687	-	-	7,601	-	26,900
<b>Total Expenditures</b>	<b>\$ 6,282,269</b>	<b>\$ 6,293,464</b>	<b>\$ 6,374,336</b>	<b>\$ 6,338,583</b>	<b>\$ 7,110,049</b>	<b>\$ 5,521,225</b>	<b>\$ 6,588,352</b>	<b>\$ 6,482,513</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 115,617	\$ 235,113	\$ 313,657	\$ -	\$ -	\$ 454,271	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	108,639	151,920	146,480	-	-	149,111	-	-
Fund 23 Specific Purpose	18,557	18,152	18,601	-	-	27,114	-	-
Fund 26 Athletics/Activities	59,465	48,899	60,593	-	-	73,465	-	-
Fund 14 Capital Projects	-	3,321	-	-	-	22,980	-	-
<b>Total</b>	<b>\$ 302,278</b>	<b>\$ 457,405</b>	<b>\$ 539,331</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 726,941</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	858	795	782	785	820	820	790	790
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<b>School Expenditures Per Pupil</b>	\$ 7,322	\$ 7,916	\$ 8,151	\$ 8,075	\$ 8,671	\$ 6,733	\$ 8,340	\$ 8,206
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	3.00	3.00	3.00	3.00
<i>Certified</i>	55.10	55.31	54.80	54.80
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	24.45	24.89	24.89	21.81
<b>Total FTE</b>	<b>82.55</b>	<b>83.20</b>	<b>82.69</b>	<b>79.61</b>



# ROCKY HEIGHTS MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 338,894	\$ 357,484	\$ 350,766	\$ 369,384	\$ 369,386	\$ 336,989	\$ 380,603	\$ 382,603
<i>Certified</i>	5,690,234	5,493,985	5,147,365	4,547,171	4,563,252	4,379,223	4,553,409	4,531,494
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	750,770	727,077	624,764	622,321	644,937	536,867	635,074	725,605
Benefits	2,285,942	2,171,981	2,057,575	2,165,419	2,183,626	1,818,769	2,192,336	2,241,953
Purchased Services	135,885	90,431	46,425	8,500	11,270	62,977	7,700	7,700
Supplies and Materials	452,880	389,031	403,532	348,312	1,080,710	342,683	230,436	289,907
Capital Equipment	152,549	74,986	29,978	-	-	-	-	-
Other Expenses	21,913	17,729	4,767	700	700	4,079	1,375	7,375
<b>Total Expenditures</b>	<b>\$ 9,829,068</b>	<b>\$ 9,322,704</b>	<b>\$ 8,665,171</b>	<b>\$ 8,061,807</b>	<b>\$ 8,853,881</b>	<b>\$ 7,481,587</b>	<b>\$ 8,000,933</b>	<b>\$ 8,186,637</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 593,765	\$ 522,678	\$ 418,728	\$ -	\$ -	\$ 710,640	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	113,498	140,892	127,364	-	-	145,654	-	-
Fund 23 Specific Purpose	45,824	53,292	54,880	-	-	63,948	-	-
Fund 26 Athletics/Activities	33,533	18,133	(5,780)	-	-	(12,233)	-	-
Fund 14 Capital Projects	-	107,909	77,931	-	-	-	-	-
<b>Total</b>	<b>\$ 786,620</b>	<b>\$ 842,904</b>	<b>\$ 673,123</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 908,008</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	1,409	1,346	1,218	1,212	1,225	1,225	1,110	1,110
<b>School Expenditures Per Pupil</b>	\$ 6,976	\$ 6,926	\$ 7,114	\$ 6,652	\$ 7,228	\$ 6,107	\$ 7,208	\$ 7,375
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				4.00	4.00		4.00	4.00
<i>Certified</i>				75.80	74.80		69.80	69.80
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				19.86	20.74		19.74	22.94
<b>Total FTE</b>				99.66	99.54		93.54	96.74

# SAGEWOOD MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 194,479	\$ 203,228	\$ 92,313	\$ 108,047	\$ 150,416	\$ 253,664	\$ 291,590	\$ 291,589
<i>Certified</i>	4,072,396	4,116,810	3,959,393	3,628,072	3,750,598	3,394,633	3,854,041	3,863,394
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	714,218	709,854	740,883	659,196	745,395	574,201	829,851	906,420
Benefits	1,734,650	1,706,460	1,664,220	1,766,592	1,855,704	1,484,883	2,004,105	2,057,737
Purchased Services	316,650	123,654	51,155	16,968	6,968	101,855	15,917	15,905
Supplies and Materials	449,180	320,014	341,402	111,854	576,631	400,874	100,986	61,909
Capital Equipment	9,535	28,567	8,558	-	61,652	59,903	-	-
Other Expenses	24,468	4,430	10,611	5,879	5,879	4,901	5,879	5,879
<b>Total Expenditures</b>	<b>\$ 7,515,577</b>	<b>\$ 7,213,017</b>	<b>\$ 6,868,535</b>	<b>\$ 6,296,608</b>	<b>\$ 7,153,243</b>	<b>\$ 6,274,914</b>	<b>\$ 7,102,369</b>	<b>\$ 7,202,833</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 218,879	\$ 251,611	\$ 183,072	\$ -	\$ -	\$ 171,929	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	76,552	109,821	96,439	-	-	76,957	-	-
Fund 23 Specific Purpose	18,711	20,143	15,814	-	-	19,198	-	-
Fund 26 Athletics/Activities	56,695	89,434	63,768	-	-	78,922	-	-
Fund 14 Capital Projects	(180)	43,404	34,846	-	-	(0)	-	-
<b>Total</b>	<b>\$ 370,657</b>	<b>\$ 514,413</b>	<b>\$ 393,939</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 347,006</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	941	884	824	740	805	805	849	849
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<b>School Expenditures Per Pupil</b>	\$ 7,987	\$ 8,160	\$ 8,336	\$ 8,509	\$ 8,886	\$ 7,795	\$ 8,366	\$ 8,484
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.00	3.00	3.00	3.00
<i>Certified</i>	58.00	59.36	60.71	60.71
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	21.94	24.94	28.27	29.59
<b>Total FTE</b>	<b>80.94</b>	<b>87.30</b>	<b>91.98</b>	<b>93.30</b>

# SIERRA MIDDLE SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 282,586	\$ 289,169	\$ 208,146	\$ 195,160	\$ 108,047	\$ 112,874	\$ 113,036	\$ 113,036
Certified	3,423,898	3,525,069	3,360,637	3,635,213	3,675,870	2,899,835	3,464,730	3,538,627
Professional/Technical	-	-	-	-	-	-	-	-
Classified	589,237	660,597	525,484	532,343	582,860	482,028	610,797	618,082
Benefits	1,426,303	1,510,225	1,396,862	1,707,445	1,724,432	1,205,268	1,664,930	1,693,312
Purchased Services	139,023	74,468	33,402	-	10,000	51,199	8,497	8,406
Supplies and Materials	328,349	300,557	252,734	194,241	396,633	208,621	122,643	52,211
Capital Equipment	6,445	228,000	32,760	3,000	3,000	-	-	-
Other Expenses	9,486	10,188	1,366	22,352	22,352	2,039	-	-
<b>Total Expenditures</b>	<b>\$ 6,205,326</b>	<b>\$ 6,598,274</b>	<b>\$ 5,811,391</b>	<b>\$ 6,289,754</b>	<b>\$ 6,523,194</b>	<b>\$ 4,961,866</b>	<b>\$ 5,984,633</b>	<b>\$ 6,023,674</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 231,299	\$ 365,136	\$ 336,466	\$ -	\$ -	\$ 180,394	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	10,961	18,352	20,433	-	-	31,663	-	-
Fund 23 Specific Purpose	18,210	20,847	20,696	-	-	28,516	-	-
Fund 26 Athletics/Activities	74,595	70,953	76,789	-	-	54,313	-	-
Fund 14 Capital Projects	-	36,360	3,892	-	-	-	-	-
<b>Total</b>	<b>\$ 335,065</b>	<b>\$ 511,648</b>	<b>\$ 458,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 294,885</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	857	875	804	856	761	761	750	750
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<b>School Expenditures Per Pupil</b>	\$ 7,241	\$ 7,541	\$ 7,228	\$ 7,348	\$ 8,572	\$ 6,520	\$ 7,980	\$ 8,032
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
Administrative	2.00	1.00	1.00	1.00
Certified	59.30	58.74	53.20	54.12
Professional/Technical	0.00	0.00	0.00	0.00
Classified	16.40	18.79	18.79	18.79
<b>Total FTE</b>	<b>77.70</b>	<b>78.53</b>	<b>72.99</b>	<b>73.91</b>

# CASTLE VIEW HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 508,758	\$ 530,893	\$ 601,131	\$ 618,804	\$ 618,804	\$ 578,436	\$ 632,420	\$ 632,420
<i>Certified</i>	7,966,730	8,369,230	8,131,583	8,372,108	8,322,110	7,067,859	8,011,061	7,938,795
<i>Professional/Technical</i>	-	1,000	-	-	-	-	-	-
<i>Classified</i>	1,083,366	1,131,489	1,086,985	1,216,043	1,185,603	954,032	1,101,132	1,135,614
Benefits	3,190,388	3,320,196	3,304,543	3,951,139	3,922,766	2,972,496	3,800,098	3,773,789
Purchased Services	989,547	513,728	360,326	110,151	114,986	577,649	12,500	19,348
Supplies and Materials	1,219,972	1,104,266	988,888	1,059,795	1,876,962	984,424	518,034	366,752
Capital Equipment	196,394	341,933	32,595	38,750	278,830	97,973	-	-
Other Expenses	48,338	34,379	16,989	17,474	41,474	15,092	120,427	249,325
<b>Total Expenditures</b>	<b>\$ 15,203,494</b>	<b>\$ 15,347,114</b>	<b>\$ 14,523,041</b>	<b>\$ 15,384,264</b>	<b>\$ 16,361,535</b>	<b>\$ 13,247,960</b>	<b>\$ 14,195,672</b>	<b>\$ 14,116,043</b>

<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 606,588	\$ 255,150	\$ 296,092	\$ -	\$ -	\$ 756,342	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	35,669	15,081	12,900	-	-	6,426	-	-
Fund 23 Specific Purpose	116,844	64,046	68,327	-	-	88,370	-	-
Fund 26 Athletics/Activities	253,610	150,057	240,431	-	-	319,149	-	-
Fund 14 Capital Projects	-	533,754	478,074	-	-	489	-	-
<b>Total</b>	<b>\$ 1,012,711</b>	<b>\$ 1,018,088</b>	<b>\$ 1,095,824</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,170,778</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,185	2,183	2,203	2,180	2,136	2,136	2,000	2,000
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<b>School Expenditures Per Pupil</b>	\$ 6,958	\$ 7,030	\$ 6,592	\$ 7,057	\$ 7,660	\$ 6,202	\$ 7,098	\$ 7,058
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	6.00	6.00	6.00	6.00
<i>Certified</i>	128.50	127.83	119.21	118.55
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	39.33	38.53	35.27	35.24
<b>Total FTE</b>	<b>173.83</b>	<b>172.36</b>	<b>160.48</b>	<b>159.79</b>

# CHAPARRAL HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 481,966	\$ 582,437	\$ 585,568	\$ 618,804	\$ 618,804	\$ 551,822	\$ 632,420	\$ 632,420
<i>Certified</i>	8,846,266	8,941,757	9,437,827	8,668,220	8,687,170	7,983,664	8,108,872	8,048,289
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	1,273,695	1,362,410	1,364,285	1,392,037	1,350,538	1,180,124	1,325,133	1,256,908
Benefits	3,521,431	3,539,404	3,742,667	4,162,679	4,117,124	3,323,419	3,944,261	3,866,597
Purchased Services	760,024	558,185	370,969	329,821	329,821	409,326	318,373	298,172
Supplies and Materials	1,619,644	1,384,048	1,116,683	1,266,883	1,973,330	1,147,531	650,390	480,548
Capital Equipment	263,697	175,296	29,745	-	-	114,884	7,168	19,680
Other Expenses	54,747	29,591	6,365	7,261	31,261	12,038	33,059	35,724
<b>Total Expenditures</b>	<b>\$ 16,821,470</b>	<b>\$ 16,573,128</b>	<b>\$ 16,654,110</b>	<b>\$ 16,445,705</b>	<b>\$ 17,108,048</b>	<b>\$ 14,722,809</b>	<b>\$ 15,019,676</b>	<b>\$ 14,638,338</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 1,075,636	\$ 1,033,785	\$ 863,173	\$ -	\$ -	\$ 750,894	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	157,252	77,763	83,916	-	-	65,647	-	-
Fund 23 Specific Purpose	67,900	71,320	55,843	-	-	66,062	-	-
Fund 26 Athletics/Activities	181,555	60,272	272,111	-	-	388,810	-	-
Fund 14 Capital Projects	-	82,883	59,121	-	-	-	-	-
<b>Total</b>	<b>\$ 1,482,343</b>	<b>\$ 1,326,023</b>	<b>\$ 1,334,164</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,271,412</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	2,241	2,193	2,213	2,250	2,076	2,076	1,944	1,944
<b>School Expenditures Per Pupil</b>	\$ 7,506	\$ 7,557	\$ 7,526	\$ 7,309	\$ 8,241	\$ 7,092	\$ 7,726	\$ 7,530
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				6.00	6.00		5.00	5.00
<i>Certified</i>				133.50	134.00		120.10	117.10
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				45.21	43.14		41.64	39.00
<b>Total FTE</b>				<b>184.71</b>	<b>183.14</b>		<b>166.74</b>	<b>161.10</b>

# DOUGLAS COUNTY HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 544,059	\$ 567,326	\$ 561,659	\$ 520,861	\$ 501,272	\$ 516,713	\$ 531,751	\$ 531,751
<i>Certified</i>	7,630,938	8,072,085	7,866,170	7,776,045	7,785,062	6,800,467	7,515,869	7,492,463
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	1,416,985	1,550,071	1,394,151	1,480,632	1,501,282	1,234,362	1,557,958	1,471,274
Benefits	3,149,769	3,352,011	3,264,539	3,852,084	3,869,762	2,901,434	3,813,925	3,734,317
Purchased Services	716,108	466,079	222,703	458,393	498,393	591,069	284,642	284,530
Supplies and Materials	1,187,248	1,072,233	1,025,085	787,945	833,528	1,019,365	558,749	580,546
Capital Equipment	296,468	89,350	9,950	138,836	154,091	-	35,103	35,103
Other Expenses	88,925	67,186	9,446	14,100	38,100	31,328	38,053	67,751
<b>Total Expenditures</b>	<b>\$ 15,030,500</b>	<b>\$ 15,236,341</b>	<b>\$ 14,353,702</b>	<b>\$ 15,028,896</b>	<b>\$ 15,181,490</b>	<b>\$ 13,094,740</b>	<b>\$ 14,336,050</b>	<b>\$ 14,197,735</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 355,168	\$ 180,033	\$ 78,346	\$ -	\$ -	\$ 460,958	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	29,895	25,275	(4,563)	-	-	40,313	-	-
Fund 23 Specific Purpose	57,620	56,567	45,258	-	-	61,138	-	-
Fund 26 Athletics/Activities	101,728	147,109	43,182	-	-	192,680	-	-
Fund 14 Capital Projects	-	46,855	(9,950)	-	-	-	-	-
<b>Total</b>	<b>\$ 544,411</b>	<b>\$ 455,839</b>	<b>\$ 152,273</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 755,088</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	1,841	1,808	1,817	1,893	1,821	1,821	1,800	1,800
<b>School Expenditures Per Pupil</b>	\$ 8,164	\$ 8,427	\$ 7,900	\$ 7,939	\$ 8,337	\$ 7,191	\$ 7,964	\$ 7,888
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				5.00	4.80		5.00	5.00
<i>Certified</i>				118.52	117.20		110.41	110.41
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				49.25	50.25		50.10	46.78
<b>Total FTE</b>				<b>172.77</b>	<b>172.25</b>		<b>165.51</b>	<b>162.19</b>

# HIGHLANDS RANCH HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 542,587	\$ 543,017	\$ 541,601	\$ 520,876	\$ 520,863	\$ 516,100	\$ 531,751	\$ 457,482
<i>Certified</i>	7,243,794	7,449,170	7,445,338	6,898,287	6,948,560	6,255,540	7,000,748	7,001,335
<i>Professional/Technical</i>	-	-	-	-	-	300	-	-
<i>Classified</i>	1,151,842	1,202,618	1,117,490	1,314,925	1,311,735	951,732	1,349,194	1,304,031
Benefits	2,976,215	2,987,988	3,041,304	3,443,516	3,445,599	2,644,065	3,492,913	3,428,929
Purchased Services	683,792	440,323	304,158	285,515	289,311	451,527	159,533	142,236
Supplies and Materials	931,133	811,681	808,335	408,327	487,400	772,158	399,997	571,362
Capital Equipment	307,547	100,976	48,887	11,843	61,843	-	43,134	43,134
Other Expenses	43,957	16,282	14,708	17,155	42,868	6,739	45,856	45,856
<b>Total Expenditures</b>	<b>\$ 13,880,866</b>	<b>\$ 13,552,055</b>	<b>\$ 13,321,820</b>	<b>\$ 12,900,444</b>	<b>\$ 13,108,179</b>	<b>\$ 11,598,161</b>	<b>\$ 13,023,126</b>	<b>\$ 12,994,365</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 30,342	\$ 44,474	\$ 34,404	\$ -	\$ -	\$ 37,960	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	(37,143)	(69,778)	(65,143)	-	-	34,416	-	-	-
Fund 23 Specific Purpose	63,139	60,144	56,397	-	-	75,887	-	-	-
Fund 26 Athletics/Activities	(34,112)	55,742	96,305	-	-	295,055	-	-	-
Fund 14 Capital Projects	(53,182)	(5,430)	(2,833)	-	-	-	-	-	-
<b>Total</b>	<b>\$ (30,956)</b>	<b>\$ 85,152</b>	<b>\$ 119,130</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 443,318</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	1,676	1,680	1,625	1,600	1,581	1,581	1,540	1,540
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<b>School Expenditures Per Pupil</b>	\$ 8,282	\$ 8,067	\$ 8,198	\$ 8,063	\$ 8,291	\$ 7,336	\$ 8,457	\$ 8,438
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	5.00	5.00	5.00	4.60
<i>Certified</i>	111.60	110.70	103.35	103.35
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	44.27	43.77	43.77	42.01
<b>Total FTE</b>	<b>160.87</b>	<b>159.47</b>	<b>152.12</b>	<b>149.96</b>

# LEGEND HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 613,764	\$ 617,352	\$ 611,745	\$ 704,665	\$ 704,665	\$ 659,236	\$ 732,565	\$ 632,420
<i>Certified</i>	7,920,104	8,253,633	8,386,118	8,499,928	8,521,791	7,213,785	8,072,823	8,504,339
<i>Professional/Technical</i>	65,360	-	-	-	-	-	-	-
<i>Classified</i>	1,054,894	1,087,103	1,044,782	1,005,462	1,072,107	909,303	1,091,924	1,058,122
Benefits	3,253,922	3,330,310	3,399,576	3,880,524	3,871,963	3,033,570	3,820,441	3,865,650
Purchased Services	844,962	750,460	326,562	388,210	388,210	598,197	219,295	203,510
Supplies and Materials	1,713,108	1,630,859	1,294,019	895,103	1,207,165	1,612,775	956,589	772,555
Capital Equipment	83,980	76,826	-	79,582	151,242	157,052	93,060	81,466
Other Expenses	40,558	31,455	21,702	234,018	258,018	7,973	295,244	230,177
<b>Total Expenditures</b>	<b>\$ 15,590,653</b>	<b>\$ 15,777,999</b>	<b>\$ 15,084,505</b>	<b>\$ 15,687,492</b>	<b>\$ 16,175,161</b>	<b>\$ 14,191,891</b>	<b>\$ 15,281,941</b>	<b>\$ 15,348,239</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ 297,522	\$ 338,221	\$ 247,439	\$ -	\$ -	\$ 108,748	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	3,014	48,128	25,914	-	-	39,113	-	-	-
Fund 23 Specific Purpose	54	12,321	38,845	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	(134,919)	97,232	-	-	-	-	-	-
Fund 14 Capital Projects	-	66,876	37,746	-	-	-	-	-	-
<b>Total</b>	<b>\$ 408,052</b>	<b>\$ 330,627</b>	<b>\$ 447,176</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 147,860</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Enrollment</b>	2,209	2,215	2,234	2,280	2,250	2,250	2,200	2,200
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<b>School Expenditures Per Pupil</b>	\$ 7,058	\$ 7,123	\$ 6,752	\$ 6,880	\$ 7,189	\$ 6,308	\$ 6,946	\$ 6,976
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	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	7.00	7.00	7.00	6.00
<i>Certified</i>	129.30	128.29	121.00	125.05
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	31.42	34.10	33.30	31.86
<b>Total FTE</b>	<b>167.72</b>	<b>169.39</b>	<b>161.30</b>	<b>162.91</b>



# MOUNTAIN VISTA HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 742,390	\$ 773,125	\$ 668,466	\$ 620,925	\$ 620,925	\$ 635,833	\$ 634,589	\$ 835,927
<i>Certified</i>	8,944,981	9,428,576	9,458,711	9,098,350	9,244,199	8,391,716	9,089,673	8,777,454
<i>Professional/Technical</i>	2,000	-	-	-	-	-	-	-
<i>Classified</i>	1,059,065	1,119,425	1,089,391	1,119,711	1,084,499	939,337	1,089,665	1,084,406
Benefits	3,588,290	3,681,764	3,703,216	4,175,923	4,205,640	3,408,793	4,181,914	4,098,426
Purchased Services	647,996	523,853	294,844	224,923	237,923	499,307	16,600	16,600
Supplies and Materials	1,066,526	979,210	929,282	717,030	1,389,976	1,052,324	470,211	602,872
Capital Equipment	768,938	169,487	115,131	-	-	32,022	-	-
Other Expenses	71,839	66,290	21,571	21,610	35,610	10,251	190,947	233,286
<b>Total Expenditures</b>	<b>\$ 16,892,025</b>	<b>\$ 16,741,730</b>	<b>\$ 16,280,612</b>	<b>\$ 15,978,472</b>	<b>\$ 16,818,772</b>	<b>\$ 14,969,583</b>	<b>\$ 15,673,599</b>	<b>\$ 15,648,971</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 421,488	\$ 504,986	\$ 616,365	\$ -	\$ -	\$ 631,462	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	54,996	54,457	47,658	-	-	(473)	-	-
Fund 23 Specific Purpose	155,874	150,031	137,705	-	-	190,665	-	-
Fund 26 Athletics/Activities	156,320	56,650	121,722	-	-	15,167	-	-
Fund 14 Capital Projects	-	108,261	(21,291)	-	-	29,075	-	-
<b>Total</b>	<b>\$ 788,678</b>	<b>\$ 874,385</b>	<b>\$ 902,159</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 865,895</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	2,332	2,381	2,367	2,402	2,367	2,367	2,285	2,285
<b>School Expenditures Per Pupil</b>	\$ 7,244	\$ 7,031	\$ 6,878	\$ 6,652	\$ 7,106	\$ 6,324	\$ 6,859	\$ 6,849
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				6.02	6.02		6.02	8.02
<i>Certified</i>				144.86	144.96		134.35	130.34
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				37.29	36.15		34.90	34.14
<b>Total FTE</b>				<b>188.17</b>	<b>187.13</b>		<b>175.27</b>	<b>172.50</b>

