

Agenda

- Budget Development Timeline and Purpose of Revised Budget
- Adopted to Revised Budget Comparison
- Revised Budget General Fund Major Changes
- Updates to General Fund Reserves
- Use of General Fund Contingency
- Major Changes to Other Funds
- Ongoing Upside/Downside Risk
- Appropriation and Use of Fund Balance Resolutions
- Action Requested



BUDGET DEVELOPMENT TIMELINE

January

- Departments received budget forms to build requests
- Neighborhood and alternative schools received SBB template to build budget
- Schools requested highly impacted funds
- Revise Current Year Budget



February

- Highly impacted funds awarded to schools based on need
- Completed SBB due to Business Services for all neighborhood and alternative schools
- Department budget requests due to Business Services for review and approval
- Staffing season begins

March

- Superintendent's Cabinet reviewed all department requested staff increases and major expense increases
- Charter schools signed purchased service agreements and confirmed enrollment projections
- Budget update to DAC

April

- Budget update to Board of Education
- Budget update to FOC

May

- Proposed Budget presented to Board of Education and posted online for public review
- •State Legislature introduces School Finance Act

June

- State
 Legislature
 passes and
 Governor
 signs into
 law annual
 School
 Finance Act
- Budget Adopted and resolutions signed by Board of Education

Key:

School Budget Development

Department Budget Development

District-wide Budget Development



Purpose of Revised Budget

School districts in Colorado revise their budgets for October Student
Count and property taxes set by December mill levy certification by

January 31st annually. This is the opportunity to make revisions to other

areas of the budget with known changes since adoption in June of the

prior year.

Adopted to Revised Budget Comparison

	Adopted Budget (June 2021)	Revised Budget (January 2022)	Increase/(Decrease)
Per Pupil Revenue (PPR)	\$8,607	\$8,591	(\$16)
Neighborhood K-12 Enrollment	46,423	45,869	(554)
Alternative and District-Run ECE Enrollment	2,170	1,896	(274)
Charter Enrollment (Non-HOPE)	14,446	14,032	(414)
Charter Enrollment (HOPE Online)	1,250	2,014	764
Funded Pupil Count	63,466	64,035	569
Total Program Funding	\$546.2M	\$550.2M	\$4.0M



Revised Budget General Fund Major Changes: Resources

- Expected property tax receipts increased \$11.4M with December mill levy certification
- Increased specific ownership tax by \$3.3M to reflect current trend and CDE calculation
- Decrease state equalization by \$10.6M due to local share of Total Program funding increase (property tax)
- Increased beginning fund balance by \$21.4M to reflect 2020-2021 audited ending fund balances

Revised Budget General Fund Major Changes: Expenditures

- Neighborhood schools' SBB reduced \$1.3M to reflect actual enrollment
- Charter transfer increased \$3.0M to reflect actual Funded Pupil Count
- Carry Over of \$19.5M allocated to schools in September
- Addition of \$1.4M operations budget for Peoria Campus (CU South)
- Set aside vacancy savings of \$5.8M to reflect unfilled positions to expand capacity by adding programming/FTE without use of contingency
- Spend \$7.5M on one-time stipend to all employees in November paycheck

Updates to General Fund Reserves

Reserve Category	Reserve Amount in Adopted Budget	Reserve Amount in Revised Budget	Explanation for Change in Reserve Amount
TABOR	\$18.4M	\$17.3M	Revision to reflect actual calculation methodology based on eligible revenue and deductions
BOE	\$18.4M	\$17.3M	Set to match TABOR reserve
School Carry Over	\$21.3M	\$0.0M	Allocated to schools in September
Medicaid Carry Over	\$3.0M	\$0.0M	Allocated to department in September
Staff Compensation Reserve	\$10.0M	\$10.0M	Held flat until compensation schedules final
Literacy Curricular Materials Reserve	\$4.5M	\$4.5M	Proposal for spend on Benchmark and Wonders reading core programming for future reallocation to Curriculum department
Mill Levy Override Reserve	\$6.7M	\$9.3M	Increased to reflect audited remaining balance from 2020-2021
Special Education/Mental Health Reserve	\$2.0M	\$0.8M	\$1M for Special Education fully allocated; \$225,000 for Mental Health allocated with remaining balance planned for spring 2022
Enrollment Reserve	\$1.4M	\$0.0M	Allocated to schools during October Count true up
Multi-Year Lease Reserve	\$4.7M	\$4.2M	Reduced for 2021-2022 (Y1) lease expense
Unassigned	\$23.1M	\$43.3M	Increased from 2020-2021 ending fund balance



Use of General Fund Contingency

2021-2022 General Fund Contingency As of July 1, 2021

Adopted Budget Contingency Beginning Balance	\$ 6,128,840	
Use of Contingency		
Bridge Program tenant finish construction cost	\$ 325,000	
fingerprinting machines and software for Human Resources	\$ 18,353	
school-based certified and classified Special Education staff	\$ 989,369	
appraisal for potential future building sale	\$ 19,000	
school-based certified and classified Special Education staff	\$ 584,143	
school-based certified and classified Special Education staff	\$ 356,472	
Total Use of Contingency	\$ 2,292,337	
Contingency Balance	\$3,836,503	