# PONDEROSA HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 515,974	\$ 538,232	\$ 494,306	\$ 520,861	\$ 525,861	\$ 480,908	\$ 531,341	\$ 531,221
<i>Certified</i>	5,157,855	6,110,042	6,406,201	6,305,165	6,286,509	5,307,038	6,243,848	6,240,286
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	910,802	1,080,497	1,047,021	1,133,817	1,136,426	864,550	1,223,431	1,201,272
Benefits	2,187,522	2,527,514	2,613,965	3,129,304	3,110,862	2,325,252	3,144,466	3,096,908
Purchased Services	393,609	288,376	201,651	213,980	186,416	336,353	51,776	115,580
Supplies and Materials	1,041,336	969,035	712,009	716,266	1,246,965	890,689	353,325	360,173
Capital Equipment	143,841	75,799	38,336	6,671	90,084	35,940	70,000	6,771
Other Expenses	36,007	18,984	3,981	12,216	36,216	15,632	34,915	32,133
<b>Total Expenditures</b>	<b>\$ 10,386,945</b>	<b>\$ 11,608,479</b>	<b>\$ 11,517,471</b>	<b>\$ 12,038,280</b>	<b>\$ 12,619,339</b>	<b>\$ 10,256,362</b>	<b>\$ 11,653,102</b>	<b>\$ 11,584,344</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 423,081	\$ 294,275	\$ 77,912	\$ -	\$ -	\$ 316,619	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	133,721	142,871	124,827	-	-	133,913	-	-
Fund 23 Specific Purpose	17,543	21,451	25,276	-	-	16,311	-	-
Fund 26 Athletics/Activities	102,597	98,844	190,690	-	-	291,409	-	-
Fund 14 Capital Projects	-	(29,595)	(29,967)	-	-	-	-	-
<b>Total</b>	<b>\$ 676,942</b>	<b>\$ 527,846</b>	<b>\$ 388,738</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 758,253</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	1,388	1,440	1,436	1,464	1,464	1,464	1,449	1,449
<b>School Expenditures Per Pupil</b>	\$ 7,483	\$ 8,061	\$ 8,021	\$ 8,223	\$ 8,620	\$ 7,006	\$ 8,042	\$ 7,995
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				5.00	5.00		5.00	5.00
<i>Certified</i>				95.70	95.50		91.60	91.80
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				38.75	38.85		38.98	38.10
<b>Total FTE</b>				139.45	139.35		135.58	134.90

# ROCK CANYON HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 711,830	\$ 740,064	\$ 741,048	\$ 716,760	\$ 716,747	\$ 634,711	\$ 733,089	\$ 813,386
<i>Certified</i>	8,230,211	8,658,435	8,813,914	8,513,796	8,510,131	7,555,861	8,505,133	8,512,974
<i>Professional/Technical</i>	-	-	740	-	-	-	-	-
<i>Classified</i>	1,119,287	1,274,161	1,167,509	1,287,288	1,273,534	974,853	1,276,507	1,147,239
Benefits	3,252,462	3,479,371	3,569,509	4,029,236	3,953,707	3,098,655	4,054,101	3,997,591
Purchased Services	1,139,030	818,539	463,828	451,443	550,237	810,652	369,017	528,182
Supplies and Materials	1,553,427	1,489,679	1,249,429	946,825	2,615,591	1,351,427	792,702	857,365
Capital Equipment	225,029	416,914	213,624	25,900	243,278	107,018	25,000	25,000
Other Expenses	60,589	59,209	32,663	79,650	84,856	61,908	78,344	82,856
<b>Total Expenditures</b>	<b>\$ 16,291,864</b>	<b>\$ 16,936,371</b>	<b>\$ 16,252,263</b>	<b>\$ 16,050,898</b>	<b>\$ 17,948,081</b>	<b>\$ 14,595,084</b>	<b>\$ 15,833,893</b>	<b>\$ 15,964,593</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 512,624	\$ 626,189	\$ 922,503	\$ -	\$ -	\$ 1,357,101	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	143,786	147,298	127,309	-	-	137,926	-	-
Fund 23 Specific Purpose	245,656	189,502	185,566	-	-	239,704	-	-
Fund 26 Athletics/Activities	467,939	423,294	414,179	-	-	502,988	-	-
Fund 14 Capital Projects	-	116,000	109,764	-	-	115,149	-	-
<b>Total</b>	<b>\$ 1,370,005</b>	<b>\$ 1,502,283</b>	<b>\$ 1,759,321</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,352,868</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	2,266	2,310	2,366	2,360	2,376	2,376	2,300	2,300
<b>School Expenditures Per Pupil</b>	\$ 7,190	\$ 7,332	\$ 6,869	\$ 6,801	\$ 7,554	\$ 6,143	\$ 6,884	\$ 6,941
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				7.00	7.00		6.00	8.82
<i>Certified</i>				127.96	132.52		124.90	126.50
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				41.77	42.34		39.72	35.29
<b>Total FTE</b>				176.73	181.86		170.62	170.61

# THUNDERRIDGE HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 483,618	\$ 404,971	\$ 489,277	\$ 520,859	\$ 520,861	\$ 462,022	\$ 531,751	\$ 431,082
<i>Certified</i>	7,804,084	8,153,048	7,774,870	7,563,980	7,710,554	6,586,283	7,529,572	7,666,216
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	1,134,165	1,258,718	1,193,379	1,211,693	1,232,986	949,676	1,260,840	1,331,690
Benefits	3,098,523	3,180,557	3,170,587	3,579,952	3,617,910	2,729,608	3,623,927	3,673,290
Purchased Services	731,904	610,942	467,897	204,638	214,638	506,655	40,296	40,296
Supplies and Materials	1,116,987	893,224	779,379	716,081	1,246,043	902,516	387,555	365,578
Capital Equipment	11,546	155,586	124,576	11,049	83,728	7,040	-	-
Other Expenses	64,203	58,010	47,221	19,620	43,620	55,809	288,499	325,628
<b>Total Expenditures</b>	<b>\$ 14,445,030</b>	<b>\$ 14,715,057</b>	<b>\$ 14,047,187</b>	<b>\$ 13,827,872</b>	<b>\$ 14,670,340</b>	<b>\$ 12,199,609</b>	<b>\$ 13,662,440</b>	<b>\$ 13,833,780</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 613,261	\$ 816,141	\$ 644,926	\$ -	\$ -	\$ 531,159	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	85,023	98,781	89,122	-	-	38,156	-	-
Fund 23 Specific Purpose	117,363	96,786	106,066	-	-	130,081	-	-
Fund 26 Athletics/Activities	(26,701)	11,811	6,768	-	-	77,346	-	-
Fund 14 Capital Projects	-	21,229	(52,467)	-	-	72,869	-	-
<b>Total</b>	<b>\$ 788,946</b>	<b>\$ 1,044,748</b>	<b>\$ 794,415</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 849,610</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	2,012	2,042	1,910	1,900	1,881	1,881	1,870	1,870
<b>School Expenditures Per Pupil</b>	\$ 7,179	\$ 7,206	\$ 7,355	\$ 7,278	\$ 7,799	\$ 6,486	\$ 7,306	\$ 7,398
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>								
<i>Administrative</i>				5.00	5.00		5.00	4.00
<i>Certified</i>				114.55	115.85		112.85	116.05
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				38.66	39.47		39.28	41.92
<b>Total FTE</b>				158.21	160.32		157.13	161.97

# BRIDGE PROGRAM

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 104,816	\$ 109,484	\$ 107,650	\$ 106,486	\$ 106,485	\$ 103,422	\$ 110,991	\$ 110,991
<i>Certified</i>	597,760	631,782	628,843	919,044	919,048	703,416	1,089,802	1,156,910
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	653,120	703,767	696,078	943,085	993,537	693,408	1,017,719	1,049,105
Benefits	515,884	544,228	562,153	951,220	980,438	591,202	1,057,426	1,099,439
Purchased Services	11,266	9,109	3,905	17,700	17,700	13,098	20,100	20,100
Supplies and Materials	23,947	28,572	56,125	26,117	28,377	32,090	29,686	29,686
Capital Equipment	1,178	-	74,277	310,000	635,000	643,760	-	-
Other Expenses	(22)	-	-	100	100	(130)	100	100
<b>Total Expenditures</b>	<b>\$ 1,907,948</b>	<b>\$ 2,026,943</b>	<b>\$ 2,129,030</b>	<b>\$ 3,273,752</b>	<b>\$ 3,680,685</b>	<b>\$ 2,780,266</b>	<b>\$ 3,325,824</b>	<b>\$ 3,466,331</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ -	\$ 9,141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	-	1,845	1,910	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 10,986</b>	<b>\$ 1,910</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	2.00	1.00	1.00
<i>Certified</i>	15.00	15.00	16.00	17.00
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	33.43	35.21	35.19	36.20
<b>Total FTE</b>	<b>50.43</b>	<b>52.21</b>	<b>52.19</b>	<b>54.20</b>

# CHERRY VALLEY ELEMENTARY SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 59,640	\$ 62,147	\$ 60,060	\$ 63,375	\$ 63,375	\$ 60,328	\$ 66,595	\$ 66,595
<i>Certified</i>	265,166	284,629	321,423	291,053	296,880	277,267	315,866	315,862
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	65,045	61,184	60,255	64,973	64,973	50,117	67,581	67,581
Benefits	120,022	124,578	135,294	132,907	133,967	122,567	142,082	142,086
Purchased Services	6,721	7,416	375	-	-	4,723	-	-
Supplies and Materials	49,683	32,695	58,826	35,538	46,854	36,900	43,042	43,042
Capital Equipment	-	4,153	9,957	-	-	-	-	-
Other Expenses	25	14	310	-	-	128	-	-
<b>Total Expenditures</b>	<b>\$ 566,302</b>	<b>\$ 576,817</b>	<b>\$ 646,501</b>	<b>\$ 587,846</b>	<b>\$ 606,049</b>	<b>\$ 552,031</b>	<b>\$ 635,166</b>	<b>\$ 635,166</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
Fund 10 Student Based Budget	\$ 59,330	\$ 73,051	\$ 4,550	\$ -	\$ -	\$ 21,506	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	9,317	9,074	(1,461)	-	-	7,544	-	-
Fund 15 Full Day Kindergarten	-	-	-	-	-	-	-	-
Fund 23 Specific Purpose	1,155	757	757	-	-	757	-	-
Fund 14 Capital Projects	-	3,558	7,210	-	-	7,210	-	-
<b>Total</b>	<b>\$ 69,802</b>	<b>\$ 86,440</b>	<b>\$ 11,056</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,017</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Enrollment</b>	39	35	37	43	40	40	39	39
<b>School Expenditures Per Pupil</b>	<b>\$ 14,521</b>	<b>\$ 16,480</b>	<b>\$ 17,473</b>	<b>\$ 13,671</b>	<b>\$ 15,151</b>	<b>\$ 13,801</b>	<b>\$ 16,286</b>	<b>\$ 16,286</b>
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
<b>FTE</b>								
<i>Administrative</i>				0.60	0.60		0.60	0.60
<i>Certified</i>				4.70	4.70		4.80	4.80
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				1.69	1.69		1.69	1.69
<b>Total FTE</b>				<b>6.99</b>	<b>6.99</b>		<b>7.09</b>	<b>7.09</b>

# DANIEL C. OAKES HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 110,160	\$ 115,016	\$ 113,139	\$ 106,486	\$ 106,486	\$ 108,695	\$ 212,977	\$ 212,977
<i>Certified</i>	1,235,433	1,265,306	1,251,554	1,093,095	1,083,899	1,069,593	1,165,374	1,165,374
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	70,442	72,140	101,855	142,449	140,599	115,647	145,050	145,050
Benefits	458,214	466,713	483,851	514,563	507,285	435,185	573,678	573,678
Purchased Services	28,965	18,375	12,796	27,400	27,400	27,425	9,500	9,500
Supplies and Materials	117,330	94,272	104,826	92,705	132,751	93,910	46,750	46,750
Capital Equipment	614	19,768	27,920	37,000	48,241	9,050	-	-
Other Expenses	4,910	7,068	1,072	16,000	16,000	4,068	7,000	7,000
<b>Total Expenditures</b>	<b>\$ 2,026,069</b>	<b>\$ 2,058,657</b>	<b>\$ 2,097,012</b>	<b>\$ 2,029,698</b>	<b>\$ 2,062,661</b>	<b>\$ 1,863,573</b>	<b>\$ 2,160,329</b>	<b>\$ 2,160,329</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ -	\$ 4,000	\$ -	\$ -	\$ -	\$ 155,672	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	1,509	10,661	15,810	-	-	-	-	-	-
Fund 23 Specific Purpose	8,603	7,755	3,261	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	10,897	16,178	-	-	-	-	-	-
<b>Total</b>	<b>\$ 10,112</b>	<b>\$ 33,313</b>	<b>\$ 35,249</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 155,672</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	1.00	1.00	2.00	2.00
<i>Certified</i>	18.90	18.10	17.90	17.90
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	4.06	4.00	4.00	4.00
<b>Total FTE</b>	<b>23.96</b>	<b>23.10</b>	<b>23.90</b>	<b>23.90</b>

# EAGLE ACADEMY ALTERNATIVE HIGH SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 212,439	\$ 221,874	\$ 222,371	\$ 209,642	\$ 209,642	\$ 209,960	\$ 212,977	\$ 212,977
<i>Certified</i>	950,007	1,066,463	1,095,487	1,090,863	1,094,703	968,176	1,178,877	1,178,877
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	86,788	127,904	128,130	125,875	122,462	114,548	130,633	118,825
Benefits	402,848	452,623	484,384	529,174	533,446	440,066	573,158	570,460
Purchased Services	26,792	26,877	16,077	44,200	44,200	27,346	44,600	44,600
Supplies and Materials	83,790	54,071	77,577	100,408	90,544	83,598	79,500	79,500
Capital Equipment	-	-	13,679	-	-	-	-	-
Other Expenses	4,176	7,128	1,000	500	500	741	2,000	2,000
<b>Total Expenditures</b>	<b>\$ 1,766,840</b>	<b>\$ 1,956,941</b>	<b>\$ 2,038,705</b>	<b>\$ 2,100,662</b>	<b>\$ 2,095,497</b>	<b>\$ 1,844,435</b>	<b>\$ 2,221,745</b>	<b>\$ 2,207,239</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ -	\$ 17,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	(11)	3,332	6,203	-	-	-	-	-	-
Fund 23 Specific Purpose	7,430	9,798	9,394	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	(27,358)	-	-	-	-	-	-
<b>Total</b>	<b>\$ 7,419</b>	<b>\$ 30,130</b>	<b>\$ (11,761)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	18.40	17.40	18.30	18.30
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	4.12	4.12	4.12	3.68
<b>Total FTE</b>	<b>24.52</b>	<b>23.52</b>	<b>24.42</b>	<b>23.98</b>



# eDCSD CYBER SCHOOL

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 203,541	\$ 207,490	\$ 211,456	\$ 209,643	\$ 217,842	\$ 199,505	\$ 212,977	\$ 212,977
<i>Certified</i>	1,228,484	1,225,123	1,405,518	1,465,854	1,687,250	1,360,702	2,081,636	2,219,957
<i>Professional/Technical</i>	17,030	105,754	104,940	-	-	101,125	-	-
<i>Classified</i>	138,080	124,520	117,383	123,912	186,176	102,977	191,494	167,877
Benefits	494,295	504,273	569,663	661,726	794,767	547,528	940,157	976,199
Purchased Services	33,240	53,004	32,650	44,200	44,200	43,303	52,500	52,500
Supplies and Materials	177,760	179,342	209,651	228,976	236,242	184,171	238,800	238,800
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	3,645	4,293	814	11,500	11,500	929	8,000	8,000
<b>Total Expenditures</b>	<b>\$ 2,296,076</b>	<b>\$ 2,403,799</b>	<b>\$ 2,652,076</b>	<b>\$ 2,745,811</b>	<b>\$ 3,177,977</b>	<b>\$ 2,540,240</b>	<b>\$ 3,725,564</b>	<b>\$ 3,876,310</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ -	\$ 29,073	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	6,735	37,852	11,820	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 6,735</b>	<b>\$ 66,925</b>	<b>\$ 11,820</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
<i>Administrative</i>	2.00	2.00	2.00	2.00
<i>Certified</i>	24.58	27.70	32.98	34.18
<i>Professional/Technical</i>	0.00	0.00	0.00	0.00
<i>Classified</i>	3.75	5.74	5.64	4.76
<b>Total FTE</b>	<b>30.33</b>	<b>35.44</b>	<b>40.62</b>	<b>40.94</b>

# PLUM CREEK ACADEMY

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Direct School Expenditures</b>								
Salaries								
Administrative	\$ 104,003	\$ 93,000	\$ 91,292	\$ 106,486	\$ 106,485	\$ 78,063	\$ 212,977	\$ 212,977
Certified	846,058	878,184	833,089	899,745	893,845	788,006	847,967	847,967
Professional/Technical	-	-	-	-	-	-	-	-
Classified	325,431	313,792	323,156	382,639	387,452	264,880	402,714	402,714
Benefits	439,699	429,760	446,012	591,969	593,057	419,935	611,629	611,629
Purchased Services	15,911	13,509	16,266	7,000	8,150	16,157	6,700	6,700
Supplies and Materials	49,212	42,936	71,271	74,233	74,173	50,694	73,388	73,388
Capital Equipment	-	-	-	-	-	-	-	-
Other Expenses	2,570	757	513	2,050	800	675	2,050	2,050
<b>Total Expenditures</b>	<b>\$ 1,782,885</b>	<b>\$ 1,771,937</b>	<b>\$ 1,781,599</b>	<b>\$ 2,064,122</b>	<b>\$ 2,063,962</b>	<b>\$ 1,618,409</b>	<b>\$ 2,157,425</b>	<b>\$ 2,157,425</b>

<b>Carry Over Awarded Into Subsequent Year</b>									
Fund 10 Student Based Budget	\$ -	\$ 25,619	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund 10 & 23 Principal Discretionary	3,977	4,430	1,185	-	-	-	-	-	-
Fund 23 Specific Purpose	-	-	-	-	-	-	-	-	-
Fund 26 Athletics/Activities	-	-	-	-	-	-	-	-	-
Fund 14 Capital Projects	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 3,977</b>	<b>\$ 30,049</b>	<b>\$ 1,185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>FTE</b>				
Administrative		1.00	1.00	2.00
Certified		13.50	13.50	12.50
Professional/Technical		0.00	0.00	0.00
Classified		13.56	13.56	13.56
<b>Total FTE</b>		<b>28.06</b>	<b>28.06</b>	<b>28.06</b>

# SECONDARY SCHOOL SUMMARIES

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital Equipment and Projects	Other Expense	Total Expenditures	Projected Enrollment	Total Expenditures Per
Castle Rock Middle School	\$ 4,318,919	\$ 1,718,955	\$ 4,448	\$ 32,660	\$ -	\$ 19,164	\$ 6,094,146	683	\$ 8,923
Cimarron Middle School	\$ 5,609,101	\$ 2,223,951	\$ 64,840	\$ 186,362	\$ -	\$ -	\$ 8,084,254	1,100	\$ 7,349
Cresthill Middle School	\$ 4,473,700	\$ 1,783,910	\$ 5,210	\$ 60,004	\$ -	\$ 2,506	\$ 6,325,330	664	\$ 9,526
Mesa Middle School	\$ 6,032,929	\$ 2,450,340	\$ 15,214	\$ 261,844	\$ -	\$ 1,624	\$ 8,761,951	1,015	\$ 8,632
Mountain Ridge Middle School	\$ 4,635,702	\$ 1,807,429	\$ -	\$ 108,743	\$ -	\$ 29,692	\$ 6,581,566	884	\$ 7,445
Ranch View Middle School	\$ 4,561,077	\$ 1,827,616	\$ 10,941	\$ 55,979	\$ -	\$ 26,900	\$ 6,482,513	790	\$ 8,206
Rocky Heights Middle School	\$ 5,639,702	\$ 2,241,953	\$ 7,700	\$ 289,907	\$ -	\$ 7,375	\$ 8,186,637	1,110	\$ 7,375
Sagewood Middle School	\$ 5,061,403	\$ 2,057,737	\$ 15,905	\$ 61,909	\$ -	\$ 5,879	\$ 7,202,833	849	\$ 8,484
Sierra Middle School	\$ 4,269,745	\$ 1,693,312	\$ 8,406	\$ 52,211	\$ -	\$ -	\$ 6,023,674	750	\$ 8,032
<b>Sub Total Middle</b>	<b>\$ 44,602,278</b>	<b>\$ 17,805,203</b>	<b>\$ 132,664</b>	<b>\$ 1,109,619</b>	<b>\$ -</b>	<b>\$ 93,140</b>	<b>\$ 63,742,904</b>	<b>7,845</b>	<b>\$ 8,219</b>

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital Equipment and Projects	Other Expense	Total Expenditures	Projected Enrollment	Total Expenditures Per Pupil
Castle View High School	\$ 9,706,829	\$ 3,773,789	\$ 19,348	\$ 366,752	\$ -	\$ 249,325	\$ 14,116,043	2,000	\$ 7,058
Chaparral High School	\$ 9,937,617	\$ 3,866,597	\$ 298,172	\$ 480,548	\$ 19,680	\$ 35,724	\$ 14,638,338	1,944	\$ 7,530
Douglas County High School	\$ 9,495,488	\$ 3,734,317	\$ 284,530	\$ 580,546	\$ 35,103	\$ 67,751	\$ 14,197,735	1,800	\$ 7,888
Highlands Ranch High School	\$ 8,762,848	\$ 3,428,929	\$ 142,236	\$ 571,362	\$ 43,134	\$ 45,856	\$ 12,994,365	1,540	\$ 8,438
Legend High School	\$ 10,194,881	\$ 3,865,650	\$ 203,510	\$ 772,555	\$ 81,466	\$ 230,177	\$ 15,348,239	2,200	\$ 6,976
Mountain Vista High School	\$ 10,697,787	\$ 4,098,426	\$ 16,600	\$ 602,872	\$ -	\$ 233,286	\$ 15,648,971	2,285	\$ 6,849
Ponderosa High School	\$ 7,972,779	\$ 3,096,908	\$ 115,580	\$ 360,173	\$ 6,771	\$ 32,133	\$ 11,584,344	1,449	\$ 7,995
Rock Canyon High School	\$ 10,473,599	\$ 3,997,591	\$ 528,182	\$ 857,365	\$ 25,000	\$ 82,856	\$ 15,964,593	2,300	\$ 6,941
ThunderRidge High School	\$ 9,428,988	\$ 3,673,290	\$ 40,296	\$ 365,578	\$ -	\$ 325,628	\$ 13,833,780	1,870	\$ 7,398
<b>Sub Total High</b>	<b>\$ 86,670,816</b>	<b>\$ 33,535,497</b>	<b>\$ 1,648,454</b>	<b>\$ 4,957,751</b>	<b>\$ 211,154</b>	<b>\$ 1,302,736</b>	<b>\$ 128,326,408</b>	<b>17,388</b>	<b>\$ 7,452</b>

School	Salaries	Benefits	Purchased Services	Supplies and Materials	Capital Equipment and Projects	Other Expense	Total Expenditures
Cherry Valley	\$ 450,038	\$ 142,086	\$ -	\$ 43,042	\$ -	\$ -	\$ 635,166
DC Oakes	\$ 1,523,401	\$ 573,678	\$ 9,500	\$ 46,750	\$ -	\$ 7,000	\$ 2,160,329
Eagle Academy	\$ 1,510,679	\$ 570,460	\$ 44,600	\$ 79,500	\$ -	\$ 2,000	\$ 2,207,239
Bridge Program Highlands Ranch	\$ 2,317,006	\$ 1,099,439	\$ 20,100	\$ 29,686	\$ -	\$ 100	\$ 3,466,331
eDCSD	\$ 2,600,811	\$ 976,199	\$ 52,500	\$ 238,800	\$ -	\$ 8,000	\$ 3,876,310
Plum Creek Academy	\$ 1,463,658	\$ 611,629	\$ 6,700	\$ 73,388	\$ -	\$ 2,050	\$ 2,157,425
<b>Sub Total Alternative</b>	<b>\$ 9,865,593</b>	<b>\$ 3,973,491</b>	<b>\$ 133,400</b>	<b>\$ 511,166</b>	<b>\$ -</b>	<b>\$ 19,150</b>	<b>\$ 14,502,800</b>

# **CHARTER SCHOOL BUDGETS**

## CHARTER SCHOOLS

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- Academy Charter School
- American Academy Charter School
- Aspen View Academy Charter School
- Ben Franklin Academy Charter School
- Challenge to Excellence Charter School
- DCS Montessori Charter School
- Global Village Academy Charter School
- HOPE Online Learning Academy
- Leman Academy of Excellence Charter School
- North Star Academy Charter School
- Parker Core Knowledge Charter School
- Parker Performing Arts Charter School
- Platte River Academy Charter School
- Renaissance Secondary Charter School
- SkyView Academy Charter School
- STEM School Highlands Ranch Charter School
- World Compass Academy Charter School



## CHARTER SCHOOLS SUMMARY OF REVENUES AND EXPENDITURES

CHARTER SCHOOL	Beginning Fund Balance	Budgeted Revenues	Budgeted Expenditures	Ending Fund Balance
Academy Charter	\$ 5,291,973	\$ 6,989,576	\$ 11,464,392	\$ 817,157
American Academy Charter	6,973,455	32,396,194	32,394,271	6,975,378
Aspen View Academy Charter	19,588,722	10,608,340	9,912,405	20,284,657
Ben Franklin Academy Charter	5,958,692	10,142,194	10,129,698	5,971,188
Challenge to Excellence Charter	3,084,478	6,203,953	6,192,344	3,096,087
DCS Montessori Charter	1,650,222	6,293,524	6,294,035	1,649,711
Global Village Academy Charter	156,672	4,313,725	4,307,592	162,805
HOPE Online Learning Academy Charter	2,175,265	23,626,820	23,599,558	2,202,527
Leman Academy of Excellence	5,298,574	10,808,157	10,284,480	5,822,251
North Star Academy Charter	2,961,034	7,462,896	9,212,021	1,211,909
Parker Core Knowledge Charter	3,412,759	8,811,581	8,948,403	3,275,937
Parker Performing Arts Charter	1,313,278	7,799,834	7,727,221	1,385,890
Platte River Academy Charter	4,044,614	6,044,069	5,977,302	4,111,381
Renaissance Secondary Charter	591,129	4,253,264	4,232,736	611,658
SkyView Academy Charter	3,525,022	15,529,871	15,033,331	4,021,562
STEM School Highlands Ranch	13,142,696	17,814,705	17,753,800	13,203,601
World Compass Academy Charter	2,165,962	8,852,129	8,852,129	2,165,962
<b>TOTAL</b>	<b>\$ 81,334,545</b>	<b>\$ 187,950,832</b>	<b>\$ 192,315,718</b>	<b>\$ 76,969,659</b>

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 4,678,866	\$ 4,951,825	\$ 4,951,825	\$ 5,291,973	\$ 817,157	\$ 828,904
<b>Revenue:</b>						
Per Pupil Revenue	\$ 5,192,736	\$ 5,651,000	\$ 5,704,166	\$ 6,042,821	\$ 6,230,148	\$ 6,423,283
Mill Levy/Override	785,432	783,000	794,338	808,724	816,811	824,979
Tuition	81,055	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	27,463	11,000	12,328	18,000	18,900	19,467
Food Services	-	-	-	-	-	-
Pupil Activities	88,379	146,700	144,682	160,200	165,006	169,956
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	7,576	1,000	1,217	1,500	1,575	1,654
Rental/Lease	5,150	5,000	3,825	5,000	5,000	5,000
Contributions/Donations	15,432	60,000	52,789	55,000	59,400	61,182
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	18,000	75,000	75,000	75,000	75,000	75,000
Other State Revenue	214,905	229,344	232,172	212,246	218,613	225,172
Grants Federal	297,428	163,788	109,736	54,052	-	-
Fund Transfer	(437,141)	(442,186)	(442,601)	(442,967)	(442,934)	(442,501)
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 6,296,416</b>	<b>\$ 6,683,646</b>	<b>\$ 6,687,652</b>	<b>\$ 6,989,576</b>	<b>\$ 7,147,520</b>	<b>\$ 7,363,192</b>
<b>Total Sources</b>	<b>\$ 10,975,282</b>	<b>\$ 11,635,471</b>	<b>\$ 11,639,477</b>	<b>\$ 12,281,549</b>	<b>\$ 7,964,677</b>	<b>\$ 8,192,097</b>
<b>Expenditures:</b>						
Salaries	\$ 3,397,708	\$ 3,480,626	\$ 3,408,335	\$ 3,930,000	\$ 4,043,970	\$ 4,161,245
Benefits	1,094,632	1,263,200	1,181,144	1,373,000	1,412,817	1,453,789
Purchased Professional and Technical Services	123,200	187,500	140,827	163,000	166,260	169,585
Purchased Property Services	267,170	277,100	310,665	340,000	343,400	346,834
Other Purchased Services	524,979	573,434	524,476	612,392	618,516	624,701
Supplies	245,833	218,000	251,907	291,000	293,910	296,849
Property	360,125	225,000	517,708	190,000	191,900	193,819
Other Expenses	9,809	93,500	12,442	65,000	65,000	65,000
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	4,200,000	-	4,500,000	-	-
<b>Total Expenditures</b>	<b>\$ 6,023,457</b>	<b>\$ 10,518,359</b>	<b>\$ 6,347,504</b>	<b>\$ 11,464,392</b>	<b>\$ 7,135,773</b>	<b>\$ 7,311,822</b>
<b>Balance on Hand June 30</b>	<b>\$ 4,951,825</b>	<b>\$ 1,117,112</b>	<b>\$ 5,291,973</b>	<b>\$ 817,157</b>	<b>\$ 828,904</b>	<b>\$ 880,274</b>
<b>Fund Balance as a % of Revenue</b>	79%	17%	79%	12%	12%	12%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# AMERICAN ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 5,595,907	\$ 5,804,875	\$ 5,804,875	\$ 6,973,455	\$ 6,975,378	\$ 7,007,551
<b>Revenue:</b>						
Per Pupil Revenue	\$ 20,168,262	\$ 21,717,820	\$ 21,742,505	\$ 23,260,295	\$ 24,423,310	\$ 25,156,009
Mill Levy/Override	3,045,561	3,015,789	3,016,990	3,085,549	2,970,000	3,059,100
Tuition	1,667,533	1,747,023	1,646,813	1,729,995	1,773,245	1,826,442
Transportation Fees	35,208	370,620	449,288	370,620	420,000	432,600
Earnings on Investments	7,611	2,000	5,505	12,000	12,360	12,731
Food Services	-	-	-	-	-	-
Pupil Activities	294,415	740,000	740,235	740,000	762,200	785,066
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	803,883	801,032	780,722	775,797	799,071	823,043
Rental/Lease	148,731	135,000	131,096	135,000	136,050	143,222
Contributions/Donations	160,161	816,938	168,206	816,938	841,446	866,690
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	779,400	772,500	766,950	905,000	932,150	930,115
Other State Revenue	356,177	38,712	75,300	65,000	66,950	68,959
Grants Federal	942,681	535,000	535,000	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	600,000	-	500,000	515,000	530,450
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 28,409,623</b>	<b>\$ 31,292,434</b>	<b>\$ 30,058,610</b>	<b>\$ 32,396,194</b>	<b>\$ 33,651,782</b>	<b>\$ 34,634,427</b>
<b>Total Sources</b>	<b>\$ 34,005,530</b>	<b>\$ 37,097,309</b>	<b>\$ 35,863,485</b>	<b>\$ 39,369,649</b>	<b>\$ 40,627,160</b>	<b>\$ 41,641,978</b>
<b>Expenditures:</b>						
Salaries	\$ 14,675,969	\$ 15,280,900	\$ 15,084,907	\$ 15,832,935	\$ 16,307,923	\$ 16,797,161
Benefits	4,652,439	5,314,153	4,540,903	5,676,205	5,846,491	6,021,886
Purchased Professional and Technical Services	286,988	508,115	941,702	600,926	618,954	637,522
Purchased Property Services	4,083,265	4,335,630	4,160,552	4,632,530	4,771,506	4,914,651
Other Purchased Services	2,498,348	3,154,344	2,766,017	3,060,185	3,405,500	3,507,665
Supplies	955,273	1,196,950	873,530	1,236,000	1,273,080	1,311,272
Property	800,571	1,276,240	225,940	1,014,040	1,044,461	1,075,795
Other Expenses	57,910	144,450	97,791	107,450	110,674	113,994
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	189,892	211,000	198,688	234,000	241,020	248,251
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 28,200,655</b>	<b>\$ 31,421,782</b>	<b>\$ 28,890,030</b>	<b>\$ 32,394,271</b>	<b>\$ 33,619,609</b>	<b>\$ 34,628,197</b>
<b>Balance on Hand June 30</b>	<b>\$ 5,804,875</b>	<b>\$ 5,675,527</b>	<b>\$ 6,973,455</b>	<b>\$ 6,975,378</b>	<b>\$ 7,007,551</b>	<b>\$ 7,013,781</b>
<b>Fund Balance as a % of Revenue</b>	20%	18%	23%	22%	21%	20%

All charter school financials prepared by charter schools and not by DCSD Business Services staff



# ASPEN VIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 3,574,296	\$ 18,535,613	\$ 18,535,613	\$ 19,588,722	\$ 20,284,657	\$ 20,366,157
<b>Revenue:</b>						
Per Pupil Revenue	\$ 6,968,861	\$ 7,979,083	\$ 7,979,083	\$ 8,300,250	\$ 8,350,000	\$ 8,400,000
Mill Levy/Override	1,055,517	1,115,340	1,115,340	1,102,050	1,105,000	1,110,000
Tuition	220,761	254,400	254,400	381,600	382,000	385,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	420	375	500	500	500
Food Services	-	-	-	-	-	-
Pupil Activities	335,237	323,000	315,000	283,440	285,000	285,000
Community Service Activities	-	225,000	223,500	150,000	150,000	150,000
Other Local Revenue	42,519	-	-	-	-	-
Rental/Lease	-	24,000	21,000	15,000	25,000	25,000
Contributions/Donations	80,000	85,000	83,000	85,000	85,000	85,000
Miscellaneous Revenue	-	5,000	2,500	5,000	5,000	5,000
Categorical Revenue	-	266,604	266,604	274,000	275,000	275,000
Other State Revenue	-	126,471	126,471	11,500	11,500	11,500
Grants Federal	-	148,336	148,336	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	916,349	-	-	-	-	-
Cap Reserve Bond Revenue	25,185,000	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 34,804,244</b>	<b>\$ 10,552,654</b>	<b>\$ 10,535,609</b>	<b>\$ 10,608,340</b>	<b>\$ 10,674,000</b>	<b>\$ 10,732,000</b>
<b>Total Sources</b>	<b>\$ 38,378,540</b>	<b>\$ 29,088,267</b>	<b>\$ 29,071,222</b>	<b>\$ 30,197,062</b>	<b>\$ 30,958,657</b>	<b>\$ 31,098,157</b>
<b>Expenditures:</b>						
Salaries	\$ 4,984,792	\$ 4,883,749	\$ 5,055,000	\$ 5,059,028	\$ 5,400,000	\$ 5,600,000
Benefits	1,454,310	1,584,285	1,375,000	1,553,029	1,700,000	1,750,000
Purchased Professional and Technical Services	-	156,000	180,500	191,000	175,000	185,000
Purchased Property Services	1,180,491	1,398,000	1,305,000	1,342,500	1,500,000	1,650,000
Other Purchased Services	-	793,319	651,000	788,348	825,000	850,000
Supplies	573,735	522,850	550,000	601,500	575,000	575,000
Property	10,667,749	195,000	140,000	150,000	200,000	200,000
Other Expenses	19,469	15,500	26,000	27,000	17,500	20,000
Other Uses of Funds	-	-	200,000	200,000	200,000	200,000
Redemption of Principal	545,000	-	-	-	-	-
Principal on Leases	417,381	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 19,842,927</b>	<b>\$ 9,548,703</b>	<b>\$ 9,482,500</b>	<b>\$ 9,912,405</b>	<b>\$ 10,592,500</b>	<b>\$ 11,030,000</b>
<b>Balance on Hand June 30</b>	<b>\$ 18,535,613</b>	<b>\$ 19,539,564</b>	<b>\$ 19,588,722</b>	<b>\$ 20,284,657</b>	<b>\$ 20,366,157</b>	<b>\$ 20,068,157</b>
<b>Fund Balance as a % of Revenue</b>	53%	185%	186%	191%	191%	187%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# BEN FRANKLIN ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 5,371,975	\$ 5,889,664	\$ 5,889,664	\$ 5,958,692	\$ 5,971,188	\$ 6,150,651
<b>Revenue:</b>						
Per Pupil Revenue	\$ 6,996,286	\$ 7,690,896	\$ 7,690,896	\$ 8,075,132	\$ 8,317,386	\$ 8,566,908
Mill Levy/Override	1,061,025	1,073,460	1,073,460	1,072,453	1,072,453	1,072,453
Tuition	231,956	324,000	324,000	326,775	326,775	326,775
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	5,116	5,000	5,000	2,500	5,000	5,000
Food Services	-	-	-	-	-	-
Pupil Activities	199,198	118,000	118,000	128,000	128,000	128,000
Community Service Activities	70,554	82,000	82,000	110,000	110,000	110,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	3,908	29,000	29,000	25,000	25,000	25,000
Contributions/Donations	1,635	8,000	8,000	5,700	5,700	5,700
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	11,137	4,677	4,677	4,677	4,677	4,677
Other State Revenue	-	52,962	52,962	50,393	-	-
Grants Federal	491,089	75,331	75,331	75,331	-	-
Fund Transfer	-	86,394	86,394	-	-	-
Other Sources	5,967	-	-	-	-	-
Cap Reserve Bond Revenue	270,944	266,617	266,617	266,233	266,233	266,233
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 9,348,815</b>	<b>\$ 9,816,337</b>	<b>\$ 9,816,337</b>	<b>\$ 10,142,194</b>	<b>\$ 10,261,224</b>	<b>\$ 10,510,746</b>
<b>Total Sources</b>	<b>\$ 14,720,790</b>	<b>\$ 15,706,001</b>	<b>\$ 15,706,001</b>	<b>\$ 16,100,886</b>	<b>\$ 16,232,412</b>	<b>\$ 16,661,397</b>
<b>Expenditures:</b>						
Salaries	\$ 4,542,307	\$ 4,679,536	\$ 4,679,536	\$ 4,941,125	\$ 5,089,359	\$ 5,242,040
Benefits	1,207,344	1,233,849	1,233,849	1,334,170	1,374,195	1,415,421
Purchased Professional and Technical Services	75,756	158,700	158,700	122,600	122,600	122,600
Purchased Property Services	1,671,718	1,817,845	1,817,845	1,778,291	1,778,291	1,778,291
Other Purchased Services	750,874	870,266	870,266	913,441	922,575	931,801
Supplies	370,656	594,463	594,463	611,421	516,090	516,090
Property	180,832	314,000	314,000	347,000	197,000	197,000
Other Expenses	31,640	78,650	78,650	81,650	81,650	81,650
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 8,831,126</b>	<b>\$ 9,747,309</b>	<b>\$ 9,747,309</b>	<b>\$ 10,129,698</b>	<b>\$ 10,081,760</b>	<b>\$ 10,284,893</b>
<b>Balance on Hand June 30</b>	<b>\$ 5,889,664</b>	<b>\$ 5,958,692</b>	<b>\$ 5,958,692</b>	<b>\$ 5,971,188</b>	<b>\$ 6,150,651</b>	<b>\$ 6,376,504</b>
<b>Fund Balance as a % of Revenue</b>	63%	61%	61%	59%	60%	61%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# CHALLENGE TO EXCELLENCE CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 3,145,771	\$ 3,307,793	\$ 3,307,793	\$ 3,084,478	\$ 3,096,087	\$ 3,277,361
<b>Revenue:</b>						
Per Pupil Revenue	\$ 4,251,684	\$ 4,577,632	\$ 4,644,446	\$ 4,941,249	\$ 5,088,851	\$ 5,241,501
Mill Levy/Override	643,002	633,938	650,641	659,610	659,610	659,610
Tuition	3,869	7,000	7,000	7,000	7,000	7,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	5,446	8,000	1,500	1,000	1,500	2,000
Food Services	-	-	-	-	-	-
Pupil Activities	88,932	100,000	133,143	104,750	104,750	104,750
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	56,806	55,000	59,464	107,000	107,000	107,000
Rental/Lease	96	-	-	-	-	-
Contributions/Donations	3,336	-	-	-	-	-
Miscellaneous Revenue	7,281	3,500	3,500	3,500	3,500	3,500
Categorical Revenue	232,632	286,325	286,325	213,847	213,385	212,929
Other State Revenue	-	-	-	85,997	88,577	91,234
Grants Federal	231,279	130,658	130,658	80,000	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	37,560	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 5,524,362</b>	<b>\$ 5,839,613</b>	<b>\$ 5,916,677</b>	<b>\$ 6,203,953</b>	<b>\$ 6,274,173</b>	<b>\$ 6,429,524</b>
<b>Total Sources</b>	<b>\$ 8,670,133</b>	<b>\$ 9,147,406</b>	<b>\$ 9,224,470</b>	<b>\$ 9,288,431</b>	<b>\$ 9,370,260</b>	<b>\$ 9,706,885</b>
<b>Expenditures:</b>						
Salaries	\$ 2,577,560	\$ 2,759,088	\$ 2,616,625	\$ 2,866,555	\$ 2,952,552	\$ 3,041,129
Benefits	834,665	1,079,479	927,464	1,083,117	1,172,457	1,246,797
Purchased Professional and Technical Services	298,622	342,700	312,682	368,408	363,776	369,233
Purchased Property Services	791,863	830,874	813,864	716,879	509,067	510,867
Other Purchased Services	468,761	581,554	473,710	559,669	570,863	579,426
Supplies	193,342	258,500	198,293	319,761	244,557	248,225
Property	191,702	1,149,060	784,171	119,710	116,746	118,498
Other Expenses	5,826	25,548	13,183	158,244	162,881	167,600
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,362,340</b>	<b>\$ 7,026,803</b>	<b>\$ 6,139,992</b>	<b>\$ 6,192,344</b>	<b>\$ 6,092,899</b>	<b>\$ 6,281,774</b>
<b>Balance on Hand June 30</b>	<b>\$ 3,307,793</b>	<b>\$ 2,120,603</b>	<b>\$ 3,084,478</b>	<b>\$ 3,096,087</b>	<b>\$ 3,277,361</b>	<b>\$ 3,425,111</b>
<b>Fund Balance as a % of Revenue</b>	60%	36%	52%	50%	52%	53%

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# DCS MONTESSORI CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 1,323,195	\$ 1,433,410	\$ 1,433,410	\$ 1,650,222	\$ 1,649,711	\$ 1,656,185
<b>Revenue:</b>						
Per Pupil Revenue	\$ 3,402,712	\$ 3,729,706	\$ 3,801,159	\$ 3,939,959	\$ 4,109,740	\$ 4,294,678
Mill Levy/Override	514,165	515,445	525,287	525,915	525,000	525,000
Tuition	642,716	771,000	812,297	776,150	780,000	780,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	2,743	1,125	(4,335)	2,500	5,000	5,000
Food Services	-	-	-	-	-	-
Pupil Activities	107,872	125,000	159,721	125,000	125,000	125,000
Community Service Activities	260,704	414,400	389,486	445,000	450,000	450,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	67,763	60,000	68,500	60,000	65,000	65,000
Contributions/Donations	15,505	-	1,822	-	-	-
Miscellaneous Revenue	39,739	30,000	22,443	30,000	30,000	30,000
Categorical Revenue	131,615	130,000	129,512	130,000	135,000	135,000
Other State Revenue	-	-	-	65,000	70,000	70,000
Grants Federal	153,810	61,998	124,544	194,000	-	-
Fund Transfer	6,932	1,375	1,375	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	67,370	65,000	65,000	-	-	-
<b>Total Revenue</b>	<b>\$ 5,413,646</b>	<b>\$ 5,905,048</b>	<b>\$ 6,096,812</b>	<b>\$ 6,293,524</b>	<b>\$ 6,294,740</b>	<b>\$ 6,479,678</b>
<b>Total Sources</b>	<b>\$ 6,736,841</b>	<b>\$ 7,338,458</b>	<b>\$ 7,530,222</b>	<b>\$ 7,943,746</b>	<b>\$ 7,944,451</b>	<b>\$ 8,135,863</b>
<b>Expenditures:</b>						
Salaries	\$ 2,491,819	\$ 2,746,255	\$ 2,730,000	\$ 2,966,000	\$ 3,053,266	\$ 3,175,397
Benefits	891,431	998,845	913,000	1,143,985	1,180,000	1,210,000
Purchased Professional and Technical Services	252,854	272,500	276,000	272,500	285,000	290,000
Purchased Property Services	766,061	781,000	800,000	777,000	800,000	805,000
Other Purchased Services	356,122	377,000	373,000	389,000	415,000	420,000
Supplies	168,990	262,700	250,000	247,950	250,000	255,000
Property	35,803	194,000	250,000	159,000	160,000	170,000
Other Expenses	4,300	19,600	12,000	19,600	20,000	20,000
Other Uses of Funds	101,891	125,000	136,000	125,000	125,000	125,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	234,160	126,998	140,000	194,000	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,303,431</b>	<b>\$ 5,903,898</b>	<b>\$ 5,880,000</b>	<b>\$ 6,294,035</b>	<b>\$ 6,288,266</b>	<b>\$ 6,470,397</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,433,410</b>	<b>\$ 1,434,560</b>	<b>\$ 1,650,222</b>	<b>\$ 1,649,711</b>	<b>\$ 1,656,185</b>	<b>\$ 1,665,466</b>
<b>Fund Balance as a % of Revenue</b>	26%	24%	27%	26%	26%	26%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# GLOBAL VILLAGE ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 189,266	\$ 98,191	\$ 98,191	\$ 156,672	\$ 162,805	\$ 169,122
<b>Revenue:</b>						
Per Pupil Revenue	\$ 3,042,605	\$ 3,314,253	\$ 3,320,013	\$ 3,566,904	3,673,911	\$ 3,784,128
Mill Levy/Override	453,884	453,828	459,328	471,510	485,655	500,225
Tuition	-	7,500	5,000	10,000	10,300	10,609
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	73,993	91,999	100,121	103,168	106,263	109,451
Community Service Activities	-	150,000	-	-	-	-
Other Local Revenue	24,425	8,054	8,054	7,042	7,253	7,471
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	743	8,330	7,828	2,500	2,575	2,652
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	162,131	150,406	149,547	152,601	157,179	161,894
Grants Federal	299,177	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 4,056,958</b>	<b>\$ 4,184,370</b>	<b>\$ 4,049,891</b>	<b>\$ 4,313,725</b>	<b>\$ 4,443,137</b>	<b>\$ 4,576,431</b>
<b>Total Sources</b>	<b>\$ 4,246,224</b>	<b>\$ 4,282,561</b>	<b>\$ 4,148,082</b>	<b>\$ 4,470,397</b>	<b>\$ 4,605,942</b>	<b>\$ 4,745,553</b>
<b>Expenditures:</b>						
Salaries	\$ 1,661,622	\$ 1,635,708	\$ 1,603,772	\$ 1,756,190	\$ 1,808,876	\$ 1,863,142
Benefits	468,717	567,485	475,698	527,230	543,047	559,338
Purchased Professional and Technical Services	223,817	184,480	190,337	200,716	206,737	212,940
Purchased Property Services	870,461	923,722	882,511	908,558	935,815	963,889
Other Purchased Services	496,533	621,864	604,076	680,328	700,738	721,760
Supplies	197,890	121,144	193,586	191,200	196,936	202,844
Property	167,435	25,610	27,994	25,400	26,162	26,947
Other Expenses	61,558	35,733	13,436	17,970	18,509	19,064
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,148,033</b>	<b>\$ 4,115,746</b>	<b>\$ 3,991,410</b>	<b>\$ 4,307,592</b>	<b>\$ 4,436,820</b>	<b>\$ 4,569,924</b>
<b>Balance on Hand June 30</b>	<b>\$ 98,191</b>	<b>\$ 166,815</b>	<b>\$ 156,672</b>	<b>\$ 162,805</b>	<b>\$ 169,122</b>	<b>\$ 175,628</b>
<b>Fund Balance as a % of Revenue</b>	2%	4%	4%	4%	4%	4%