Major Changes to Other Funds

- Nutrition Services revised NSLP Fund to reflect continuation of free meals from federal government and Non-NSLP Fund will have \$0 activity in 2021-2022
- Government Grants revised to reflect accurate grant carry over from 2020-2021 and projected spend for current year only on ESSER federal stimulus funds
- Recommend increase transfer to Child Care Fund by \$1,775,000 to offset decrease in projected tuition revenue for BASE programs
- Refunding of Aspen View's COP proceeds received in spring 2021 placed in irrevocable trust in summer 2021
- Bond Building and Capital Projects funds increased expenditures reflect adjustments to timing of construction in summer 2021 and 2022
- Medical Fund will no longer directly pay the district-paid HSA contributions for employees on high deductible health
 plans and it will now follow the payroll costing of employees within their respective funds to be a cost of each respective
 fund and not the Medical Fund



Ongoing Upside/Downside Risk

Upside

- State supplemental budget to restore PPR to adopted level
- Enterprise funds fairing better than expected
- COVID cases reduce to levels from earlier this fall with decreased absences and need for substitutes
- Vacant positions filled

Downside

- State does not restore PPR to adopted level through State supplemental
- Increased program closures for staffing shortages and COVID outbreaks impacting Enterprise funds revenue collection
- COVID cases remain high with increased absences and need for substitutes
- Vacant positions remain unfilled will need to compensate staff for taking on additional responsibilities



Appropriation Resolution

Authorizes the ability to spend up to dollar amount approved in District managed funds

Fund		Amount	
General Fund (10)	\$	747,720,031	
Outdoor Education Fund (13)	\$	1,508,748	
Capital Projects Fund (14)		15,012,033	
Full Day Kindergarten Fund (15)		-	
Transportation Fund (25)		25,405,772	
Nutrition Services NSLP Fund (21)		29,161,903	
Nutrition Services Non-NSLP Fund (28)		-	
Governmental Designated Purpose Grants Fund (22)		30,847,851	
Pupil Activity Fund (23)		1,793,133	
Athletics and Activities Fund (26)		16,952,981	
Child Care Fund (29)		11,073,289	
Bond Redemption Fund (31)		55,331,707	
Certificate of Participation Lease Payment Fund (39)		14,860,688	
Bond Building Fund (41)		81,317,205	
Certificate of Participation Building Fund (45)		-	
Medical and Dental Fund (65)		58,268,557	
Short Term Disability Insurance Fund (66)		630,670	
Private Purpose Trust Fund (75)		60,000	



Use of Beginning Fund Balance Resolution

Authorizes the ability to draw down reserves and spend more than collect in revenue for individual funds for one year only

Fund	An	nount	Purpose for Use of Beginning Fund Balance
			Potential draw-down of accumulated FB for
			spend on Literacy Curricular Materials Reserve
General Fund (10)	\$	2,077,970	and carry over assignments
			Potential draw-down of accumulated FB for
Transportation Fund (25)	\$	3,401,707	Transportation operational expenses
			Potential draw-down of accumulated FB for
Nutrition Services NSLP Fund (21)	\$	1,403,772	Nutrition Services freezer construction
			Potential draw-down of accumulated FB for
Pupil Activity Fund (23)	\$	3,966	school activities
			Potential draw-down of school carry over for
Athletics and Activities Fund (26)	\$	14,404	school athletics and activities
			Potential draw-down of accumulated FB for
Child Care Fund (29)	\$	182,824	BASE operational expenses
Certificate of Participation Lease Payment			Intentional draw-down of accumulated FB for
Fund (39)	\$	12,114,460	Aspen View Academy Lease payoff
			Intentional draw-down of accumulated FB for
Bond Building Fund (41)	\$	79,657,657	2018 Bond capital projects
			Intentional draw-down of accumulated FB due
			to employer-paid premium cost savings in
Medical and Dental Fund (65)	\$	67,129	General Fund
			Intentional draw-down of accumulated FB due
			to employer-paid premium cost savings in
Short Term Disability Insurance Fund (66)	\$	118,395	General Fund
			Intentional draw-down of accumulated FB for
Private Purpose Trust Fund (75)	\$	12,000	student scholarships
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Revised Financial Plan and Budget

Included within the ESB Agenda Item is the Revised Financial Plan and Budget:

- District-wide and fund level financials with 2020-2021 audited actuals, 2021-2022 adopted budget and 2021-2022 revised budget
- Charter school financials with 2020-2021 audited actuals, 2021-2022 adopted budget, 2021-2022 revised budget, 2021-2022 estimated actuals and 2022-2023 projected budget
- Summary of uses of District Contingency and planned use of reserves
- Staff Position (FTE) budgets
- Appropriation and Use of Beginning Fund Balance Resolutions for signature

Action Requested

As part of the consent agenda, the Board of Education vote to approve the following resolutions:

FY2021-22 Revised Appropriation Resolution
FY2021-22 Revised Use of Beginning Fund Balance Resolution