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# HOPE ONLINE LEARNING ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 1,439,871	\$ 1,789,072	\$ 1,789,072	\$ 2,175,265	\$ 2,202,527	\$ 2,602,122
<b>Revenue:</b>						
Per Pupil Revenue	\$ 8,966,515	\$ 18,847,534	\$ 18,847,534	\$ 21,416,700	\$ 22,487,535	\$ 23,611,912
Mill Levy/Override	-	-	-	-	-	-
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	263	-	-	165	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	-	-	-	-	-	-
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	(11,662)	-	-	-	-	-
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	63,397	94,400	94,400	100,000	103,000	106,090
Miscellaneous Revenue	154,975	2,500	2,500	1,635	1,635	1,635
Categorical Revenue	431,323	234,681	234,681	133,293	133,293	133,293
Other State Revenue	351,422	381,081	381,081	482,538	482,538	482,538
Grants Federal	2,659,305	1,534,482	1,534,482	1,492,489	1,492,489	1,492,489
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 12,615,536</b>	<b>\$ 21,094,678</b>	<b>\$ 21,094,678</b>	<b>\$ 23,626,820</b>	<b>\$ 24,700,490</b>	<b>\$ 25,827,957</b>
<b>Total Sources</b>	<b>\$ 14,055,407</b>	<b>\$ 22,883,750</b>	<b>\$ 22,883,750</b>	<b>\$ 25,802,085</b>	<b>\$ 26,903,017</b>	<b>\$ 28,430,079</b>
<b>Expenditures:</b>						
Salaries	\$ 2,510,220	\$ 2,924,042	\$ 2,924,042	\$ 4,456,085	\$ 4,589,768	\$ 4,727,461
Benefits	792,547	931,175	931,175	1,432,174	1,503,783	1,578,972
Purchased Professional and Technical Services	1,437,139	2,463,087	2,463,087	2,232,942	2,299,930	2,368,928
Purchased Property Services	351,746	46,682	46,682	562,188	579,054	596,425
Other Purchased Services	4,337,368	11,862,850	11,862,850	13,141,327	13,535,567	13,941,634
Supplies	703,193	878,813	878,813	598,408	616,360	634,851
Property	46,444	172,797	172,797	180,107	180,107	180,107
Other Expenses	266,130	583,805	583,805	231,873	231,873	231,873
Other Uses of Funds	-	48,780	48,780	50,000	50,000	50,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	1,821,548	796,455	796,455	714,453	714,453	714,453
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 12,266,335</b>	<b>\$ 20,708,486</b>	<b>\$ 20,708,486</b>	<b>\$ 23,599,558</b>	<b>\$ 24,300,895</b>	<b>\$ 25,024,704</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,789,072</b>	<b>\$ 2,175,265</b>	<b>\$ 2,175,265</b>	<b>\$ 2,202,527</b>	<b>\$ 2,602,122</b>	<b>\$ 3,405,375</b>
<b>Fund Balance as a % of Revenue</b>	14%	10%	10%	9%	11%	13%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# LEMAN ACADEMY OF EXCELLENCE CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 2,276,310	\$ 3,619,344	\$ 3,619,344	\$ 5,298,574	\$ 5,822,251	\$ 6,542,160
<b>Revenue:</b>						
Per Pupil Revenue	\$ 6,634,812	\$ 8,665,161	\$ 8,665,161	\$ 9,256,267	\$ 9,741,256	\$ 10,010,695
Mill Levy/Override	1,002,918	1,202,145	1,202,145	1,241,234	1,306,520	1,342,790
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	21,630	59,176	59,176	15,000	15,000	15,000
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	123,926	134,788	132,072	90,000	90,000	90,000
Rental/Lease	(900)	12,000	12,000	-	-	-
Contributions/Donations	52,582	5,593	5,593	-	-	-
Miscellaneous Revenue	6,843	59,863	59,503	-	-	-
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	526,969	266,421	266,421	205,656	216,942	223,212
Grants Federal	312,877	211,599	211,599	-	-	-
Fund Transfer	(204,620)	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 8,477,038</b>	<b>\$ 10,616,745</b>	<b>\$ 10,613,670</b>	<b>\$ 10,808,157</b>	<b>\$ 11,369,718</b>	<b>\$ 11,681,697</b>
<b>Total Sources</b>	<b>\$ 10,753,348</b>	<b>\$ 14,236,089</b>	<b>\$ 14,233,014</b>	<b>\$ 16,106,731</b>	<b>\$ 17,191,969</b>	<b>\$ 18,223,857</b>
<b>Expenditures:</b>						
Salaries	\$ 2,725,898	\$ 3,425,218	\$ 3,340,548	\$ 3,951,951	\$ 4,064,466	\$ 4,120,096
Benefits	687,571	904,233	885,899	1,158,426	1,206,425	1,223,774
Purchased Professional and Technical Services	177,375	264,093	241,314	245,000	245,000	245,000
Purchased Property Services	1,722,891	2,024,686	1,982,253	1,927,738	1,916,050	1,894,675
Other Purchased Services	1,312,333	1,949,121	1,929,378	2,143,785	2,222,788	2,259,734
Supplies	455,409	492,310	490,260	486,460	486,460	486,460
Property	33,465	45,000	45,000	60,000	-	-
Other Expenses	18,107	19,788	19,788	36,120	23,620	23,620
Other Uses of Funds	957	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	275,000	485,000	505,000
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,134,004</b>	<b>\$ 9,124,448</b>	<b>\$ 8,934,440</b>	<b>\$ 10,284,480</b>	<b>\$ 10,649,809</b>	<b>\$ 10,758,359</b>
<b>Balance on Hand June 30</b>	<b>\$ 3,619,344</b>	<b>\$ 5,111,641</b>	<b>\$ 5,298,574</b>	<b>\$ 5,822,251</b>	<b>\$ 6,542,160</b>	<b>\$ 7,465,498</b>
<b>Fund Balance as a % of Revenue</b>	43%	48%	50%	54%	58%	64%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# NORTH STAR ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 2,961,786	\$ 2,832,616	\$ 2,832,616	\$ 2,961,034	\$ 1,211,909	\$ 1,160,690
<b>Revenue:</b>						
Per Pupil Revenue	\$ 4,962,984	\$ 5,550,931	\$ 5,613,210	\$ 5,884,520	\$ 6,090,478	\$ 6,303,645
Mill Levy/Override	779,144	781,223	787,670	783,616	783,616	783,616
Tuition	113,325	131,250	131,250	131,250	131,250	131,250
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	775	5,000	2,000	10,000	15,000	15,000
Food Services	-	-	-	-	-	-
Pupil Activities	92,056	141,925	141,925	142,175	142,175	142,175
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	29,830	110,000	110,000	110,000	110,000	110,000
Rental/Lease	-	-	-	-	-	-
Contributions/Donations	58,036	50,000	55,000	50,000	50,000	50,000
Miscellaneous Revenue	149,235	9,500	9,795	9,500	9,500	9,500
Categorical Revenue	-	-	-	-	-	-
Other State Revenue	56,003	50,285	54,850	54,850	54,850	54,850
Grants Federal	297,491	61,210	61,455	5,956	5,956	5,956
Fund Transfer	130,000	37,500	37,500	85,000	70,000	70,000
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	197,724	196,029	194,566	196,029	196,029	196,029
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 6,866,604</b>	<b>\$ 7,124,853</b>	<b>\$ 7,199,221</b>	<b>\$ 7,462,896</b>	<b>\$ 7,658,854</b>	<b>\$ 7,872,021</b>
<b>Total Sources</b>	<b>\$ 9,828,390</b>	<b>\$ 9,957,469</b>	<b>\$ 10,031,837</b>	<b>\$ 10,423,930</b>	<b>\$ 8,870,763</b>	<b>\$ 9,032,711</b>
<b>Expenditures:</b>						
Salaries	\$ 3,357,309	\$ 3,454,851	\$ 3,621,149	\$ 3,830,156	\$ 3,926,613	\$ 4,018,004
Benefits	1,062,395	1,086,442	1,160,109	1,250,058	1,297,508	1,345,568
Purchased Professional and Technical Services	602,690	643,494	533,290	603,958	689,480	728,788
Purchased Property Services	1,093,469	1,135,294	1,122,550	1,138,181	1,144,377	1,154,595
Other Purchased Services	47,401	161,772	163,766	166,510	169,372	172,305
Supplies	227,447	266,846	276,802	275,509	280,945	286,544
Property	434,791	178,640	173,640	177,649	181,778	186,032
Other Expenses	170,273	17,500	16,297	17,500	17,500	17,500
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	2,500	3,200	2,500	2,500	2,500
Cap Reserve Expense	-	2,000,000	-	1,750,000	-	-
<b>Total Expenditures</b>	<b>\$ 6,995,774</b>	<b>\$ 8,947,339</b>	<b>\$ 7,070,803</b>	<b>\$ 9,212,021</b>	<b>\$ 7,710,073</b>	<b>\$ 7,911,836</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,832,616</b>	<b>\$ 1,010,130</b>	<b>\$ 2,961,034</b>	<b>\$ 1,211,909</b>	<b>\$ 1,160,690</b>	<b>\$ 1,120,875</b>
<b>Fund Balance as a % of Revenue</b>	41%	14%	41%	16%	15%	14%

All charter school financials prepared by charter schools and not by DCSD Business Services staff



# PARKER CORE KNOWLEDGE CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 2,698,287	\$ 3,147,558	\$ 3,147,558	\$ 3,412,759	\$ 3,275,937	\$ 3,298,660
<b>Revenue:</b>						
Per Pupil Revenue	\$ 5,461,923	\$ 6,028,557	\$ 6,028,557	\$ 6,365,837	\$ 6,556,812	\$ 6,753,516
Mill Levy/Override	829,757	843,101	843,101	815,481	791,017	771,241
Tuition	838,952	909,509	909,509	1,074,260	1,074,260	1,074,260
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	2,779	849	1,266	849	849	849
Food Services	6,135	(1,371)	(1,371)	1,800	1,800	1,800
Pupil Activities	33,161	70,190	70,190	90,100	90,100	90,100
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	9,564	22,317	22,317	-	-	-
Rental/Lease	13,589	23,525	23,525	23,525	23,525	23,525
Contributions/Donations	38,798	34,392	284,392	-	-	-
Miscellaneous Revenue	109,130	120,848	120,848	124,100	124,100	124,100
Categorical Revenue	313,098	209,006	208,589	198,556	188,628	179,197
Other State Revenue	15,769	97,650	97,650	117,073	-	-
Grants Federal	263,885	-	-	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 7,936,540</b>	<b>\$ 8,358,573</b>	<b>\$ 8,608,573</b>	<b>\$ 8,811,581</b>	<b>\$ 8,851,091</b>	<b>\$ 9,018,588</b>
<b>Total Sources</b>	<b>\$ 10,634,827</b>	<b>\$ 11,506,131</b>	<b>\$ 11,756,131</b>	<b>\$ 12,224,340</b>	<b>\$ 12,127,028</b>	<b>\$ 12,317,248</b>
<b>Expenditures:</b>						
Salaries	\$ 4,164,825	\$ 4,272,279	\$ 4,272,279	\$ 4,555,222	\$ 4,737,431	\$ 4,879,554
Benefits	1,258,185	1,329,578	1,329,578	1,414,101	1,470,665	1,514,785
Purchased Professional and Technical Services	175,808	202,088	202,088	223,036	234,188	241,213
Purchased Property Services	775,141	817,739	817,739	838,505	863,660	889,570
Other Purchased Services	526,811	574,686	574,686	633,962	652,981	672,570
Supplies	335,160	467,356	467,356	524,136	550,343	566,853
Property	242,593	669,646	669,646	745,394	304,632	237,248
Other Expenses	8,746	10,000	10,000	14,047	14,468	14,613
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,487,269</b>	<b>\$ 8,343,372</b>	<b>\$ 8,343,372</b>	<b>\$ 8,948,403</b>	<b>\$ 8,828,368</b>	<b>\$ 9,016,407</b>
<b>Balance on Hand June 30</b>	<b>\$ 3,147,558</b>	<b>\$ 3,162,759</b>	<b>\$ 3,412,759</b>	<b>\$ 3,275,937</b>	<b>\$ 3,298,660</b>	<b>\$ 3,300,841</b>
<b>Fund Balance as a % of Revenue</b>	40%	38%	40%	37%	37%	37%

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# PARKER PERFORMING ARTS CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 503,160	\$ 1,069,031	\$ 1,069,031	\$ 1,313,278	\$ 1,385,890	\$ 1,616,171
<b>Revenue:</b>						
Per Pupil Revenue	\$ 5,239,765	\$ 5,689,639	\$ 5,823,015	\$ 6,124,280	\$ 6,582,464	\$ 6,872,099
Mill Levy/Override	782,477	778,499	787,933	810,030	846,300	858,390
Tuition	40,560	145,000	145,000	170,000	225,000	225,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	6,737	6,737	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	87,398	150,000	150,000	160,600	164,518	168,554
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	90,553	88,695	88,695	-	-	-
Rental/Lease	20,501	20,000	20,000	-	-	-
Contributions/Donations	18,000	-	-	25,000	27,500	30,250
Miscellaneous Revenue	4,231	-	-	-	-	-
Categorical Revenue	229,517	101,307	101,307	93,600	94,500	95,850
Other State Revenue	-	225,100	287,100	-	-	-
Grants Federal	334,711	158,990	158,990	105,675	108,845	112,110
Fund Transfer	-	-	-	231,200	240,500	243,600
Other Sources	484,983	-	-	79,449	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 7,332,695</b>	<b>\$ 7,363,967</b>	<b>\$ 7,568,777</b>	<b>\$ 7,799,834</b>	<b>\$ 8,289,627</b>	<b>\$ 8,605,853</b>
<b>Total Sources</b>	<b>\$ 7,835,855</b>	<b>\$ 8,432,998</b>	<b>\$ 8,637,808</b>	<b>\$ 9,113,111</b>	<b>\$ 9,675,517</b>	<b>\$ 10,222,024</b>
<b>Expenditures:</b>						
Salaries	\$ 3,303,822	\$ 3,476,569	\$ 3,376,886	\$ 3,522,490	\$ 3,628,165	\$ 3,737,010
Benefits	973,293	1,227,405	1,197,371	1,295,899	1,378,777	1,467,912
Purchased Professional and Technical Services	278,428	166,853	166,853	172,063	177,451	183,022
Purchased Property Services	1,090,012	1,345,137	1,353,657	1,587,033	1,658,176	1,735,222
Other Purchased Services	643,814	663,212	635,066	680,324	724,740	769,100
Supplies	314,253	386,197	339,697	332,012	351,478	358,671
Property	34,592	45,000	76,000	48,100	49,829	36,307
Other Expenses	128,610	200,350	179,000	89,300	90,730	92,303
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,766,824</b>	<b>\$ 7,510,723</b>	<b>\$ 7,324,530</b>	<b>\$ 7,727,221</b>	<b>\$ 8,059,346</b>	<b>\$ 8,379,546</b>
<b>Balance on Hand June 30</b>	<b>\$ 1,069,031</b>	<b>\$ 922,275</b>	<b>\$ 1,313,278</b>	<b>\$ 1,385,890</b>	<b>\$ 1,616,171</b>	<b>\$ 1,842,478</b>
<b>Fund Balance as a % of Revenue</b>	15%	13%	17%	18%	19%	21%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# PLATTE RIVER ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 2,420,889	\$ 2,308,315	\$ 2,308,315	\$ 4,044,614	\$ 4,111,381	\$ 5,171,483
<b>Revenue:</b>						
Per Pupil Revenue	\$ 3,954,598	\$ 4,350,372	\$ 4,350,372	\$ 4,600,656	\$ 4,784,682	\$ 4,976,070
Mill Levy/Override	601,042	608,520	608,520	612,963	612,963	612,963
Tuition	135,485	301,100	301,100	300,000	325,000	335,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	30,038	(97,492)	(97,492)	5,000	6,000	7,000
Food Services	1,932	9,500	9,500	9,500	9,500	9,500
Pupil Activities	118,912	152,178	152,178	129,200	134,000	138,000
Community Service Activities	5,802	7,096	7,096	8,000	8,500	9,000
Other Local Revenue	-	-	-	-	-	-
Rental/Lease	10,494	22,626	22,626	25,000	32,000	36,000
Contributions/Donations	57,109	118,937	118,937	81,000	50,000	50,000
Miscellaneous Revenue	11,304	100,701	100,701	15,000	18,000	20,000
Categorical Revenue	-	85,000	85,000	90,000	92,000	95,000
Other State Revenue	153,853	151,394	151,394	147,750	144,000	140,000
Grants Federal	219,016	22,425	22,425	20,000	-	-
Fund Transfer	-	2,308,315	2,308,315	-	-	-
Other Sources	616,233	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	12,318	12,318	-	-	-
<b>Total Revenue</b>	<b>\$ 5,915,818</b>	<b>\$ 8,152,990</b>	<b>\$ 8,152,990</b>	<b>\$ 6,044,069</b>	<b>\$ 6,216,645</b>	<b>\$ 6,428,533</b>
<b>Total Sources</b>	<b>\$ 8,336,707</b>	<b>\$ 10,461,305</b>	<b>\$ 10,461,305</b>	<b>\$ 10,088,683</b>	<b>\$ 10,328,026</b>	<b>\$ 11,600,016</b>
<b>Expenditures:</b>						
Salaries	\$ 3,169,527	\$ 3,250,000	\$ 3,250,000	\$ 3,284,081	\$ 3,382,603	\$ 3,484,082
Benefits	852,640	1,009,791	1,009,791	1,077,085	1,130,939	1,187,486
Purchased Professional and Technical Services	66,650	86,000	86,000	47,000	50,000	55,000
Purchased Property Services	632,444	650,000	650,000	206,975	165,000	165,000
Other Purchased Services	461,427	450,000	450,000	423,611	428,000	432,000
Supplies	303,935	250,000	250,000	271,500	-	-
Property	147,417	235,000	235,000	102,000	-	-
Other Expenses	394,352	485,900	485,900	565,050	-	-
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 6,028,392</b>	<b>\$ 6,416,691</b>	<b>\$ 6,416,691</b>	<b>\$ 5,977,302</b>	<b>\$ 5,156,543</b>	<b>\$ 5,323,568</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,308,315</b>	<b>\$ 4,044,614</b>	<b>\$ 4,044,614</b>	<b>\$ 4,111,381</b>	<b>\$ 5,171,483</b>	<b>\$ 6,276,448</b>
<b>Fund Balance as a % of Revenue</b>	39%	50%	50%	68%	83%	98%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# RENAISSANCE SECONDARY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 802,552	\$ 611,773	\$ 611,773	\$ 591,129	\$ 611,658	\$ 985,498
<b>Revenue:</b>						
Per Pupil Revenue	\$ 2,379,248	\$ 2,820,365	\$ 2,820,365	\$ 3,263,188	\$ 3,706,528	\$ 3,904,272
Mill Levy/Override	361,689	395,766	395,766	425,657	469,405	480,046
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	1,096	490	490	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	292,811	368,514	368,514	356,267	431,824	441,900
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	61,135	61,135	-	-	-
Rental/Lease	96,109	97,500	97,500	-	-	-
Contributions/Donations	6,898	22,361	22,361	-	-	-
Miscellaneous Revenue	37,546	2,367	2,367	-	-	-
Categorical Revenue	-	50,000	50,000	50,000	-	-
Other State Revenue	111,796	142,308	142,308	158,153	152,806	156,270
Grants Federal	225,298	70,427	70,427	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	35,744	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 3,548,235</b>	<b>\$ 4,031,233</b>	<b>\$ 4,031,233</b>	<b>\$ 4,253,264</b>	<b>\$ 4,760,563</b>	<b>\$ 4,982,488</b>
<b>Total Sources</b>	<b>\$ 4,350,788</b>	<b>\$ 4,643,007</b>	<b>\$ 4,643,007</b>	<b>\$ 4,844,394</b>	<b>\$ 5,372,221</b>	<b>\$ 5,967,986</b>
<b>Expenditures:</b>						
Salaries	\$ 1,609,471	\$ 1,817,512	\$ 1,817,512	\$ 1,947,364	\$ 2,015,448	\$ 2,137,621
Benefits	481,627	595,181	595,181	698,511	719,995	805,565
Purchased Professional and Technical Services	100,197	117,223	117,223	141,507	145,967	152,959
Purchased Property Services	859,153	866,110	866,110	885,654	898,369	908,494
Other Purchased Services	309,346	320,663	320,663	396,180	424,474	450,578
Supplies	51,778	93,556	93,556	68,011	77,673	82,125
Property	22,251	61,926	61,926	58,410	72,827	75,912
Other Expenses	17,050	23,145	23,145	12,100	6,970	7,060
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	263,141	131,562	131,562	-	-	-
Cap Reserve Expense	25,000	25,000	25,000	25,000	25,000	25,000
<b>Total Expenditures</b>	<b>\$ 3,739,014</b>	<b>\$ 4,051,877</b>	<b>\$ 4,051,877</b>	<b>\$ 4,232,736</b>	<b>\$ 4,386,723</b>	<b>\$ 4,645,313</b>
<b>Balance on Hand June 30</b>	<b>\$ 611,773</b>	<b>\$ 591,129</b>	<b>\$ 591,129</b>	<b>\$ 611,658</b>	<b>\$ 985,498</b>	<b>\$ 1,322,673</b>
<b>Fund Balance as a % of Revenue</b>	17%	15%	15%	14%	21%	27%

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# SKYVIEW ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 3,380,383	\$ 3,469,101	\$ 3,469,101	\$ 3,525,022	\$ 4,021,562	\$ 4,651,730
<b>Revenue:</b>						
Per Pupil Revenue	\$ 9,757,987	\$ 10,929,159	\$ 10,929,159	\$ 11,641,187	\$ 11,990,423	\$ 12,350,135
Mill Levy/Override	1,470,395	1,507,143	1,507,143	1,542,684	1,542,684	1,542,684
Tuition	555,680	860,800	860,800	868,000	868,000	868,000
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	660	1,000	1,000	2,000	2,000	2,000
Food Services	-	-	-	-	-	-
Pupil Activities	313,440	367,765	367,765	427,305	431,578	435,894
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	17,316	-	-	-	-	-
Rental/Lease	48,440	48,000	48,000	50,000	50,000	50,000
Contributions/Donations	77,000	109,641	109,641	140,000	140,000	140,000
Miscellaneous Revenue	109,037	112,000	112,000	112,000	112,000	112,000
Categorical Revenue	472,157	590,592	590,592	610,560	610,560	610,560
Other State Revenue	-	10,919	10,919	-	-	-
Grants Federal	652,680	177,233	177,233	82,000	-	-
Fund Transfer	17,316	6,000	6,000	10,000	10,000	10,000
Other Sources	-	66,908	66,908	44,135	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 13,492,108</b>	<b>\$ 14,787,160</b>	<b>\$ 14,787,160</b>	<b>\$ 15,529,871</b>	<b>\$ 15,757,245</b>	<b>\$ 16,121,273</b>
<b>Total Sources</b>	<b>\$ 16,872,491</b>	<b>\$ 18,256,261</b>	<b>\$ 18,256,261</b>	<b>\$ 19,054,893</b>	<b>\$ 19,778,807</b>	<b>\$ 20,773,003</b>
<b>Expenditures:</b>						
Salaries	\$ 6,901,345	\$ 7,267,867	\$ 7,528,948	\$ 7,588,695	\$ 7,588,695	\$ 7,588,695
Benefits	2,106,655	2,524,769	2,763,019	2,932,513	3,020,488	3,111,103
Purchased Professional and Technical Services	288,052	331,120	283,132	288,507	294,277	300,163
Purchased Property Services	2,258,417	2,223,410	2,282,997	2,291,569	2,291,569	2,291,569
Other Purchased Services	1,065,502	1,124,952	1,001,485	1,095,842	1,095,842	1,095,842
Supplies	505,146	644,080	666,031	647,704	647,704	647,704
Property	252,303	147,000	135,000	140,000	140,000	140,000
Other Expenses	25,971	30,869	70,627	48,501	48,501	48,501
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 13,403,390</b>	<b>\$ 14,294,067</b>	<b>\$ 14,731,239</b>	<b>\$ 15,033,331</b>	<b>\$ 15,127,077</b>	<b>\$ 15,223,577</b>
<b>Balance on Hand June 30</b>	<b>\$ 3,469,101</b>	<b>\$ 3,962,194</b>	<b>\$ 3,525,022</b>	<b>\$ 4,021,562</b>	<b>\$ 4,651,730</b>	<b>\$ 5,549,426</b>
<b>Fund Balance as a % of Revenue</b>	26%	27%	24%	26%	30%	34%

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# STEM SCHOOL HIGHLANDS RANCH CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 10,745,930	\$ 10,855,187	\$ 10,855,187	\$ 13,142,696	\$ 13,203,601	\$ 15,445,974
<b>Revenue:</b>						
Per Pupil Revenue	\$ 13,755,580	\$ 14,297,584	\$ 14,442,648	\$ 14,902,800	\$ 17,356,125	\$ 17,787,778
Mill Levy/Override	2,081,483	1,921,956	1,968,804	1,994,850	2,232,872	2,199,379
Tuition	-	-	-	-	-	-
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	41,099	40,000	11,500	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	408,389	325,215	385,801	319,005	363,300	363,300
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	23,264	-	152,827	-	-	-
Rental/Lease	94,032	-	16,500	-	-	-
Contributions/Donations	61,987	80,000	100,000	50,000	80,000	50,000
Miscellaneous Revenue	-	-	-	-	-	-
Categorical Revenue	768,487	-	-	61,300	70,000	70,000
Other State Revenue	-	558,448	520,236	486,750	543,750	543,750
Grants Federal	638,264	422,687	422,687	-	-	-
Fund Transfer	-	-	-	-	-	-
Other Sources	-	-	-	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	-	-	-	-
<b>Total Revenue</b>	<b>\$ 17,872,585</b>	<b>\$ 17,645,890</b>	<b>\$ 18,021,003</b>	<b>\$ 17,814,705</b>	<b>\$ 20,646,047</b>	<b>\$ 21,014,207</b>
<b>Total Sources</b>	<b>\$ 28,618,515</b>	<b>\$ 28,501,077</b>	<b>\$ 28,876,190</b>	<b>\$ 30,957,401</b>	<b>\$ 33,849,648</b>	<b>\$ 36,460,181</b>
<b>Expenditures:</b>						
Salaries	\$ 8,637,825	\$ 9,129,000	\$ 8,350,000	\$ 9,089,871	\$ 9,363,508	\$ 9,645,401
Benefits	2,382,264	2,656,915	2,320,000	2,793,092	2,783,626	2,936,890
Purchased Professional and Technical Services	219,979	260,800	165,000	219,449	226,032	232,813
Purchased Property Services	2,038,623	2,835,422	2,411,244	2,997,150	3,070,213	3,104,440
Other Purchased Services	1,460,891	1,453,420	1,483,272	1,378,148	1,615,305	1,650,729
Supplies	491,202	629,000	599,436	600,450	617,909	635,974
Property	2,469,117	472,640	328,942	422,640	422,640	422,640
Other Expenses	32,427	190,000	75,600	248,000	299,440	300,923
Other Uses of Funds	31,000	5,000	-	5,000	5,000	5,000
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 17,763,329</b>	<b>\$ 17,632,197</b>	<b>\$ 15,733,494</b>	<b>\$ 17,753,800</b>	<b>\$ 18,403,673</b>	<b>\$ 18,934,810</b>
<b>Balance on Hand June 30</b>	<b>\$ 10,855,187</b>	<b>\$ 10,868,880</b>	<b>\$ 13,142,696</b>	<b>\$ 13,203,601</b>	<b>\$ 15,445,974</b>	<b>\$ 17,525,372</b>
<b>Fund Balance as a % of Revenue</b>	61%	62%	73%	74%	75%	83%

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# WORLD COMPASS ACADEMY CHARTER SCHOOL

	Audited Actual 2020-2021	Final Revised Budget 2021-2022	Estimated Actual 2021-2022	Adopted Budget 2022-2023	Projected Budget 2023-2024	Projected Budget 2024-2025
<b>Balance on Hand July 1</b>	\$ 1,782,045	\$ 2,165,962	\$ 2,165,962	\$ 2,165,962	\$ 2,165,962	\$ 2,165,962
<b>Revenue:</b>						
Per Pupil Revenue	\$ 5,214,776	\$ 5,814,215	\$ 5,770,295	\$ 6,760,384	\$ 7,030,799	\$ 7,312,031
Mill Levy/Override	786,307	812,328	807,734	873,343	873,343	873,343
Tuition	394,138	342,664	342,663	307,663	307,663	307,663
Transportation Fees	-	-	-	-	-	-
Earnings on Investments	-	-	-	-	-	-
Food Services	-	-	-	-	-	-
Pupil Activities	-	303,179	252,000	275,680	275,680	275,680
Community Service Activities	-	-	-	-	-	-
Other Local Revenue	-	155,288	-	-	-	-
Rental/Lease	-	1,936	1,936	1,936	1,936	1,936
Contributions/Donations	33,339	-	36,250	36,250	36,250	36,250
Miscellaneous Revenue	-	24,500	147,415	159,614	159,614	159,614
Categorical Revenue	201,204	-	307,497	238,411	238,411	238,411
Other State Revenue	83,406	241,250	43,894	193,018	193,018	193,018
Grants Federal	398,875	161,641	161,641	-	-	-
Fund Transfer	-	108,000	-	-	-	-
Other Sources	558,539	-	108,000	-	-	-
Cap Reserve Bond Revenue	-	-	-	-	-	-
Grants Local	-	-	5,830	5,830	-	-
<b>Total Revenue</b>	<b>\$ 7,670,584</b>	<b>\$ 7,965,000</b>	<b>\$ 7,985,156</b>	<b>\$ 8,852,129</b>	<b>\$ 9,116,715</b>	<b>\$ 9,397,947</b>
<b>Total Sources</b>	<b>\$ 9,452,629</b>	<b>\$ 10,130,962</b>	<b>\$ 10,151,118</b>	<b>\$ 11,018,091</b>	<b>\$ 11,282,676</b>	<b>\$ 11,563,908</b>
<b>Expenditures:</b>						
Salaries	\$ 3,270,943	\$ 3,550,412	\$ 3,581,324	\$ 4,073,971	\$ 4,236,930	\$ 4,406,407
Benefits	946,168	1,108,610	1,115,539	1,349,361	1,403,335	1,459,469
Purchased Professional and Technical Services	2,710,695	218,148	249,223	222,543	224,768	227,016
Purchased Property Services	-	1,826,484	1,820,534	1,825,903	1,844,162	1,862,604
Other Purchased Services	-	566,194	565,778	620,048	626,248	632,511
Supplies	234,982	304,775	296,550	307,804	310,882	313,991
Property	115,384	20,000	27,000	27,540	27,815	28,094
Other Expenses	8,495	370,376	329,209	424,959	442,573	467,856
Other Uses of Funds	-	-	-	-	-	-
Redemption of Principal	-	-	-	-	-	-
Principal on Leases	-	-	-	-	-	-
Grant Expense	-	-	-	-	-	-
Cap Reserve Expense	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 7,286,667</b>	<b>\$ 7,965,000</b>	<b>\$ 7,985,157</b>	<b>\$ 8,852,129</b>	<b>\$ 9,116,715</b>	<b>\$ 9,397,947</b>
<b>Balance on Hand June 30</b>	<b>\$ 2,165,962</b>	<b>\$ 2,165,962</b>	<b>\$ 2,165,962</b>	<b>\$ 2,165,962</b>	<b>\$ 2,165,962</b>	<b>\$ 2,165,961</b>
<b>Fund Balance as a % of Revenue</b>	<b>28%</b>	<b>27%</b>	<b>27%</b>	<b>24%</b>	<b>24%</b>	<b>23%</b>

All charter school financials prepared by charter schools and not by DCSD Business Services staff

# **DEPARTMENT BUDGETS**



# DEPARTMENT SUMMARY

Cabinet	Department	2021-2022 Adopted Budget	2021-2022 Revised Budget	2022-2023 Adopted Budget	Year-over-Year Budget Increase/(Decrease)	Year-over-Year Percent Increase/(Decrease)	2021-2022 Adopted Non- Personnel Budget	2021-2022 Revised Non- Personnel Budget	2022-2023 Adopted Non- Personnel Budget
Board of Education	Board of Education	\$ 668,905	\$ 668,905	\$ 505,522	\$ (163,383)	-24%	\$ 668,905	\$ 668,905	\$ 505,522
Superintendent	Superintendent's Office	\$ 993,959	\$ 799,579	\$ 617,757	\$ (376,202)	-38%	\$ 46,275	\$ 39,625	\$ 49,724
Learning Services Officer	CIPG (Curriculum, Instruction, Assessment)	\$ 1,876,413	\$ 2,110,699	\$ 2,015,537	\$ 139,124	7%	\$ 491,434	\$ 824,513	\$ 590,133
	Support Staff Professional Development	\$ 574,528	\$ 584,535	\$ 611,476	\$ 36,948	6%	\$ 220,140	\$ 220,140	\$ 258,732
	Reading Recovery (Literacy Intervention)	\$ 180,427	\$ 180,427	\$ 183,495	\$ 3,068	2%	\$ 39,750	\$ 39,750	\$ 39,750
	English Language Development (Language Culture Equity)	\$ 721,504	\$ 721,504	\$ 745,862	\$ 24,358	3%	\$ 256,400	\$ 256,400	\$ 239,072
	Assessment	\$ 2,196,589	\$ 2,196,589	\$ 2,424,696	\$ 228,107	10%	\$ 438,230	\$ 438,230	\$ 463,953
	Educator Effectiveness	\$ 7,185	\$ 7,185	\$ 8,185	\$ 1,000	14%	\$ 7,185	\$ 7,185	\$ 8,185
	Gifted and Talented	\$ 951,781	\$ 946,281	\$ 988,582	\$ 36,801	4%	\$ 310,408	\$ 304,908	\$ 333,578
	District Library Media Center	\$ 482,300	\$ 483,102	\$ 555,108	\$ 72,808	15%	\$ 49,800	\$ 50,602	\$ 69,601
Deputy Superintendent	Athletics and Activities	\$ 1,168,447	\$ 952,447	\$ 1,145,369	\$ (23,078)	-2%	\$ 876,323	\$ 660,323	\$ 887,523
	Douglas County Stadium	\$ 39,185	\$ 39,185	\$ 52,446	\$ 13,261	34%	\$ 33,250	\$ 33,250	\$ 52,445
	Echo Park Auto Stadium	\$ 61,828	\$ 276,828	\$ 76,187	\$ 14,359	23%	\$ 57,200	\$ 272,200	\$ 76,186
	Shea Stadium (Halftime Help Stadium)	\$ 155,030	\$ 155,030	\$ 174,959	\$ 19,929	13%	\$ 142,707	\$ 142,707	\$ 174,958
	Career and Technical Education	\$ 5,204,737	\$ 5,268,105	\$ 6,003,917	\$ 799,180	15%	\$ 4,707,330	\$ 4,770,698	\$ 4,577,725
	Choice Programming	\$ 342,143	\$ 342,143	\$ 373,152	\$ 31,009	9%	\$ 32,350	\$ 32,350	\$ 36,550
	Home Education/Cloverleaf	\$ 1,003,048	\$ 1,003,048	\$ 1,075,883	\$ 72,835	7%	\$ 313,336	\$ 313,336	\$ 261,958
	Student Assistance	\$ 1,490,272	\$ 1,496,964	\$ 1,523,234	\$ 32,962	2%	\$ 215,395	\$ 222,726	\$ 228,484
	School Leadership	\$ 1,526,347	\$ 1,805,513	\$ 2,379,003	\$ 852,656	56%	\$ 261,275	\$ 263,925	\$ 388,729
	Security	\$ 4,438,111	\$ 4,915,104	\$ 5,107,458	\$ 669,347	15%	\$ 2,869,464	\$ 3,346,457	\$ 3,278,224
Foundation for Douglas County Schools	\$ 306,389	\$ 306,889	\$ 361,402	\$ 55,013	18%	\$ 1,670	\$ 2,170	\$ 1,850	
Special Education Services Officer	Early Childhood Education	\$ 4,558,137	\$ 4,575,321	\$ 4,933,094	\$ 374,957	8%	\$ 149,800	\$ 166,984	\$ 155,056
	Personalized Learning (Student Support Services)	\$ 702,040	\$ 1,487,662	\$ 723,222	\$ 21,182	3%	\$ 420,875	\$ 1,206,497	\$ 424,200
	Special Education	\$ 16,412,435	\$ 16,375,101	\$ 17,238,352	\$ 825,917	5%	\$ 5,723,997	\$ 5,856,546	\$ 6,499,824
	Mental Health	\$ 1,032,643	\$ 1,277,643	\$ 1,330,661	\$ 298,018	29%	\$ 585,293	\$ 830,293	\$ 813,455
	Early Childhood - SPED	\$ 13,630,547	\$ 13,690,547	\$ 14,260,629	\$ 630,082	5%	\$ 296,364	\$ 356,364	\$ 296,445
Health, WellNess and Prevention	\$ 1,959,885	\$ 1,831,261	\$ 2,417,768	\$ 457,883	23%	\$ 119,155	\$ 121,839	\$ 236,720	
Chief Technology Officer	Information Technology	\$ 5,718,059	\$ 5,718,059	\$ 6,073,748	\$ 355,689	6%	\$ 193,230	\$ 193,230	\$ 183,702
Chief Operating Officer	Transportation	\$ 26,021,955	\$ 26,002,757	\$ 28,999,122	\$ 2,977,167	11%	\$ 7,228,036	\$ 7,268,838	\$ 9,694,744
	Operations and Maintenance	\$ 16,557,489	\$ 16,583,709	\$ 18,728,552	\$ 2,171,063	13%	\$ 8,588,250	\$ 8,614,085	\$ 10,307,359
	Chief Operating Officer	\$ 486,289	\$ 505,289	\$ 873,706	\$ 387,417	80%	\$ 46,569	\$ 65,569	\$ 85,998
Chief Financial Officer	Construction	\$ 453,754	\$ 453,754	\$ 374,386	\$ (79,368)	-17%	\$ 35,569	\$ 35,569	\$ 35,573
	Business Services	\$ 4,263,034	\$ 4,437,417	\$ 5,211,510	\$ 948,476	22%	\$ 422,738	\$ 469,484	\$ 774,758
Chief Human Resources Officer	Medicaid	\$ 4,888,367	\$ 7,863,162	\$ 4,397,876	\$ (490,491)	-10%	\$ 449,128	\$ 3,423,923	\$ 88,413
	Human Resources and Benefits	\$ 3,356,995	\$ 3,375,348	\$ 3,957,921	\$ 600,926	18%	\$ 338,980	\$ 357,333	\$ 332,915
Communications Officer	Communications	\$ 818,100	\$ 818,100	\$ 1,023,307	\$ 205,207	25%	\$ 74,047	\$ 74,047	\$ 76,113
General Counsel	Legal Counsel	\$ 1,448,964	\$ 1,448,964	\$ 1,403,412	\$ (45,552)	-3%	\$ 609,605	\$ 609,605	\$ 603,350
	Risk Management	\$ 2,502,538	\$ 2,777,715	\$ 2,746,166	\$ 243,628	10%	\$ 2,313,977	\$ 2,589,154	\$ 2,548,481
<b>Total</b>	<b>Total</b>	<b>\$ 129,200,359</b>	<b>\$ 134,481,871</b>	<b>\$ 141,622,662</b>	<b>\$ 12,422,303</b>	<b>10%</b>	<b>\$ 39,634,440</b>	<b>\$ 45,149,760</b>	<b>\$ 45,679,988</b>

# DEPARTMENT SUMMARY

Cabinet	Department	Year-over-Year Budget Increase/(Decrease)	Year-over-Year Percent Increase/(Decrease)	2021-2022 Adopted FTE	2021-2022 Revised FTE	2022-2023 Adopted FTE	Year-over-Year FTE Increase/(Decrease)	Year-over-Year Percent Increase/(Decrease)	2022-2023 Cost of New Positions Only
Board of Education	Board of Education	\$ (163,383)	-24%	0.00	0.00	0.00	0.00	0%	\$ -
Superintendent	Superintendent's Office	\$ 3,449	7%	6.00	5.00	4.00	-2.00	-33%	\$ (211,025)
Learning Services Officer	CIPG (Curriculum, Instruction, Assessment)	\$ 98,699	20%	21.58	20.38	19.55	-2.03	-9%	\$ (108,421)
	Support Staff Professional Development	\$ 38,592	18%	3.00	3.20	3.20	0.20	7%	\$ 10,007
	Reading Recovery (Literacy Intervention)	\$ -	0%	1.00	1.00	1.00	0.00	0%	\$ -
	English Language Development (Language Culture Equity)	\$ (17,328)	-7%	4.40	4.40	4.40	0.00	0%	\$ -
	Assessment	\$ 25,723	6%	17.00	17.00	18.50	1.50	9%	\$ 114,971
	Educator Effectiveness	\$ 1,000	14%	0.00	0.00	0.00	0.00	0%	\$ -
	Gifted and Talented	\$ 23,170	7%	6.00	6.00	6.00	0.00	0%	\$ -
	District Library Media Center	\$ 19,801	40%	5.95	5.95	6.75	0.80	13%	\$ 40,772
Deputy Superintendent	Athletics and Activities	\$ 11,200	1%	2.60	2.60	2.00	-0.60	-23%	\$ (36,315)
	Douglas County Stadium	\$ 19,195	58%	0.00	0.00	0.00	0.00	0%	\$ -
	Echo Park Auto Stadium	\$ 18,986	33%	0.00	0.00	0.00	0.00	0%	\$ -
	Shea Stadium (Halftime Help Stadium)	\$ 32,251	23%	0.25	0.25	0.00	-0.25	-100%	\$ (7,657)
	Career and Technical Education	\$ (129,605)	-3%	5.00	5.00	15.00	10.00	200%	\$ 902,450
	Choice Programming	\$ 4,200	13%	2.80	2.80	2.80	0.00	0%	\$ -
	Home Education/Cloverleaf	\$ (51,378)	-16%	12.59	12.69	13.60	1.01	8%	\$ 48,675
	Student Assistance	\$ 13,089	6%	14.18	14.18	14.70	0.52	4%	\$ 49,507
	School Leadership	\$ 127,454	49%	9.00	11.00	13.50	4.50	50%	\$ 508,098
	Security Foundation for Douglas County Schools	\$ 408,760	14%	20.00	20.00	22.00	2.00	10%	\$ 165,512
		\$ 180	11%	4.01	4.13	4.13	0.12	3%	\$ 26,059
Special Education Services Officer	Early Childhood Education	\$ 5,256	4%	90.78	93.46	91.44	0.66	1%	\$ 47,895
	Personalized Learning (Student Support Services)	\$ 3,325	1%	2.40	2.40	2.40	0.00	0%	\$ -
	Special Education	\$ 775,827	14%	125.37	126.62	127.04	1.66	1%	\$ 23,772
	Mental Health	\$ 228,162	39%	4.20	4.20	5.20	1.00	24%	\$ 118,424
	Early Childhood - SPED	\$ 81	0%	180.05	179.27	182.69	2.64	1%	\$ 230,165
	Health, Wellness and Prevention	\$ 117,565	99%	20.16	19.16	23.16	3.00	15%	\$ 429,385
Chief Technology Officer	Information Technology	\$ (9,528)	-5%	49.00	51.00	52.00	3.00	6%	\$ 224,189
Chief Operating Officer	Transportation	\$ 2,466,708	34%	345.75	346.29	346.25	0.50	0%	\$ 32,729
	Operations and Maintenance	\$ 1,719,109	20%	107.60	110.60	110.60	3.00	3%	\$ 112,164
	Chief Operating Officer	\$ 39,429	85%	3.00	3.00	6.00	3.00	100%	\$ 324,290
	Construction	\$ 4	0%	3.75	3.75	2.75	-1.00	-27%	\$ (92,016)
Chief Financial Officer	Business Services	\$ 352,020	83%	42.00	43.00	46.00	4.00	10%	\$ 448,434
	Medicaid	\$ (360,715)	-80%	49.40	49.40	46.40	-3.00	-6%	\$ (356,596)
Chief Human Resources Officer	Human Resources and Benefits	\$ (6,065)	-2%	30.00	31.90	35.90	5.90	20%	\$ 619,050
Communications Officer	Communications	\$ 2,066	3%	7.00	6.10	8.00	1.00	14%	\$ 11,389
General Counsel	Legal Counsel	\$ (6,255)	-1%	6.00	6.00	5.00	-1.00	-17%	\$ (73,975)
	Risk Management	\$ 234,504	10%	2.00	2.00	2.00	0.00	0%	\$ -
<b>Total</b>	<b>Total</b>	<b>\$ 6,045,548</b>	<b>15%</b>	<b>1203.82</b>	<b>1213.73</b>	<b>1243.95</b>	<b>40.13</b>	<b>3%</b>	<b>\$ 3,601,932</b>

# UNDERSTANDING DEPARTMENT FINANCIALS

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The following department financials are organized by Superintendent's Cabinet oversight. Prior year audited actuals may include expenditures attributable to carry over awarded in prior years for unique situations

## **What's included in the Department Financials?**

The department financials include expenses within the General Fund, Capital Projects Fund, Pupil Activity Fund, Athletics and Activities Fund and Governmental Designated Purpose Grants Fund. Financial activity associated with department locations in other funds, such as enterprises, are identified within the Fund section. The 2021-2022 to 2022-2023 Department Budget Walk Forward presented to the Board of Education on April 26, 2022 along with the department updates presented within the Proposed Budget on May 24, 2022 only included the General Fund and Athletics and Activities Fund. For more information on the previous presentations, go to: <https://eboard.dcsdk12.org/>

## **District-Wide Operations**

In addition to their department budgets, some departments oversee district-wide operations. These are centrally managed expenses for the benefit of all students and staff across the District. The departments overseeing district-wide operations are Operations and Maintenance, Planning and Construction, Business Services, Human Resources and Information Technology. The budget schedule for district-wide is included at the end of the department financials.

# UNDERSTANDING DEPARTMENT FINANCIALS

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Expenditures</b>								
Salaries								
Administrative	\$ 406,683	\$ 202,251	\$ 272,733	\$ 526,226	\$ 381,226	\$ 344,944	\$ 524,325	\$ 274,576
Certified	890	1,328	250	2,025	2,025	-	-	-
Professional/Technical	-	-	-	-	-	1,204	-	-
Classified	85,750	170,779	152,251	199,738	199,738	137,423	166,205	166,205
Benefits	129,228	97,370	119,786	223,720	180,990	138,448	209,144	132,196
Purchased Services	33,649	43,294	20,111	22,350	15,700	19,634	20,500	20,500
Supplies and Materials	17,166	61,935	42,984	12,100	12,100	40,695	16,500	16,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	6,169	8,270	4,494	7,800	7,800	2,909	7,780	7,780
<b>Total Expenditures</b>	<b>\$ 679,535</b>	<b>\$ 585,226</b>	<b>\$ 612,609</b>	<b>\$ 993,959</b>	<b>\$ 799,579</b>	<b>\$ 685,258</b>	<b>\$ 944,454</b>	<b>\$ 617,757</b>
<b>Carry Over Awarded Into Subsequent Year</b>								
	\$ -	\$ -	\$ -					
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
FTE								
Administrative				3.00	2.00		3.00	1.00
Certified				0.00	0.00		0.00	0.00
Professional/Technical				0.00	0.00		0.00	0.00
Classified				3.00	3.00		3.00	3.00
<b>Total FTE</b>				<b>6.00</b>	<b>5.00</b>		<b>6.00</b>	<b>4.00</b>

- 2021-2022 Adopted Budget reflects the prior year budget's first adoption on June 22, 2021; any increase for the Final Revised Budget or Estimated Actuals reflects increased allocations from contingency or other reserves mid-year due to unforeseen needs when the budget was adopted
- 2021-2022 Estimated Actuals reflect 2021-2022 actual expenditures as of May 31, 2022 and are unaudited
- Capital Equipment and Projects only include capital assets managed by the department and exclude assets funded by district-wide funds recorded to the department's location but not paid by the department's budget
- Department carry over was discontinued in 2016-2017 for all departments, with the exception of carry over generated from donations, grants and fundraisers.
- FTE is based off scheduled weekly hours for all employees

# DEPARTMENT BUDGETS

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Superintendent's Cabinet represents staff leading these departments through budget development and not necessarily the staff leading the department as of the date of the Adopted Budget due to staffing changes.

**Erin Kane - Superintendent**

- Superintendent's Office
- Board of Education

**Danelle Hiatt - Deputy Superintendent**

- Special Education Non-SBB
- Special Education Early Childhood Education
- Student Support Services
- Mental Health
- Health, Wellness and Prevention
- Gifted and Talented
- Language, Culture and Equity
- Early Childhood Education
- Security
- Foundation for Douglas County Schools

**Danny Winsor - Assistant Superintendent**

- Athletics
- Career and Technical Education
- Home Education/Cloverleaf
- Choice Programming
- Student Assistance
- School Leadership

**Matt Reynolds - Learning Services Officer**

- Curriculum, Instruction and Assessment
- Support Staff Professional Development
- District Library Media Center
- Literacy Intervention
- Assessment
- Educator Effectiveness

**Mark Blair - Chief Technology Officer**

- Information Technology

**Kate Kotaska, -Chief Financial Officer\***

- Business Services
- Medicaid

**Richard Cosgrove - Chief Operations Officer\***

- Operations and Maintenance
- Chief Operations Officer
- Construction

**Amanda Thompson- Chief Human Resources Officer**

- Human Resources and Benefits

**Stacy Rader - Communications Officer**

- Communications

**Mary Kay Klimesh—General Counsel**

- Legal Counsel
- Risk Management

\*Included are only departments that are funded by the General Fund. Excluded are Transportation, Outdoor Education, Nutrition Services, and Before and After School Enterprise. These departments are located within the Combined General Fund Budgets and Special Revenue Budgets sections.

# SUPERINTENDENT'S OFFICE

The Superintendent's Office includes the Superintendent and support staff who oversee the daily operations and the long-range planning of the school district.

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 406,683	\$ 202,251	\$ 272,733	\$ 526,226	\$ 381,226	\$ 344,944	\$ 524,325	\$ 274,576
<i>Certified</i>	890	1,328	250	2,025	2,025	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	1,204	-	-
<i>Classified</i>	85,750	170,779	152,251	199,738	199,738	137,423	166,205	166,205
Benefits	129,228	97,370	119,786	223,720	180,990	138,448	209,144	132,196
Purchased Services	33,649	43,294	20,111	22,350	15,700	19,634	20,500	20,500
Supplies and Materials	17,166	61,935	42,984	12,100	12,100	40,695	16,500	16,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	6,169	8,270	4,494	7,800	7,800	2,909	7,780	7,780
<b>Total Expenditures</b>	<b>\$ 679,535</b>	<b>\$ 585,226</b>	<b>\$ 612,609</b>	<b>\$ 993,959</b>	<b>\$ 799,579</b>	<b>\$ 685,258</b>	<b>\$ 944,454</b>	<b>\$ 617,757</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
FTE								
<i>Administrative</i>				3.00	2.00		3.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				3.00	3.00		3.00	3.00
<b>Total FTE</b>				<b>6.00</b>	<b>5.00</b>		<b>6.00</b>	<b>4.00</b>

# BOARD OF EDUCATION

The Board of Education budget provides for the costs associated with Board of Education meetings, professional development for the Board of Education Directors and all costs associated with elections, audits and polling.

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ 700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	77,730	-	-	-	-	-	-	-
Benefits	27,381	428	-	-	-	-	-	-
Purchased Services	420,587	385,534	141,393	610,130	610,130	395,236	444,800	444,800
Supplies and Materials	8,468	7,210	8,549	15,975	15,975	9,063	15,000	15,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	35,051	39,802	39,847	42,800	42,800	40,249	42,800	45,722
<b>Total Expenditures</b>	<b>\$ 569,217</b>	<b>\$ 433,674</b>	<b>\$ 189,790</b>	<b>\$ 668,905</b>	<b>\$ 668,905</b>	<b>\$ 444,547</b>	<b>\$ 502,600</b>	<b>\$ 505,522</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				2021-2022 Adopted Budget	2021-2022 Final Revised Budget		2022-2023 Proposed Budget	2022-2023 Adopted Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>0.00</b>	<b>0.00</b>		<b>0.00</b>	<b>0.00</b>

# SPECIAL EDUCATION NON-SBB

The Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 198,145	\$ 31,116	\$ -	\$ -	\$ 112,824	\$ -	\$ -	\$ 61,720
<i>Certified</i>	5,602,873	6,407,188	5,764,512	6,013,414	11,306,764	4,765,171	14,289,401	12,428,661
<i>Professional/Technical</i>	947,077	1,193,475	1,069,031	369,854	1,143,256	939,131	299,231	978,155
<i>Classified</i>	1,777,339	1,779,360	1,283,220	1,652,482	1,884,151	1,142,631	1,556,167	1,801,151
Benefits	2,750,852	2,370,628	1,976,466	3,028,688	5,120,117	2,324,137	5,466,179	6,600,310
Purchased Services	3,612,357	4,283,844	5,287,176	4,723,781	6,279,683	4,617,602	5,670,837	5,475,731
Supplies and Materials	197,058	236,891	278,991	369,429	725,396	447,441	599,556	592,056
Capital Equipment and Projects	8,288	-	-	-	605,000	48,564	-	-
Other Expenses	491,990	374,767	448,536	45,728	629,573	453,716	566,198	44,836
<b>Total Expenditures</b>	<b>\$ 15,585,979</b>	<b>\$ 16,677,269</b>	<b>\$ 16,107,932</b>	<b>\$ 16,203,376</b>	<b>\$ 27,806,764</b>	<b>\$ 14,738,393</b>	<b>\$ 28,447,569</b>	<b>\$ 27,982,620</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 729</b>	<b>\$ 1,729</b>	<b>\$ 6,004</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	1.00
<i>Certified</i>				83.38	86.08		79.88	179.96
<i>Professional/Technical</i>				12.60	10.50		3.70	29.80
<i>Classified</i>				45.39	43.09		41.55	46.36
<b>Total FTE</b>				<b>141.37</b>	<b>139.67</b>		<b>125.13</b>	<b>257.12</b>



# SPECIAL EDUCATION EARLY CHILDHOOD EDUCATION

The ECE Special Education department provides instructional programming support and professional development to schools through a framework of universal, targeted and intensive services and supports.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
Administrative	\$ 58,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certified	7,773,602	7,802,078	6,920,016	7,427,701	7,427,701	5,480,681	7,852,140	7,724,122
Professional/Technical	255,297	290,537	238,239	238,240	238,240	199,191	362,861	362,861
Classified	1,892,218	1,939,932	1,792,666	1,960,782	1,960,782	1,409,440	2,050,959	2,091,770
Benefits	3,366,606	3,370,824	3,041,494	3,927,824	3,927,824	2,458,951	4,172,617	4,192,498
Purchased Services	50,460	29,005	12,827	45,500	105,500	22,629	95,500	95,500
Supplies and Materials	18,969	19,294	14,394	30,500	30,500	11,257	30,500	30,500
Capital Equipment and Projects	-	-	-	-	-	9,546	-	-
Other Expenses	10	29	4	-	-	-	9,139	-
<b>Total Expenditures</b>	<b>\$ 13,415,175</b>	<b>\$ 13,451,700</b>	<b>\$ 12,019,640</b>	<b>\$ 13,630,547</b>	<b>\$ 13,690,547</b>	<b>\$ 9,591,696</b>	<b>\$ 14,573,716</b>	<b>\$ 14,497,251</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ 75</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
Administrative				0.00	0.00		0.00	0.00
Certified				109.50	109.50		107.50	110.50
Professional/Technical				2.50	1.60		3.50	3.50
Classified				69.55	69.38		71.69	71.69
<b>Total FTE</b>				<b>181.55</b>	<b>180.48</b>		<b>182.69</b>	<b>185.69</b>

# STUDENT SUPPORT SERVICES

## (formerly Personalized Learning)

Student Support Services provides oversight for Early Childhood Education, Mental Health, Health Wellness and Prevention and Special Education.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 248,586	\$ 147,842	\$ 124,670	\$ 134,742	\$ 134,742	\$ 97,575	\$ 145,000	\$ 145,000
<i>Certified</i>	32,087	102,660	115,073	73,034	233,895	107,178	73,749	-
<i>Professional/Technical</i>	-	110,748	98,644	24,439	100,984	85,132	25,614	89,350
<i>Classified</i>	107,490	-	60,204	54,267	54,267	47,239	56,430	56,430
Benefits	114,716	160,958	108,128	84,040	142,594	89,513	93,229	103,242
Purchased Services	367,490	8,067	424,850	446,135	977,263	471,404	399,670	399,670
Supplies and Materials	22,982	25,708	156,803	34,339	1,168,488	179,459	44,347	44,347
Capital Equipment and Projects	2,763	-	-	-	-	-	-	-
Other Expenses	1,108	-	884	1,000	10,083	5,113	1,000	1,000
<b>Total Expenditures</b>	<b>\$ 897,221</b>	<b>\$ 555,982</b>	<b>\$ 1,089,254</b>	<b>\$ 851,996</b>	<b>\$ 2,822,316</b>	<b>\$ 1,082,614</b>	<b>\$ 839,039</b>	<b>\$ 839,039</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 974</b>	<b>\$ 952,666</b>	<b>\$ 785,622</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				1.00	1.00		1.00	1.00
<i>Professional/Technical</i>				1.40	1.40		0.40	0.40
<i>Classified</i>				1.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>4.40</b>	<b>4.40</b>		<b>3.40</b>	<b>3.40</b>

# MENTAL HEALTH

Mental Health provides threat/suicide assessment training, counselor/psychologist/social worker and other mental health training, monitoring of safety protocols/processes at schools (SB 15-213), crisis team, mental health staffing for schools, and consultation to schools for counseling and mental health services.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 80,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	410,614	416,799	244,961	256,000	381,360	239,649	369,605	369,605
<i>Professional/Technical</i>	-	110,748	163,867	165,037	165,037	145,247	262,577	262,577
<i>Classified</i>	62,118	-	-	10,000	10,000	-	-	-
Benefits	150,914	163,982	117,217	131,013	174,506	108,028	204,129	204,129
Purchased Services	99,302	430,835	260,540	391,593	800,255	320,262	399,553	399,553
Supplies and Materials	40,907	35,909	67,030	78,000	81,889	36,354	93,797	93,797
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	1,000	1,000	300	1,000	1,000
<b>Total Expenditures</b>	<b>\$ 844,280</b>	<b>\$ 1,158,273</b>	<b>\$ 853,614</b>	<b>\$ 1,032,643</b>	<b>\$ 1,614,047</b>	<b>\$ 849,840</b>	<b>\$ 1,330,661</b>	<b>\$ 1,330,661</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				2.20	2.20		2.20	2.20
<i>Professional/Technical</i>				2.00	2.00		3.00	3.00
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>4.20</b>	<b>4.20</b>		<b>5.20</b>	<b>5.20</b>

# HEALTH, WELLNESS, AND PREVENTION

The Health, Wellness and Prevention department is dedicated to supporting our students and providing for their physical, social, and emotional needs.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 105,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	861,039	867,583	785,741	707,868	706,137	575,541	583,534	507,928
<i>Professional/Technical</i>	525,201	651,987	564,026	477,834	445,559	330,826	1,023,830	977,734
<i>Classified</i>	231,723	231,692	187,328	192,871	192,871	177,546	204,886	204,886
Benefits	542,294	542,598	491,155	514,181	503,261	343,636	666,267	640,625
Purchased Services	75,136	159,731	96,726	243,211	305,322	253,601	600,350	600,350
Supplies and Materials	44,934	53,561	94,522	84,107	243,416	41,671	255,050	255,050
Capital Equipment and Projects	-	-	-	-	-	7,650	-	-
Other Expenses	(58,617)	(53,476)	2,385	2,175	1,002	176	1,000	1,000
<b>Total Expenditures</b>	<b>\$ 2,327,125</b>	<b>\$ 2,453,677</b>	<b>\$ 2,221,883</b>	<b>\$ 2,222,247</b>	<b>\$ 2,397,568</b>	<b>\$ 1,730,648</b>	<b>\$ 3,334,917</b>	<b>\$ 3,187,573</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ (16,675)</b>	<b>\$ 18,784</b>	<b>\$ 5,759</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				9.00	9.00		7.00	6.00
<i>Professional/Technical</i>				6.00	5.00		12.00	12.00
<i>Classified</i>				6.16	6.16		6.16	6.16
<b>Total FTE</b>				<b>21.16</b>	<b>20.16</b>		<b>25.16</b>	<b>24.16</b>

# GIFTED AND TALENTED

DCSD provides a continuum of gifted education programming and services, including Neighborhood Schools Programming at the elementary and secondary levels and the Discovery Program center based program in grades two through six.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 58,506	\$ 20,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	218,455	276,448	264,905	282,180	282,180	217,552	293,895	292,645
<i>Professional/Technical</i>	80,837	187,107	203,588	230,088	217,818	179,049	241,359	241,359
<i>Classified</i>	23,053	51,546	43,060	24,710	27,210	22,764	25,698	26,948
Benefits	113,701	169,551	163,968	179,395	181,609	133,964	187,727	187,727
Purchased Services	69,490	144,105	158,634	160,747	172,694	113,737	134,793	134,793
Supplies and Materials	164,113	164,556	207,505	214,337	175,116	30,331	186,381	186,381
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	876	835	-	1,300	1,300	-	1,300	1,300
<b>Total Expenditures</b>	<b>\$ 729,031</b>	<b>\$ 1,014,636</b>	<b>\$ 1,041,660</b>	<b>\$ 1,092,757</b>	<b>\$ 1,057,927</b>	<b>\$ 697,397</b>	<b>\$ 1,071,153</b>	<b>\$ 1,071,153</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				3.00	3.00		3.10	3.00
<i>Professional/Technical</i>				2.50	2.50		2.50	2.50
<i>Classified</i>				0.50	0.50		0.50	0.60
<b>Total FTE</b>				<b>6.00</b>	<b>6.00</b>		<b>6.10</b>	<b>6.10</b>

**Note:**

2022-2023 Proposed and Adopted Budget includes \$82,571 in Gifted Education Regional Consultant (GERC) grant in addition to General Fund

# LANGUAGE CULTURE AND EQUITY

The Language, Culture & Equity department's priority is to support English Learners in gaining proficiency in English in order to communicate effectively, elicit critical thinking, work collaboratively and creatively, value and celebrate diversity, and to graduate with the motivation and ability to pursue higher education and/or competitively compete in and contribute to the global workforce.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 40,177	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	275,429	315,949	347,821	256,961	311,136	180,533	317,910	298,060
<i>Professional/Technical</i>	93,429	90,000	117,692	189,559	177,590	187,747	254,234	254,234
<i>Classified</i>	24,681	938	9,472	38,293	133,444	104,989	25,698	25,698
Benefits	108,742	110,356	118,999	147,979	187,573	127,472	186,971	206,821
Purchased Services	55,032	60,101	49,644	178,791	220,799	108,592	146,500	155,970
Supplies and Materials	73,887	35,566	17,256	65,863	91,540	34,896	51,500	51,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	13,327	9,585	12,083	15,938	21,042	7,012	9,200	9,200
<b>Total Expenditures</b>	<b>\$ 684,703</b>	<b>\$ 653,495</b>	<b>\$ 672,968</b>	<b>\$ 893,384</b>	<b>\$ 1,143,124</b>	<b>\$ 751,241</b>	<b>\$ 992,013</b>	<b>\$ 1,001,483</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ 4,806</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				2.40	2.40		3.40	3.40
<i>Professional/Technical</i>				2.00	2.50		2.50	2.50
<i>Classified</i>				1.00	3.50		0.50	0.50
<b>Total FTE</b>				<b>5.40</b>	<b>8.40</b>		<b>6.40</b>	<b>6.40</b>

Note:

22-23 Proposed Budget includes \$246,150 in Title III while Adopted Budget includes \$255,620 in Title III grants in addition to General Fund budget.

# EARLY CHILDHOOD EDUCATION

The Early Childhood Education department supports all of the youngest learners by meeting their academic, social/emotional, and behavioral needs within inclusionary preschool classrooms, populated with typically developing students, students identified as at-risk by the Colorado Preschool Program, and students identified as having disabilities requiring special education services.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 58,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	20,088	60,748	128,775	179,471	179,471	142,546	258,026	258,026
<i>Professional/Technical</i>	95,278	189,681	140,292	138,160	138,160	111,783	145,471	145,471
<i>Classified</i>	2,497,326	2,699,780	2,389,081	2,539,519	2,566,580	627,816	2,741,810	2,741,810
Benefits	1,117,649	1,236,445	1,167,098	1,574,187	1,585,112	354,291	1,660,987	1,660,987
Purchased Services	16,078	16,867	6,040	12,700	12,700	5,999	12,700	12,700
Supplies and Materials	57,689	44,586	35,896	88,000	586,455	28,355	88,000	88,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	19,013	19,111	20,695	26,100	335,411	10,473	26,100	26,100
<b>Total Expenditures</b>	<b>\$ 3,881,133</b>	<b>\$ 4,267,219</b>	<b>\$ 3,887,877</b>	<b>\$ 4,558,137</b>	<b>\$ 5,403,889</b>	<b>\$ 1,281,263</b>	<b>\$ 4,933,094</b>	<b>\$ 4,933,094</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 10,706</b>	<b>\$ 9,783</b>	<b>\$ 17,184</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				2.00	2.00		2.00	2.00
<i>Professional/Technical</i>				1.50	1.50		1.50	1.50
<i>Classified</i>				87.28	87.44		87.94	87.94
<b>Total FTE</b>				<b>90.78</b>	<b>90.94</b>		<b>91.44</b>	<b>91.44</b>

# SECURITY

The Security department provides services to protect the educational and physical environment for DCSD students, staff and visitors.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 199,891	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,750	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	279,413	426,072	405,773	484,723	484,723	351,710	484,699	578,449
<i>Classified</i>	647,321	624,471	604,820	670,058	670,694	469,692	774,801	774,801
Benefits	390,836	369,667	368,007	453,366	453,509	301,985	524,510	524,510
Purchased Services	1,749,261	2,354,591	2,145,042	2,581,795	2,720,237	1,958,702	2,974,706	2,974,706
Supplies and Materials	191,224	207,089	314,466	206,733	4,936,749	85,068	214,123	214,123
Capital Equipment and Projects	349,447	119,948	2,741,319	1,375,382	-	1,982,810	-	-
Other Expenses	19,813	19,230	19,826	41,436	51,436	21,655	40,869	40,869
<b>Total Expenditures</b>	<b>\$ 3,827,207</b>	<b>\$ 4,121,066</b>	<b>\$ 6,599,252</b>	<b>\$ 5,813,493</b>	<b>\$ 9,317,348</b>	<b>\$ 5,171,623</b>	<b>\$ 5,107,458</b>	<b>\$ 5,107,458</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 349,447</b>	<b>\$ 5,892,201</b>	<b>\$ 476,992</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		1.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				6.00	6.00		6.00	7.00
<i>Classified</i>				14.00	14.00		15.00	15.00
<b>Total FTE</b>				<b>20.00</b>	<b>20.00</b>		<b>22.00</b>	<b>22.00</b>



# THE FOUNDATION FOR DOUGLAS COUNTY SCHOOLS

The Foundation for Douglas County Schools is a 501(c)(3) non-profit which works with corporations and organizations to develop private resources to enrich education within DCSD for the fulfillment of lifelong learning experiences of our students, citizens and community.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 83,066	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	2,031	123,235	120,447	119,510	119,510	108,917	130,700	130,700
<i>Classified</i>	158,329	109,318	93,345	93,826	97,784	80,970	122,358	122,358
Benefits	86,395	86,810	86,159	91,383	96,999	75,589	106,494	106,494
Purchased Services	1,200	420	420	1,420	1,420	247	1,600	1,600
Supplies and Materials	155	-	-	-	-	-	-	-
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	150	205	79	250	250	126	250	250
<b>Total Expenditures</b>	<b>\$ 331,327</b>	<b>\$ 319,987</b>	<b>\$ 300,449</b>	<b>\$ 306,389</b>	<b>\$ 315,963</b>	<b>\$ 265,848</b>	<b>\$ 361,402</b>	<b>\$ 361,402</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ 500</b>	<b>\$ 500</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.75	1.75		1.75	1.75
<i>Classified</i>				2.26	2.38		2.38	2.38
<b>Total FTE</b>				<b>4.01</b>	<b>4.13</b>		<b>4.13</b>	<b>4.13</b>

# ATHLETICS AND ACTIVITIES

The Athletics and Activities department leads the District-level co-curricular programs at secondary schools.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 134,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	25,545	33,453	21,160	-	-	-	-	-
<i>Professional/Technical</i>	-	140,299	137,120	184,095	146,620	122,869	139,299	139,299
<i>Classified</i>	127,522	144,821	149,936	144,875	156,649	117,806	171,299	171,299
Benefits	70,673	76,911	70,184	98,422	87,808	60,485	91,025	91,025
Purchased Services	607,374	710,493	618,271	639,423	625,048	587,091	627,998	627,998
Supplies and Materials	103,875	220,637	82,740	40,100	144,775	216,763	155,415	155,415
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	40,523	27,693	22,488	247,575	244,675	23,687	47,925	47,925
<b>Total Expenditures</b>	<b>\$ 1,110,100</b>	<b>\$ 1,354,305</b>	<b>\$ 1,101,900</b>	<b>\$ 1,354,490</b>	<b>\$ 1,405,575</b>	<b>\$ 1,128,701</b>	<b>\$ 1,232,961</b>	<b>\$ 1,232,961</b>
							\$	-
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				1.85	1.80		1.00	1.00
<b>Total FTE</b>				<b>2.85</b>	<b>2.80</b>		<b>2.00</b>	<b>2.00</b>

# CAREER AND TECHNICAL EDUCATION

The Career Tech Education Department and Concurrent Enrollment (CE) programs provide opportunities for high school students to participate in vocational education programs and simultaneously enroll in college courses while also enrolled in local high school courses. The Career Tech Education budget facilitates both programs and receives support from the 2018 Mill Levy Override beginning in 2019-2020.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,500	\$ -
<i>Certified</i>	4,145	215,540	238,745	447,995	253,000	196,815	743,258	743,258
<i>Professional/Technical</i>	72,772	73,915	73,346	73,346	268,341	127,641	402,840	490,340
<i>Classified</i>	53,430	53,937	52,097	51,875	51,875	45,170	60,029	60,029
Benefits	35,652	107,730	118,185	177,191	177,191	111,692	443,376	443,376
Purchased Services	2,535,891	3,412,082	3,162,274	3,780,367	3,780,367	3,696,258	4,055,464	4,055,464
Supplies and Materials	111,138	141,555	150,001	961,476	741,281	117,622	374,909	374,909
Capital Equipment and Projects	-	141,200	169,009	81,009	-	933	44,000	44,000
Other Expenses	1,034	816	25,315	1,370	7,440	-	7,440	7,440
<b>Total Expenditures</b>	<b>\$ 2,814,062</b>	<b>\$ 4,146,774</b>	<b>\$ 3,988,972</b>	<b>\$ 5,574,629</b>	<b>\$ 5,279,495</b>	<b>\$ 4,296,131</b>	<b>\$ 6,218,816</b>	<b>\$ 6,218,816</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 305,054</b>	<b>\$ 163,854</b>	<b>\$ 17,196</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				3.00	0.00		7.00	7.00
<i>Professional/Technical</i>				1.00	4.00		6.00	6.00
<i>Classified</i>				1.00	1.00		2.00	2.00
<b>Total FTE</b>				<b>5.00</b>	<b>5.00</b>		<b>15.00</b>	<b>15.00</b>

# HOME EDUCATION/CLOVERLEAF

Home Education/Cloverleaf represents a partnership between family, school and community to provide supplemental enrichment activities to support those families that have chosen homeschooling as an educational option.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 75,641	\$ 43,680	\$ 46,200	\$ 27,720	\$ 35,192	\$ 42,473	\$ 27,720	\$ 27,720
<i>Certified</i>	295,427	402,434	395,115	416,223	405,589	328,257	446,968	446,968
<i>Professional/Technical</i>	55,465	20,641	15,122	15,122	15,122	13,207	55,469	55,469
<i>Classified</i>	86,929	93,566	93,554	83,983	76,511	54,573	88,567	88,567
Benefits	142,866	155,272	158,287	190,050	187,673	122,785	219,709	219,709
Purchased Services	78,115	75,815	69,131	81,900	81,900	68,712	80,900	80,900
Supplies and Materials	139,234	161,722	147,825	181,000	181,000	26,097	146,500	146,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	4,000	2,571	9	7,050	7,050	5	10,050	10,050
<b>Total Expenditures</b>	<b>\$ 877,677</b>	<b>\$ 955,700</b>	<b>\$ 925,242</b>	<b>\$ 1,003,048</b>	<b>\$ 990,037</b>	<b>\$ 656,109</b>	<b>\$ 1,075,883</b>	<b>\$ 1,075,883</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 40</b>	<b>\$ 40</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.60	0.60		0.60	0.60
<i>Certified</i>				7.13	7.23		7.15	7.15
<i>Professional/Technical</i>				1.20	0.20		1.20	1.20
<i>Classified</i>				3.66	4.66		4.65	4.65
<b>Total FTE</b>				<b>12.59</b>	<b>12.69</b>		<b>13.60</b>	<b>13.60</b>

# CHOICE PROGRAMMING

The Choice Programming department is responsible for overseeing the open enrollment process for all DCSD neighborhood schools as well as working with new and existing charter schools.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 116,576	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	58,894	190,502	163,797	176,217	176,217	148,463	194,893	194,893
<i>Classified</i>	50,999	53,968	52,542	52,728	52,728	45,902	54,829	54,829
Benefits	82,009	80,483	64,311	80,848	80,848	62,810	86,880	86,880
Purchased Services	10,176	6,980	17,201	10,200	10,200	2,395	14,200	14,200
Supplies and Materials	18,912	19,238	1,193	20,800	20,800	2,025	21,000	21,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	1,256	1	1,350	1,350	1,350	1,950	1,350	1,350
<b>Total Expenditures</b>	<b>\$ 338,823</b>	<b>\$ 351,172</b>	<b>\$ 300,394</b>	<b>\$ 342,143</b>	<b>\$ 342,143</b>	<b>\$ 263,545</b>	<b>\$ 373,152</b>	<b>\$ 373,152</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.80	1.80		1.80	1.80
<i>Classified</i>				1.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>2.80</b>	<b>2.80</b>		<b>2.80</b>	<b>2.80</b>

# STUDENT ASSISTANCE

The Student Assistance department oversees community resources intended to support students that are expelled and/or at-risk. This team oversees expulsion specialists, serves on truancy reduction boards, writes grants and interfaces with community, juvenile justice and school-based providers to advocate and support students and families in need.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	324,600	464,589	557,992	561,095	622,460	492,971	566,989	566,989
<i>Professional/Technical</i>	241,698	311,776	332,992	417,848	419,920	359,372	442,854	442,854
<i>Classified</i>	65,896	96,263	96,843	130,450	145,450	123,651	136,268	136,268
Benefits	186,922	260,008	301,959	375,311	402,252	308,776	387,964	387,964
Purchased Services	64,245	151,202	193,391	257,687	328,930	206,254	142,407	142,407
Supplies and Materials	35,759	35,824	63,288	73,326	111,494	71,258	39,727	39,727
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	37	6	-	500	200	250	-	-
<b>Total Expenditures</b>	<b>\$ 919,157</b>	<b>\$ 1,319,668</b>	<b>\$ 1,546,464</b>	<b>\$ 1,816,217</b>	<b>\$ 2,030,706</b>	<b>\$ 1,562,532</b>	<b>\$ 1,716,209</b>	<b>\$ 1,716,209</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				5.70	6.70		6.63	6.63
<i>Professional/Technical</i>				5.60	6.60		5.60	5.60
<i>Classified</i>				2.88	2.88		2.88	2.88
<b>Total FTE</b>				<b>14.18</b>	<b>16.18</b>		<b>15.11</b>	<b>15.11</b>

# SCHOOL LEADERSHIP

The School Leadership department provides District leadership and support in critical components of effective schooling.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 777,424	\$ 809,307	\$ 663,512	\$ 843,160	\$ 1,000,160	\$ 791,452	\$ 101,986	\$ 1,131,065
<i>Certified</i>	9,777	17,840	8,830	22,400	23,500	4,700	47,990	48,702
<i>Professional/Technical</i>	-	-	-	-	-	-	166,586	166,586
<i>Classified</i>	244,443	150,001	63,718	109,472	170,971	121,100	1,103,492	211,230
Benefits	305,693	282,999	227,751	312,440	385,642	275,945	450,819	492,521
Purchased Services	68,076	56,874	12,421	222,355	66,505	39,659	123,597	119,892
Supplies and Materials	35,860	22,633	1,233	15,000	35,278	21,398	44,277	47,107
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	1,294	1,096	690	1,520	113,628	47,843	161,900	161,900
<b>Total Expenditures</b>	<b>\$ 1,442,567</b>	<b>\$ 1,340,750</b>	<b>\$ 978,155</b>	<b>\$ 1,526,347</b>	<b>\$ 1,795,684</b>	<b>\$ 1,302,096</b>	<b>\$ 2,200,647</b>	<b>\$ 2,379,003</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				6.00	7.00		8.00	9.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.50	0.50
<i>Classified</i>				3.00	4.00		4.00	4.00
<b>Total FTE</b>				<b>9.00</b>	<b>11.00</b>		<b>12.50</b>	<b>13.50</b>

# CURRICULUM, INSTRUCTION AND ASSESSMENT

The Curriculum, Instruction and Assessment budget provides the professional development and curriculum support for all licensed staff within the District. The department also oversees the Alternative Licensure and Student Teacher Mentorship programs. This department was previously known as Curriculum, Instruction and Professional Growth (CIPG).

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 224,537	\$ 332,616	\$ 58,716	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	131,650	152,220	12,833	135,000	235,640	67,977	23,760	23,760
<i>Professional/Technical</i>	798,152	930,072	824,566	850,573	746,813	654,492	785,388	785,388
<i>Classified</i>	125,307	210,474	186,079	349,615	348,722	213,481	493,161	493,161
Benefits	390,277	481,501	334,347	426,755	416,455	278,821	416,412	416,412
Purchased Services	120,109	401,429	36,476	62,590	75,227	41,783	67,040	67,040
Supplies and Materials	71,476	4,686,741	709,956	48,580	4,268,318	635,761	226,476	226,476
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	1,536	1,896	1,316	3,300	1,300	1,321	3,300	3,300
<b>Total Expenditures</b>	<b>\$ 1,863,044</b>	<b>\$ 7,196,949</b>	<b>\$ 2,164,289</b>	<b>\$ 1,876,413</b>	<b>\$ 6,092,475</b>	<b>\$ 1,893,635</b>	<b>\$ 2,015,537</b>	<b>\$ 2,015,537</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 19,565</b>	<b>\$ 603,712</b>	<b>\$ 329,079</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				9.00	10.00		9.00	9.00
<i>Classified</i>				12.58	11.05		10.55	10.55
<b>Total FTE</b>				<b>21.58</b>	<b>21.05</b>		<b>19.55</b>	<b>19.55</b>



# SUPPORT STAFF PROFESSIONAL DEVELOPMENT

The department delivers innovative learning opportunities to support staff for sustained, personalized learning. Courses are designed to provide all staff with an opportunity to learn or enhance skills in a wide range of subject areas.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 58,688	\$ 1,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,270	3,230	1,700	-	-	2,910	-	-
<i>Professional/Technical</i>	148,067	209,787	179,470	235,470	235,470	202,062	252,415	252,415
<i>Classified</i>	118,518	123,401	48,411	163,640	171,818	19,516	174,073	174,073
Benefits	89,802	91,040	69,167	118,918	120,747	70,851	127,288	127,288
Purchased Services	14,423	31,365	3,174	28,400	24,400	8,321	29,600	29,600
Supplies and Materials	20,364	15,595	478	22,200	26,200	9,678	22,200	22,200
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	5,169	699	(257)	5,900	5,900	637	5,900	5,900
<b>Total Expenditures</b>	<b>\$ 456,299</b>	<b>\$ 476,602</b>	<b>\$ 302,142</b>	<b>\$ 574,528</b>	<b>\$ 584,535</b>	<b>\$ 313,975</b>	<b>\$ 611,476</b>	<b>\$ 611,476</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				3.00	3.00		3.00	3.00
<i>Classified</i>				0.00	0.20		0.20	0.20
<b>Total FTE</b>				<b>3.00</b>	<b>3.20</b>		<b>3.20</b>	<b>3.20</b>

# DISTRICT LIBRARY MEDIA CENTER

The District Library Media Center provides learning environment design support to schools.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 86,939	\$ 14,997	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	60	1,500	-	-	-	-	-
<i>Professional/Technical</i>	62,788	218,596	178,964	248,711	248,711	208,401	254,471	254,471
<i>Classified</i>	54,205	66,199	64,196	64,789	64,789	63,874	93,085	93,085
Benefits	58,341	86,814	74,332	119,000	119,000	81,885	137,952	137,952
Purchased Services	4,825	4,250	4,875	10,054	6,964	5,789	7,618	7,100
Supplies and Materials	85,831	74,203	25,898	55,708	94,206	90,164	78,540	60,301
Capital Equipment and Projects	13,304	-	-	-	-	-	-	-
Other Expenses	1,130	907	104	1,950	3,994	3,218	2,200	2,200
<b>Total Expenditures</b>	<b>\$ 367,364</b>	<b>\$ 466,026</b>	<b>\$ 349,868</b>	<b>\$ 500,212</b>	<b>\$ 537,664</b>	<b>\$ 453,331</b>	<b>\$ 573,866</b>	<b>\$ 555,109</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 802</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				4.00	4.00		4.00	4.00
<i>Classified</i>				1.95	1.95		2.75	2.75
<b>Total FTE</b>				<b>5.95</b>	<b>5.95</b>		<b>6.75</b>	<b>6.75</b>

# LITERACY INTERVENTION (formerly Reading Recovery)

Reading Recovery is a one-on-one instructional intervention tailored to provide focused instruction and learning opportunities for individual students to reach their full literacy potential.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
Administrative	\$ 20,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certified	97,706	98,805	97,529	-	98,516	86,036	-	-
Professional/Technical	103,929	107,566	106,739	106,739	106,739	93,738	108,787	108,787
Classified	-	-	-	-	-	-	-	-
Benefits	60,918	60,855	60,657	33,938	64,450	53,050	34,958	34,958
Purchased Services	13,613	8,590	20,116	16,250	22,350	12,592	16,250	16,250
Supplies and Materials	9,389	20,488	17,452	18,500	18,500	4,112	18,500	18,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	3,390	8,675	-	5,000	5,000	3,510	5,000	5,000
<b>Total Expenditures</b>	<b>\$ 309,033</b>	<b>\$ 304,979</b>	<b>\$ 302,493</b>	<b>\$ 180,427</b>	<b>\$ 315,555</b>	<b>\$ 253,037</b>	<b>\$ 183,495</b>	<b>\$ 183,495</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ 3,312</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
Administrative				0.00	0.00		0.00	0.00
Certified				1.00	1.00		0.00	0.00
Professional/Technical				1.00	1.00		1.00	1.00
Classified				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>2.00</b>	<b>2.00</b>		<b>1.00</b>	<b>1.00</b>

**Note:**

Certified FTE in 2022-2023 Proposed and Adopted Budgets held in separate cost center along with all other Title II federally funded positions. The budget will be reallocated to the respective cost centers, including Reading Recovery, before the Revised Budget.

# ASSESSMENT

The Assessment department provides oversight and support for state and federal mandates. In addition, Assessment also supports the assessment and data needs of schools and their staff.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 134,132	\$ 142,395	\$ 156,698	\$ 126,676	\$ 126,676	\$ 136,272	\$ 150,000	\$ 150,000
<i>Certified</i>	111,480	112,875	1,200	6,500	2,000	925	2,000	2,000
<i>Professional/Technical</i>	792,344	913,362	850,711	917,063	974,494	750,086	1,017,206	1,017,206
<i>Classified</i>	71,295	236,951	256,016	254,779	259,279	220,280	282,135	284,135
Benefits	325,576	428,657	411,506	459,841	478,341	367,917	514,929	515,386
Purchased Services	92,734	86,684	186,996	102,990	116,119	101,078	122,430	122,430
Supplies and Materials	303,059	309,835	287,844	296,190	296,190	287,819	302,988	302,988
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	20,005	20,288	-	32,550	32,550	14,265	30,550	30,550
<b>Total Expenditures</b>	<b>\$ 1,850,624</b>	<b>\$ 2,251,047</b>	<b>\$ 2,150,971</b>	<b>\$ 2,196,589</b>	<b>\$ 2,285,649</b>	<b>\$ 1,878,642</b>	<b>\$ 2,422,238</b>	<b>\$ 2,424,695</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>	<b>2022-2023</b>	<b>2022-2023</b>	
				<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	
FTE								
<i>Administrative</i>				1.00	1.00	1.00	1.00	1.00
<i>Certified</i>				0.00	0.00	0.00	0.00	0.00
<i>Professional/Technical</i>				11.00	12.00	12.00	12.00	12.00
<i>Classified</i>				5.00	5.00	5.50	5.50	5.50
<b>Total FTE</b>				<b>17.00</b>	<b>18.00</b>	<b>18.50</b>	<b>18.50</b>	<b>18.50</b>

# EDUCATOR EFFECTIVENESS

The Educator Effectiveness department provides support for quality evaluation of licensed staff members aligned to state legislative requirements.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 64,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	10,710	16,060	-	-	-	-	-	-
<i>Professional/Technical</i>	-	116,703	113,478	-	120,332	100,276	-	-
<i>Classified</i>	-	-	-	-	-	-	-	-
Benefits	25,467	45,754	43,387	-	46,140	38,049	-	-
Purchased Services	616	2,085	325	1,685	1,685	563	2,685	2,685
Supplies and Materials	3,075	1,847	122	4,500	4,500	1,917	5,500	5,500
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	-	225	-	1,000	1,000	550	-	-
<b>Total Expenditures</b>	<b>\$ 104,057</b>	<b>\$ 182,674</b>	<b>\$ 157,312</b>	<b>\$ 7,185</b>	<b>\$ 173,657</b>	<b>\$ 141,355</b>	<b>\$ 8,185</b>	<b>\$ 8,185</b>
<b>Carry Over Awarded Into</b>								
<b>Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		0.00	0.00
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>1.00</b>	<b>1.00</b>		<b>0.00</b>	<b>0.00</b>

# INFORMATION TECHNOLOGY

The Information Technology department supports all of the District's school-based and central office technology needs.

	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Final Revised Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 555,161	\$ 193,052	\$ 124,473	\$ 130,424	\$ 130,424	\$ 118,710	\$ 140,243	\$ 140,243
<i>Certified</i>	1,250	-	-	-	-	-	-	-
<i>Professional/Technical</i>	2,996,719	3,592,386	3,044,827	3,282,624	3,282,624	2,618,138	3,352,484	3,352,484
<i>Classified</i>	783,967	755,975	687,138	710,186	718,911	582,579	883,817	883,817
Benefits	1,316,886	1,365,758	1,195,265	1,408,595	1,412,370	1,028,296	1,517,187	1,517,187
Purchased Services	246,868	272,557	62,979	121,630	117,630	49,134	106,316	106,316
Supplies and Materials	112,588	19,188	52,503	52,000	317,156	285,208	57,000	57,000
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	6,408	5,011	7,156	12,600	16,600	6,453	16,700	16,700
<b>Total Expenditures</b>	<b>\$ 6,019,846</b>	<b>\$ 6,203,926</b>	<b>\$ 5,174,341</b>	<b>\$ 5,718,059</b>	<b>\$ 5,995,715</b>	<b>\$ 4,688,517</b>	<b>\$ 6,073,747</b>	<b>\$ 6,073,747</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022 Adopted Budget</b>	<b>2021-2022 Final Revised Budget</b>		<b>2022-2023 Proposed Budget</b>	<b>2022-2023 Adopted Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				36.00	36.00		37.00	37.00
<i>Classified</i>				12.00	12.00		14.00	14.00
<b>Total FTE</b>				<b>49.00</b>	<b>49.00</b>		<b>52.00</b>	<b>52.00</b>

# BUSINESS SERVICES

The Business Services department ensures that the District's financial resources are collected, protected, invested and distributed in a fiscally responsible manner that maximizes tax dollars in the classroom. The department includes Budget, Payroll, Accounting, Strategic Sourcing and Contract Management, and Facility Rental.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 469,827	\$ 105,614	\$ 154,211	\$ 142,702	\$ 142,702	\$ 136,634	\$ 275,251	\$ 265,172
<i>Certified</i>	16,650	5,605	1,770	-	-	3,984	-	-
<i>Professional/Technical</i>	1,311,140	1,750,849	1,622,090	1,910,472	2,016,901	1,674,159	2,347,750	2,357,895
<i>Classified</i>	1,372,635	1,137,135	755,303	987,098	981,416	647,466	915,119	915,119
Benefits	1,024,225	973,075	862,584	1,092,122	1,169,020	835,798	1,262,017	1,261,951
Purchased Services	64,574	107,061	96,566	45,321	89,806	80,838	62,655	62,655
Supplies and Materials	74,249	38,483	95,988	37,576	78,851	87,618	298,335	298,335
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	32,974	41,225	38,989	47,743	41,558	37,611	50,383	50,383
<b>Total Expenditures</b>	<b>\$ 4,366,273</b>	<b>\$ 4,159,046</b>	<b>\$ 3,627,501</b>	<b>\$ 4,263,034</b>	<b>\$ 4,520,254</b>	<b>\$ 3,504,109</b>	<b>\$ 5,211,510</b>	<b>\$ 5,211,510</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				26.00	27.66		32.00	32.00
<i>Classified</i>				15.50	14.34		13.00	13.00
<b>Total FTE</b>				<b>42.50</b>	<b>43.00</b>		<b>46.00</b>	<b>46.00</b>

# MEDICAID

The School Medicaid Reimbursement Program allows school districts to seek partial reimbursement for health-related services provided to Medicaid-eligible students who have an Individualized Education Program.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ (1,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	1,706,858	2,065,752	2,307,954	2,533,720	2,543,140	1,949,593	3,010,874	3,010,874
<i>Professional/Technical</i>	414,661	493,438	642,892	666,312	666,312	564,295	56,759	56,759
<i>Classified</i>	91,277	95,786	92,706	94,059	95,059	81,846	96,782	96,782
Benefits	714,208	816,319	979,160	1,217,548	1,219,859	870,008	1,175,761	1,175,761
Purchased Services	94,460	105,954	98,626	118,113	136,063	83,058	54,350	54,350
Supplies and Materials	68,351	75,064	92,073	88,024	3,043,927	34,745	3,250	3,250
Capital Equipment and Projects	-	-	-	-	14,111	6,111	-	-
Other Expenses	160,248	151,335	171,097	200,200	200,200	39	100	100
<b>Total Expenditures</b>	<b>\$ 3,249,064</b>	<b>\$ 3,803,648</b>	<b>\$ 4,384,508</b>	<b>\$ 4,917,976</b>	<b>\$ 7,918,671</b>	<b>\$ 3,589,695</b>	<b>\$ 4,397,876</b>	<b>\$ 4,397,876</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ 2,843,817</b>	<b>\$ 2,906,904</b>	<b>\$ 2,974,795</b>					
				2021-2022	2021-2022		2022-2023	2022-2023
				Adopted	Final Revised		Proposed	Adopted
				Budget	Budget		Budget	Budget
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				38.40	38.40		43.40	43.40
<i>Professional/Technical</i>				9.00	9.00		1.00	1.00
<i>Classified</i>				2.00	2.00		2.00	2.00
<b>Total FTE</b>				<b>49.40</b>	<b>49.40</b>		<b>46.40</b>	<b>46.40</b>



# OPERATIONS AND MAINTENANCE

The Operations and Maintenance department supports all of the school support and central office buildings' operational needs from building repairs, grounds, custodial, environmental health management, energy management, sustainability initiatives and general mechanical systems operations.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 106,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	40,216	41,851	41,488	33,188	33,188	2,265	25,857	25,857
<i>Professional/Technical</i>	353,586	490,002	386,745	462,350	386,950	263,788	377,416	377,416
<i>Classified</i>	5,162,970	5,254,744	4,523,260	5,404,428	4,908,873	3,735,104	5,816,582	5,824,441
Benefits	1,918,635	1,969,006	1,752,625	2,347,365	2,059,529	1,391,067	2,451,945	2,444,086
Purchased Services	5,528,126	6,070,563	6,162,532	6,287,481	7,263,082	5,549,354	7,499,756	7,499,756
Supplies and Materials	1,586,157	1,619,012	2,170,496	1,737,551	3,870,557	2,577,473	2,251,496	2,251,496
Capital Equipment and Projects	49,116	86,451	6,518	-	26,625	-	-	-
Other Expenses	(344,482)	34,586	206,095	285,126	266,126	174,693	305,500	305,500
<b>Total Expenditures</b>	<b>\$ 14,400,724</b>	<b>\$ 15,566,214</b>	<b>\$ 15,249,758</b>	<b>\$ 16,557,489</b>	<b>\$ 18,814,930</b>	<b>\$ 13,693,743</b>	<b>\$ 18,728,552</b>	<b>\$ 18,728,552</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 26,220</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.60	1.00		0.60	0.60
<i>Professional/Technical</i>				6.00	4.60		5.00	5.00
<i>Classified</i>				101.00	105.00		105.00	105.00
<b>Total FTE</b>				<b>107.60</b>	<b>110.60</b>		<b>110.60</b>	<b>110.60</b>

# CHIEF OPERATIONS OFFICER

The Chief Operations Officer oversees Planning , Construction, Operations and Maintenance and Transportation departments.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 127,555	\$ 165,439	\$ 154,657	\$ 149,837	\$ 149,837	\$ 137,412	\$ 163,013	\$ 163,013
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	186,196	184,763	184,762	184,762	164,722	429,161	429,161
<i>Classified</i>	62,835	65,808	-	-	-	-	-	-
Benefits	52,115	117,089	94,597	105,121	105,121	83,626	195,534	195,534
Purchased Services	793	171,753	55,138	37,900	55,923	45,677	74,950	74,950
Supplies and Materials	-	2,911	6,233	7,169	8,146	7,716	9,373	9,373
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	682	721	969	1,500	1,500	152	1,675	1,675
<b>Total Expenditures</b>	<b>\$ 243,979</b>	<b>\$ 709,918</b>	<b>\$ 496,356</b>	<b>\$ 486,289</b>	<b>\$ 505,289</b>	<b>\$ 439,303</b>	<b>\$ 873,706</b>	<b>\$ 873,706</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		1.00	1.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				2.00	2.00		5.00	5.00
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>3.00</b>	<b>3.00</b>		<b>6.00</b>	<b>6.00</b>

# CONSTRUCTION

Construction department plans, designs, and constructs educational facilities that effectively enhance student potential in physical environments that are safe and conducive to learning.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 57,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	475,280	423,295	314,813	309,431	309,431	248,330	251,514	251,514
<i>Classified</i>	-	-	-	-	-	-	-	-
Benefits	167,660	132,578	102,969	108,754	108,754	81,232	87,299	87,299
Purchased Services	118,349	17,656	8,141	26,550	26,085	7,418	26,050	26,050
Supplies and Materials	23,073	15,623	24,038	8,019	8,395	21,716	8,523	8,523
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	1,084	339	2,085	1,000	1,089	1,055	1,000	1,000
<b>Total Expenditures</b>	<b>\$ 842,529</b>	<b>\$ 589,491</b>	<b>\$ 452,046</b>	<b>\$ 453,754</b>	<b>\$ 453,754</b>	<b>\$ 359,752</b>	<b>\$ 374,386</b>	<b>\$ 374,386</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				3.75	3.75		2.75	2.75
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>3.75</b>	<b>3.75</b>		<b>2.75</b>	<b>2.75</b>

# HUMAN RESOURCES AND BENEFITS

The Human Resources department provides customer service support for over 8,600 employees in 1:1 personnel support & benefits processes. Direct assistance to school/department leaders and support staff in employee relations matters such as investigations, policy and practice interpretation and implementation, hiring, recruitment, retirement, dismissals, performance improvement, etc.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 600,068	\$ 276,340	\$ 154,874	\$ 144,743	\$ 241,110	\$ 209,579	\$ 157,470	\$ 157,470
<i>Certified</i>	269,016	105,592	263,219	403,246	310,368	183,294	785,108	673,388
<i>Professional/Technical</i>	715,965	1,067,321	1,141,808	1,274,310	1,279,790	978,765	1,231,526	1,366,453
<i>Classified</i>	464,418	434,772	326,805	474,994	481,394	397,039	528,037	528,037
Benefits	676,192	1,433,977	341,139	788,722	777,981	560,552	948,582	948,798
Purchased Services	846,779	347,714	171,433	207,980	215,550	163,248	212,480	218,480
Supplies and Materials	54,229	48,038	14,733	45,000	37,430	15,784	45,000	47,295
Capital Equipment and Projects	-	-	-	-	18,353	18,182	-	-
Other Expenses	6,982	48,694	310	18,000	18,000	11	18,000	18,000
<b>Total Expenditures</b>	<b>\$ 3,633,650</b>	<b>\$ 3,762,448</b>	<b>\$ 2,414,322</b>	<b>\$ 3,356,995</b>	<b>\$ 3,379,976</b>	<b>\$ 2,526,454</b>	<b>\$ 3,926,203</b>	<b>\$ 3,957,921</b>
<b>Carry Over Awarded Into Subsequent Year</b>	\$ -	\$ -	\$ -					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	2.00		2.00	1.00
<i>Certified</i>				3.40	3.70		9.20	8.70
<i>Professional/Technical</i>				15.60	16.20		14.60	15.60
<i>Classified</i>				10.00	10.00		10.60	10.60
<b>Total FTE</b>				<b>30.00</b>	<b>31.90</b>		<b>36.40</b>	<b>35.90</b>

# COMMUNICATIONS

The Communications department provides transparent, timely and accurate information and resources in order to help the community connect with, and invest in, their schools and the school district.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 217,783	\$ 117,313	\$ 108,788	\$ 106,696	\$ 106,696	\$ 97,040	\$ 116,078	\$ 232,578
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	223,868	439,787	459,631	444,757	447,876	378,450	473,071	473,509
<i>Classified</i>	67,204	13,548	5,276	-	-	-	-	-
Benefits	164,185	181,638	184,357	192,600	193,298	147,470	204,234	241,107
Purchased Services	15,375	22,385	21,879	19,730	19,730	12,109	16,150	16,150
Supplies and Materials	61,131	58,394	54,113	50,737	50,737	48,700	56,383	56,383
Capital Equipment and Projects	-	-	-	-	-	-	-	-
Other Expenses	19,118	20,260	2,065	3,580	3,580	2,140	3,580	3,580
<b>Total Expenditures</b>	<b>\$ 768,663</b>	<b>\$ 853,324</b>	<b>\$ 836,110</b>	<b>\$ 818,100</b>	<b>\$ 821,917</b>	<b>\$ 685,909</b>	<b>\$ 869,496</b>	<b>\$ 1,023,307</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				1.00	1.00		1.00	2.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				6.00	5.95		6.00	6.00
<i>Classified</i>				0.00	0.00		0.00	0.00
<b>Total FTE</b>				<b>7.00</b>	<b>6.95</b>		<b>7.00</b>	<b>8.00</b>

# LEGAL COUNSEL

Legal Counsel provides, manages, and coordinates all legal services for DCSD, advising and representing the school and District administrators and the Board of Education.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ 316,636	\$ 430,191	\$ 467,707	\$ 455,400	\$ 455,400	\$ 413,863	\$ 195,615	\$ 487,855
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	-	-	-	-	-	-	-	-
<i>Classified</i>	127,240	131,896	129,060	181,209	181,209	73,141	414,190	121,950
Benefits	122,649	154,648	172,763	202,750	202,750	145,664	190,257	190,257
Purchased Services	562,132	491,401	297,130	570,500	570,500	445,995	575,500	575,500
Supplies and Materials	5,500	10,096	1,967	6,105	6,105	2,983	7,850	7,850
Capital Equipment and Projects	-	123,941	-	-	-	-	-	-
Other Expenses	228,721	30,537	24,700	33,000	33,000	18,644	20,000	20,000
<b>Total Expenditures</b>	<b>\$ 1,362,878</b>	<b>\$ 1,372,712</b>	<b>\$ 1,093,326</b>	<b>\$ 1,448,964</b>	<b>\$ 1,448,964</b>	<b>\$ 1,100,290</b>	<b>\$ 1,403,412</b>	<b>\$ 1,403,412</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				3.00	3.00		1.00	3.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				0.00	0.00		0.00	0.00
<i>Classified</i>				3.00	3.00		4.00	2.00
<b>Total FTE</b>				<b>6.00</b>	<b>6.00</b>		<b>5.00</b>	<b>5.00</b>

# RISK MANAGEMENT

The Risk Management department administers insurance and self-insurance programs, claims management, accident investigations, safety and litigation management.

	2018-2019	2019-2020	2020-2021	2021-2022	2021-2022	2021-2022	2022-2023	2022-2023
	Audited	Audited	Audited	Adopted	Final Revised	Estimated	Proposed	Adopted
	Actuals	Actuals	Actuals	Budget	Budget	Actuals	Budget	Budget
<b>Expenditures</b>								
Salaries								
<i>Administrative</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000	\$ -
<i>Certified</i>	-	-	-	-	-	-	-	-
<i>Professional/Technical</i>	80,295	84,105	97,409	81,507	81,507	78,709	-	100,000
<i>Classified</i>	44,562	56,187	51,297	56,514	56,514	21,659	44,845	44,845
Benefits	27,831	31,505	34,241	50,540	50,540	25,479	52,840	52,840
Purchased Services	1,711,167	1,932,266	2,233,184	2,310,477	2,367,614	2,271,283	2,522,143	2,534,981
Supplies and Materials	9,666	3,174	135	500	500	2,583	10,500	10,500
Capital Equipment and Projects	-	-	-	-	219,040	219,040	-	-
Other Expenses	6,993	657	6,826	3,000	2,000	457	3,000	3,000
<b>Total Expenditures</b>	<b>\$ 1,880,514</b>	<b>\$ 2,107,893</b>	<b>\$ 2,423,092</b>	<b>\$ 2,502,538</b>	<b>\$ 2,777,715</b>	<b>\$ 2,619,210</b>	<b>\$ 2,733,328</b>	<b>\$ 2,746,166</b>
<b>Carry Over Awarded Into Subsequent Year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>					
				<b>2021-2022</b>	<b>2021-2022</b>		<b>2022-2023</b>	<b>2022-2023</b>
				<b>Adopted</b>	<b>Final Revised</b>		<b>Proposed</b>	<b>Adopted</b>
				<b>Budget</b>	<b>Budget</b>		<b>Budget</b>	<b>Budget</b>
FTE								
<i>Administrative</i>				0.00	0.00		0.00	0.00
<i>Certified</i>				0.00	0.00		0.00	0.00
<i>Professional/Technical</i>				1.00	1.00		1.00	1.00
<i>Classified</i>				1.00	1.00		1.00	1.00
<b>Total FTE</b>				<b>2.00</b>	<b>2.00</b>		<b>2.00</b>	<b>2.00</b>

# DISTRICT WIDE OPERATIONS

District-wide operations are centrally managed expenses for the benefit of all students and staff across the District. They are organized based on the department overseeing the operation.

Department	Allocation	2018-2019 Audited Actuals	2019-2020 Audited Actuals	2020-2021 Audited Actuals	2021-2022 Adopted Budget	2021-2022 Estimated Actuals	2022-2023 Proposed Budget	2022-2023 Adopted Budget
Operations and Maintenance	Electricity	6,633,655	5,705,668	5,722,837	6,700,000	5,956,270	6,903,826	6,903,826
	Irrigation	774,598	887,109	952,738	1,000,000	942,969	1,000,000	1,000,000
	Natural Gas	1,501,658	1,246,186	1,570,080	1,500,000	1,637,504	1,536,496	1,536,496
	Propane	16,062	-	-	15,000	12,719	21,000	21,000
	Trash	320,599	270,687	272,976	317,000	302,227	337,850	337,850
	Water and Sewer	1,237,672	1,213,634	1,180,292	1,247,000	1,193,567	1,284,106	1,284,106
	Snow Removal	615,034	512,943	708,352	550,000	616,741	550,000	550,000
	Utility Credit for Enterprises	-	30,996	(56,850)	(56,850)	(56,850)	(56,850)	(56,850)
	Asphalt	230,245	-	-	-	-	-	-
Ice Melt	104,726	93,717	74,884	125,000	79,625	125,000	125,000	
Planning and Construction	Rental of Land/Buildings	65,661	65,313	275,634	320,976	657,398	499,666	499,666
	Consulting Services	-	-	98,073	64,100	202,955	97,500	97,500
	Arc GIS server	-	-	2,500	2,500	2,700	3,000	3,000
	District-wide Mobile Moves/Additions	723,194	187,073	335,203	470,000	316,973	195,000	195,000
Business Services	Online Payment Transaction Fees	644,830	516,914	357,162	500,000	579,615	620,000	620,000
	Banking Service Fees	31,907	13,659	-	35,000	-	-	-
	Treasurer Fees	589,372	644,409	656,301	692,348	720,884	720,884	720,884
	Postage Machine - Bulk Mail	54,441	100,151	32,502	80,000	80,000	65,000	65,000
	Postage Machine - Bulk Mail Chargeback	-	(57,897)	2,069	(50,000)	(50,000)	(65,000)	(65,000)
	Papercut Principal on Lease	42,404	45,001	15,570	-	-	-	-
	Papercut Interest on Lease	4,860	2,263	185	-	-	-	-
	Print Click Chargebacks	(600,264)	(414,099)	(391,763)	(450,000)	(560,387)	(515,000)	(515,000)
MFD Repairs and Maintenance	510,453	445,980	352,182	450,000	560,387	515,000	515,000	
Human Resources	Sign-on Retention Bonus	6,000	-	-	-	-	-	-
	Admin Professional Memberships	207,000	209,000	-	-	-	-	-
	School Department Head Pay	402,925	388,617	396,817	400,000	326,102	400,000	400,000
	Extended Service Severance Salary	65,524	47,417	108,725	110,803	105,389	88,283	88,283
	Sick Leave Severance Salary	396,982	421,133	487,261	400,000	586,439	450,000	450,000
	College Credit Reimbursement	257,109	280,217	15,617	300,000	305,989	300,000	300,000
	Legal Separations/Settlements	153,596	2,688,000	170,700	200,000	200,000	200,000	200,000
	401a contribution	503,742	570,628	500,124	501,740	428,237	501,740	501,740
	Unemployment Compensation	138,993	101,949	362,825	200,000	200,000	200,000	200,000
	Long Term Substitutes	659,540	450,965	1,107,085	650,000	1,310,525	650,000	650,000
	Worker's Compensation Insurance Broker Fees	166,413	180,105	163,751	190,000	154,761	250,000	250,000
	Worker's Compensation Premiums	154,035	161,105	218,876	161,445	207,550	201,445	201,445
Worker's Compensation Losses (Claims)	1,319,518	1,218,883	989,023	1,950,000	1,291,872	1,880,000	1,880,000	
Associated Benefits (PERA and Medicare)	321,765	317,473	437,544	329,169	499,755	369,780	369,780	
Information Technology	Data Center	12,200	110,338	145,661	122,678	153,983	168,000	168,000
	Telecom - Voice	351,636	365,556	424,511	392,256	392,256	339,990	339,990
	Telecom - Data	1,668,693	1,692,070	1,043,905	1,066,284	985,596	995,357	995,357
	Cell Phones	63,744	33,145	63,754	99,000	39,687	60,000	60,000
	E-Rate Support Contract	25,500	25,500	25,500	25,500	25,500	25,500	25,500
	Operations Licensing	1,726,902	1,282,976	1,769,587	1,960,919	1,726,101	2,556,325	2,556,325
	Systems Licensing	2,664,234	2,678,464	2,199,995	2,548,301	1,986,293	2,833,231	2,833,231
	Classroom Applications Licensing	289,485	213,496	287,209	283,537	254,082	293,982	293,982
	Computer Repair Shop	25,919	30,544	34,132	40,000	43,866	40,000	40,000
	Emergenetics	200,000	200,095	-	200,000	200,000	200,000	200,000
	Infrastructure Hardware Rotation	136,310	-	-	-	-	-	-
	Classroom Hardware Rotation	158,620	1,485	-	-	1,114	-	-
	Staff Hardware Rotation	36,157	-	-	-	750	-	-
<b>Total District-wide Budget</b>		<b>25,613,648</b>	<b>25,178,866</b>	<b>23,113,525</b>	<b>25,643,706</b>	<b>24,621,146</b>	<b>26,841,111</b>	<b>26,841,111</b>





# **RESOLUTIONS**

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1  
FISCAL YEAR 2022-2023  
APPROPRIATION RESOLUTION

BE IT RESOLVED by the Board of Education or Douglas County School District Re 1, Douglas and Elbert Counties, State of Colorado, that the amounts shown in the following schedule be appropriated to each fund as specified in the Adopted Budget for the fiscal year beginning July 1, 2022 and ending June 30, 2023.

<b>Fund</b>	<b>Amount</b>
General Fund (10)	\$ 791,870,188
Outdoor Education Fund (13)	\$ 1,520,939
Capital Projects Fund (14)	\$ 16,164,755
Full Day Kindergarten Fund (15)	\$ -
Transportation Fund (25)	\$ 27,757,479
Nutrition Services NSLP Fund (21)	\$ 22,216,061
Nutrition Services Non-NSLP Fund (28)	\$ 7,074,867
Governmental Designated Purpose Grants Fund (22)	\$ 18,155,590
Pupil Activity Fund (23)	\$ 2,648,311
Athletics and Activities Fund (26)	\$ 19,588,296
Child Care Fund (29)	\$ 14,770,014
Bond Redemption Fund (31)	\$ 42,536,641
Certificate of Participation Lease Payment Fund (39)	\$ 1,121,989
Bond Building Fund (41)	\$ 31,866,858
Certificate of Participation Building Fund (45)	\$ -
Medical and Dental Fund (65)	\$ 61,678,607
Short Term Disability Insurance Fund (66)	\$ 652,195
Private Purpose Trust Fund (75)	\$ 58,000

Adopted and approved this 21st day of June 2022 in accordance with 22-44-110(4).

\_\_\_\_\_  
Mike Peterson, President

Board of Education

Attest:

\_\_\_\_\_  
Becky Myers, Secretary

Board of Education

DOUGLAS COUNTY SCHOOL DISTRICT Re. 1  
 FISCAL YEAR 2022-2023  
 RESOLUTION AUTHORIZING THE USE OF A PORTION OF BEGINNING FUND BALANCE AS AUTHORIZED BY COLORADO  
 STATUTES

WHEREAS, CRS 22-44-105 states that a budget, duly adopted pursuant to this article, shall not provide for expenditures, interfund transfers, or reserves, in excess of available revenues and beginning fund balance.

WHEREAS, the Board of Education may authorize the use of a portion of the beginning fund balance in the budget, stating the amount to be used, the purpose for which the expenditure is needed, and the District's plan to ensure that the use of the beginning fund balance will not lead to an ongoing deficit.

WHEREAS, the Board of Education has determined the beginning fund balances in the General, Capital Projects, Transportation, Nutrition Services NSLP, Athletics and Activities, Child Care, COP Lease Payment, Bond Building, Short Term Disability Insurance and Private Purpose Trust funds are sufficient to allow for the one-time expenditures and the action will not lead to an ongoing deficit.

NOW, THEREFORE, BE IT RESOLVED:

IN ACCORDANCE with C.R.S. 22-44-105, the Board of Education of Douglas County School District RE 1, Douglas and Elbert Counties, State of Colorado, authorizes the use of a portion of the 2022-2023 beginning fund balance for the following funds:

<b>Fund</b>	<b>Amount</b>	<b>Purpose for Use of Beginning Fund Balance</b>
General Fund (10)	\$ 7,726,730	Potential draw-down of accumulated FB for licensed compensation implementation
Outdoor Education Fund (13)	\$ -	No budgeted use of beginning fund balance
Capital Projects Fund (14)	\$ 2,196,566	Potential draw-down of accumulated FB for IT projects and former Wildlife Experience campus construction
Full Day Kindergarten Fund (15)	\$ -	N/A
Transportation Fund (25)	\$ 5,107,333	Potential draw-down of accumulated FB for Transportation operational expenses
Nutrition Services NSLP Fund (21)	\$ 5,578,920	Intentional draw-down of accumulated FB for freezer project
Nutrition Services Non-NSLP Fund (28)	\$ -	No budgeted use of beginning fund balance
Governmental Designated Purpose Grants Fund (22)	\$ -	No budgeted use of beginning fund balance

(continued on next page)

<b>Fund</b>	<b>Amount</b>	<b>Purpose for Use of Beginning Fund Balance</b>
Pupil Activity Fund (23)	\$ -	No budgeted use of beginning fund balance
Athletics and Activities Fund (26)	\$ 542,006	Potential draw-down of accumulated FB for school athletics/activities
Child Care Fund (29)	\$ 514,932	Potential draw-down of accumulated FB for Before and After School Enterprise activity
Bond Redemption Fund (31)	\$ -	No budgeted use of beginning fund balance
Certificate of Participation Lease Payment Fund (39)	\$ 2,904	Potential draw-down of accumulated FB for lease payments
Bond Building Fund (41)	\$ 31,239,374	Intentional draw-down of accumulated FB for 2018 Bond capital projects
Certificate of Participation Building Fund (45)	\$ -	N/A
Medical and Dental Fund (65)	\$ -	No budgeted use of beginning fund balance
Short Term Disability Insurance Fund (66)	\$ 111,922	Intentional draw-down of accumulated FB due to employer-paid premium cost savings in General Fund
Private Purpose Trust Fund (75)	\$ 10,000	Intentional draw-down of accumulated FB for student scholarships

BE IT FURTHER RESOLVED, the use of this portion of these beginning fund balances for the purpose/s set forth above will not lead to ongoing deficits in the funds.

Adopted and approved this 21st day of June 2022 in accordance with 22-44-110(4).

\_\_\_\_\_  
Mike Peterson, President

Board of Education

Attest:

\_\_\_\_\_  
Becky Myers, Secretary

Board of Education

